### **Document Pack**



Mark James LLM, DPA, DCA Prif Weithredwr, Chief Executive, Neuadd y Sir, Caerfyrddin. SA31 1JP County Hall, Carmarthen. SA31 1JP

FRIDAY 13 APRIL 2018

## TO: ALL MEMBERS OF THE ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

I HEREBY SUMMON YOU TO ATTEND A MEETING OF THE ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE WHICH WILL BE HELD IN THE CHAMBER, 3 SPILMAN STREET, CARMARTHEN AT 10.00 AM ON FRIDAY, 20<sup>TH</sup> APRIL, 2018 FOR THE TRANSACTION OF THE BUSINESS OUTLINED ON THE ATTACHED AGENDA.

Mark James CBE

**CHIEF EXECUTIVE** 



Democratic Officer:	Janine Owen
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E-Mail:	JanineOwen@carmarthenshire.gov.uk
Ref:	AD016-001



# ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

### 14 MEMBERS

### **PLAID CYMRU GROUP - 7 MEMBERS**

1.	Councillor	Alun Davies (Vice-Chair)
2.	Councillor	Jeanette Gilasbey
3.	Councillor	Andrew James
4.	Councillor	Dorian Phillips
<b>5</b> .	Councillor	Susan Phillips
6.	Councillor	Alan Speake
7.	Councillor	Dai Thomas
8.	Councillor	Aled Vaughan Owen

### **LABOUR GROUP - 4 MEMBERS**

1.	Councillor	Penny Edwards
2.	Councillor	Amanda Fox
3.	Councillor	Tina Higgins
4.	Councillor	John James (Chair

### **INDEPENDENT GROUP - 3 MEMBERS**

Councillor Arwel Davies
 Councillor Joseph Davies



### **AGENDA**

1.	APOLOGIES FOR ABSENCE	
2.	DECLARATIONS OF PERSONAL INTEREST	
3.	DECLARATIONS OF PROHIBITED PARTY WHIPS	
4.	PUBLIC QUESTIONS (NONE RECEIVED)	
<b>5</b> .	PRESENTATION ON THE TYWI VALLEY PATH PROJECT	5 - 8
6.	CAPITAL AND REVENUE BUDGET MONITORING REPORT 2017/18	9 - 22
7.	2017/18 WELL-BEING OBJECTIVES PERFORMANCE MONITORING REPORT - QUARTER 3	23 - 40
8.	CARMARTHENSHIRE PARKING STRATEGY	41 - 80
9.	DRAFT NEW CORPORATE STRATEGY 2018-23	81 - 136
10.	ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE ACTIONS UPDATE	137 - 146
11.	FORTHCOMING ITEMS	147 - 148
12.	TO SIGN AS A CORRECT RECORD THE MINUTES OF THE MEETING OF THE COMMITTEE HELD ON THE:-	
	12 .1 15 <sup>TH</sup> JANUARY 2018	149 - 158
	12 .2 12 <sup>TH</sup> FEBRUARY 2018	159 - 164



# ENVIRONMENT & PUBLIC PROTECTION SCRUTINY COMMITTEE 20th APRIL 2018

PRESENT	ATION ON THE TYWI VALLE	EY PATH PROJECT					
Purpose:							
•	ent and Public Protection Scrutiny as requested in a meeting on the	Committee with information on the 12 <sup>th</sup> February 2018.					
To consider and comm	ent on the following issues:						
A presentation by Simor Department.	A presentation by Simon Charles, Transport Strategy & Infrastructure Manager, Environment Department.						
To be referred to the E	xecutive Board / Council for dec	ision: NO					
EXECUTIVE BOARD MEM	BER PORTFOLIO HOLDER:-						
Councillor H.A.L Evans – E	nvironment,						
Directorate							
Name of Head of Service:	Designations:	Tel Nos.					
S. Pilliner	Head of Transportation & Highways	01267 228150					
Report Author:		E Mail Addresses:					
Sam Palmer	Project Officer - Towy Valley Path	SGPilliner@carmarthenshire.gov.uk					
		SEPalmer@carmarthenshire.gov.uk					

### **EXECUTIVE SUMMARY**

### **ENVIRONMENT & PUBLIC PROTECTION SCRUTINY COMMITTEE** 20th APRIL 2018

### PRESENTATION ON THE TYWI VALLEY PATH PROJECT

The powerpoint presentation will provide the Committee with information on the Tywi Valley Path project and will illustrate the following:-

- Objectives of the project;
   Economic benefits;
- 3. Associated health benefits;
- 4. Impact on road safety;
- 5. Benefits of similar schemes.

DETAILED REPORT ATTACHED?	NO

### **IMPLICATIONS**

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report :

### Signed: S.G. Pilliner, Head of Transportation & Highways

Policy, Crime &	Legal	Finance	ICT	Risk Management	Staffing	Physical
Disorder and Equalities				Issues	Implications	Assets
YES	YES	YES	NO	YES	NO	YES

### Policy, Crime & Disorder and Equalities

Road safety is one of the seven key priorities of the Carmarthenshire Community Safety Partnership.

Improving walking and cycling links is highlighted as a policy in the Joint Local Transport Plan for South West Wales (2015/2020)

The project is included in the Executive Board Carmarthenshire County Council Moving Forward in Carmarthenshire: the Next 5 Years

### Legal

The Council has a statutory responsibility to promote walking and cycling and other sustainable modes of transport as outlined in the Active Travel (Wales) Act.

Purchase of land required to deliver the scheme will be subject to the necessary legal process

### **Finance**

Grant funding has been secured from the Welsh Government's Local Transport Fund (LTF) and Rural Communities Development Fund (RCDF)

### **Risk Management Issues**

External funding is secured primarily from Welsh Government LTF grant with an annual bid which is a competitive process with an inherent risk that any particular funding bid may not be successful in part or in full. Works for the delivery of the scheme will be adjusted to reflect the level of funding secured.

### **Physical Assets**

Land will be acquired to deliver the scheme increasing the portfolio of land maintainable at the Authority's expense.

### **CONSULTATIONS**

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below Signed: S.G. Pilliner, Head of Transportation & Highways

- 1. Local Member(s) N/A
- 2. Community / Town Council N/A
- 3. Relevant Partners N/A
- 4. Staff Side Representatives and other Organisations N/A

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:

THERE ARE NONE

## ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

### **20<sup>TH</sup> APRIL 2018**

## REVENUE & CAPITAL BUDGET MONITORING REPORT 2017/18

### To consider and comment on the following issues:

 That the scrutiny committee receives the budget monitoring reports for the Environment Service, Public Protection Service and the Community Safety Service and considers the budgetary position.

### Reasons:

• To provide the Committee with an update on the latest budgetary position, as at 28th February 2018 in respect of 2017/18.

To be referred to the Executive Board for decision: NO

### **Executive Board Member Portfolio Holders:**

- Cllr. Hazel Evans (Environment)
- Cllr. Philip Hughes (Public Protection)
- Cllr. Cefin Campbell (Community Safety)
- Cllr. David Jenkins (Resources)

Directorate: Corporate Services	Designation:	Tel No. / E-Mail Address:
Name of Service Director: Chris Moore	Director of Corporate Services	01267 224120 CMoore@carmarthenshire.gov.uk
Report Author: Chris Moore		



www.carmarthenshire.gov.wales

### **EXECUTIVE SUMMARY**

## ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

### **20<sup>TH</sup> APRIL 2018**

## REVENUE & CAPITAL BUDGET MONITORING REPORT 2017/18

The Financial monitoring Report is presented as follows:

### **Revenue Budgets**

### Appendix A

Summary position for the Environment & Public Protection Scrutiny Committee. Services within the Environment & Public Protection Scrutiny remit are forecasting a £307k overspend.

### Appendix B

Report on main variances on agreed budgets.

### Appendix C

Detail variances for information purposes only.

### **Capital Budgets**

### Appendix D

Details the main variances, which show a forecasted net spend of £8,493k compared with a working net budget of £11,592k giving a £-3,099k variance. The variance will be slipped into future years, as the funding will be required to ensure that the schemes are completed.

### Appendix E

Detail variances on all schemes for information purposes only.

#### **DETAILED REPORT ATTACHED?**

YES – A list of the main variances is attached to this report



### **IMPLICATIONS**

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report.

Signed: Chris Director of Corporate Services

Moore

Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
NONE	NONE	YES	NONE	NONE	NONE	NONE

### **Finance**

**Revenue** – Overall, the Environment, Public Protection and Community Safety services are projecting to be over the approved budget by £307k.

**Capital** – The capital programme shows a variance of £3,099k against the 2017/18 approved budget.

### **CONSULTATIONS**

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below:

Signed: Chris Moore Director of Corporate Services

- 1. Local Member(s) N/A
- 2. Community / Town Council N/A
- 3. Relevant Partners N/A
- 4. Staff Side Representatives and other Organisations N/A

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:

### THESE ARE DETAILED BELOW:

Title of Document	File Ref No. / Locations that the papers are available for public inspection
2017/18 Budget	Corporate Services Department, County Hall, Carmarthen



www.carmarthenshire.gov.wales



### Environmental & Public Protection Scrutiny Report Budget Monitoring as at 28th February 2018 - Summary

		Working	g Budget			Force	asted		Feb 18 Forecasted	Dec 17 Forecasted
Division	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Expenditure £'000	Income £'000	Net non- controllable £'000	Net £'000	Variance for Year £'000	Variance for Year £'000
Buisness Support & Performance	2,304	-35	36	2,305	2,344	-123	36	2,257	-48	-2
Waste & Environmental Services	24,096	-7,797	1,608	17,907	23,892	-7,593	1,608	17,908	1	-1
Highways & Transportation	49,454	-31,491	8,328	26,291	48,345	-29,980	8,328	26,694	402	220
Property	37,839	-35,534	-1,593	712	38,265	-35,962	-1,593	710	-2	83
Public Protection	2,970	-712	535	2,794	2,891	-667	535	2,760	-34	-11
Community Safety Service	63	0	93	156	61	-9	93	145	-11	-8
GRAND TOTAL	116,726	-75,569	9,008	50,165	115,798	-74,333	9,008	50,473	307	281

### **Environmental & Public Protection Scrutiny Report**

### Budget Monitoring as at 28th February 2018 - Main Variances

Feb 18

Variance for Year

£'000

-49

34

-32 -48 23

466 -23 67 -39

154

-89

	Working	Budget	Forec	asted
Division	Expenditure	Income	Expenditure	Income
	£'000	£'000	£'000	£'000
Business Support & Performance				
Business Support	1,703	0	1,708	-55
Waste & Environmental Services				
Green Waste Collection	0	0	211	-177
Closed Landfill Sites Nantycaws	144	0	120	0
Highways & Transportation				
Civil Design	867	-1,330	924	-1,414
Transport Strategic Planning	302	-78	394	-203
Passenger Transport	4,355	-2,957	4,931	-3,582
School Transport	10,392	-1,077	10,328	-990
Car Parks	1,772	-3,311	1,947	-3,020
Bridge Maintenance	723	0	710	-10
Highway Maintenance	14,641	-7,668	11,479	-4,439
Public Rights Of Way	237	-11	198	-11
Property				
Building Maintenance Operational	22,765	-24,459	23,528	-25,068
Strategic Asset Management				
Business Unit	655	-80	634	-118
Industrial Premises	399	-1,290	369	-1,349

Notes	17 Forecasted Variance for 09 Year
	£ 000
Vacant posts	-0
The green waste collection service is not yet self-financing.	34
Reduced licence fee premiums from NRW and reduced operational activity that reflects the reduction in environmental risks associated with leachate control and treament as a result of the sustained success of the new leachate treatment plant.	-25
Additional income through greater productivity than projected and additional staff sourced through framework secondment.	-20
Core staff recharged to grant schemes	0
Tender and service efficiencies.	-37
Estimated overspend based on an initial assessment of demand.	37
£36k Change in John/St Peters short/long delayed due to major works affecting the car park in 2016/17.Unachievable income target as the income target is increased every year but parking fees have not been increased. PCN income also lower than anticipated. Increased winter maintenance costs due to adverse weather conditions. Variance due to Asst. Engineer post being vacant.  Increased winter maintenance	284 -10 0
Underspend due to vacant posts, recruitment process underway	-38
Under recovery of surplus target.  Vacant posts	201
Based on very high occupancy levels which may be variable	-86

Public Protection				
PP Management support	98	-8	94	-15
PP Business Support unit	141	0	120	0
Air Pollution	97	-33	95	-19
Other Pollution	41	0	29	0
Food Safety & Communicable				
Diseases	347	0	331	-2
Stray Horses	5	0	18	0
Animal Welfare	71	-76	70	-49
Food & Agricultural Standards &				
Licensing	119	-38	103	-38
Civil Law	212	-5	184	-2
Safety	65	-19	72	-16
Other Variances				
Grand Total				

	-11 -21 12	
	-21	
	12	
	-12	
	-18	
	13	
	27	
	-16	
	-16 -26	
	10	
	-5	
	307	
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Offsetting overspends elsewhere in Housing
Offsetting overspends elsewhere in Housing
Underachievement of income - offset by an underspend in Other Pollution
Offsetting overspends in Air Pollution
General underspends covering the overspend in Dog Wardens and Licensing
Overspend due to a call out incident relating to Pigs
Underachievement of licence fee income
Underspend covering overspends elsewhere in Trading Standards
Underspend due to vacant post early part of the year
Overspend in analyst fees covered by underspends elsewhere in Trading Standard

19

-16 0 25

-12 -15

6

281

### **Environmental & Public Protection Scrutiny Report** Budget Monitoring as at 28th February 2018 - Detail Monitoring

			5 1 1			_				
		Working	Budget			Foreca	asted		Feb 2018	
Division	Expenditure 600	Income 6.000	Net non- controllable ີ	£'000	Expenditure ೦೦	e emoonl	Net non- Controllable	Net £'000	Forecasted overiance for Sear	Notes
Business Support & Performance	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	2.000	£ 000	
Emergency Planning	73	0	34	107	76	0	34	110	3	
Business Support	1,703	0	115	1,818	1,708	-55	115	1,769	-49	Vacant posts
Operational Training	156	-35	27	148	161	-40	27	148	-0	
Departmental - Core	180	0	-52	128	177	0	-52	126	-2	
Departmental - Policy	192	-0	-88	104	193	-0	-88	105	0	
Rechargable Works	0	0	0	0	28	-28	0	-0	-0	
Business Support & Performance Total	2,304	-35	36	2,305	2,344	-123	36	2,257	-48	
Waste & Environmental Services										
Waste & Environmental Services  Waste & Environmental Services Unit	372	-0	186	558	371	-0	186	558	-0	
Flood Defence & Land Drainage	505	-0	0	503	506	-0 -1	0	505	1	
ESD Revenue grant - Local Env Quality -	303	-2	0	303	300	-1	U	303	•	
Flood Defence/Resilience	30	-30	0	0	30	-30	0	0	0	
Environmental Enforcement	504	-25	40	519	502	-19	40	523	4	
Ammanford Cemetery	22	-8	0	15	18	-9	0	9	-6	
Public Conveniences	524	-24	65	565	511	-13	65	562	-2	
Bus Shelters	0	0	0	0	5	-5	0	0	0	
Cleansing Service	1,903	-51	82	1,934	1,934	-83	82	1,934	-0	
Waste Services	15,812	-4,864	718	11,666	15,757	-4,814	718	11,662	-5	
Green Waste Collection	0	0	0	0	211	-177	0	34	34	The green waste collection service is not ye
ESD Revenue grant - Local Env Quality -										
Tidy Towns	30	-30	0	0	30	-30	0	0	-0	
Grounds Maintenance Service	3,991	-2,700	127	1,417	3,622	-2,332	127	1,417	-0	
Parks Service	103	-63	387	426	119	-80	387	426	-1	
										Reduced licence fee premiums from NRW operational activity that reflects the reduction risks associated with leachate control and the second second results of the second results are second results.
Closed Landfill Sites Nantycaws	144	0	1	145	120	0	1	121	-25	of the sustained success of the new leacha
Closed Landfill Sites Wernddu	87	0	0	87	87	0	0	87	0	
Coastal Protection	70	0	1	71	70	0	1	71	0	
Waste & Environmental Services Total	24,096	-7,797	1,608	17,907	23,892	-7,593	1,608	17,908	1	

	Dec 2017
	≲ π
	Forecasted /ariance fo Year
	Teg and
Notes	ar ce
	Forecasted Variance for Year
	£'000
	2 000
	1
Vacant posts	-0
·	1
	-4
	1
	-0
	-2
	0
	0
	0
	0
	-6
	-3
	0
	0
The green waste collection service is not yet self-financing.	34
The green waste concentrativities is not yet sen infancing.	34
	0
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	0
Dadward Karara for a service of form NDW and as I	
Reduced licence fee premiums from NRW and reduced operational activity that reflects the reduction in environmental	
risks associated with leachate control and treament as a result	
of the sustained success of the new leachate treatment plant.	-25
5. and decidence of the new reachast treatment plant.	0
	0
	-1
	·

Highways & Transportation											
Departmental - Transport	191	0	8	199	190	0	8	198	-0		0
Departmental Pooled Vehicles	0	0	0	0	35	-35	0	190	0		0
Engineering Sub-Contractors	0	0	0	0	152	-152	0	-0	-0		0
Engineering Sub-Contractors	0	0	U	U	132	-132	0	-0	-0		U
										Additional income through greater productivity than projected	
Civil Design	867	-1,330	93	-370	924	-1,414	93	-397	-26	and additional staff sourced through framework secondment.	-20
Transport Strategic Planning	302	-78	54	277	394	-203	54	245	-32	and additional stain sourced through namework secondinent.	0
Fleet Management	5,265	-6,940	1,327	-348	4,712	-6,387	1,327	-348	0		0
Passenger Transport	4,355	-2.957	114	1,511	4,931	-3.582	114	1,463	-48	Tender and service efficiencies.	-37
r accorder transport	1,000	2,007		1,011	1,001	0,002		1,400	40	Estimated overspend based on an initial assessment of	0.
School Transport	10,392	-1,077	80	9,395	10,328	-990	80	9,418	23	demand.	37
LINC - Local Integrated Network	.0,002	.,		3,000	.0,020	000	30	0,			
Collaboration	758	-757	0	1	731	-730	0	1	-0		o
Traffic Management	489	-52	41	478	570	-133	41	478	-0		0
										COCL Object to the 10t Determine the still and delegated the termine	_
										£36k Change in John/St Peters short/long delayed due to major	
										works affecting the car park in 2016/17. Unachievable income	
										target as the income target is increased every year but parking fees have not been increased. PCN income also lower than	
										anticipated. Increased winter maintenance costs due to adverse	
Car Parks	1,772	-3,311	173	-1,367	1,947	-3,020	173	-901	466	weather conditions.	284
Nant y Ci Park & Ride	75	-3,311	0	44	86	-3,020	0	55	11	weather conditions.	3
Regional Transport Consortia Grant	140	-140	7	7	140	-140	7	7	0		0
Road Safety	140	-140	31	177	140	-140	31	177	0		0
School Crossing Patrols	127	0	32	159	127	0	32	159	0		0
Bridge Maintenance	723	0	16	739	710	-10	16	716	-23	Variance due to Asst. Engineer post being vacant.	-10
Remedial Earthworks	299	0	0	299	312	-13	0	299	0	variance due to Asst. Engineer post being vacant.	0
Street Works and Highway Adoptions	396	-342	47	101	395	-338	47	104	3		0
Technical Surveys	313	-342	31	344	314	-336	31	344	1		0
Highway Maintenance	14,641	-7,668	849	7,822	11,479	-4,439	849	7,889	67	Increased winter maintenance	0
Capital Charges	14,041	-7,000	5,318	5,318	0	0	5,318	5,318	0	increased winter maintenance	0
Western Area Works Partnership	5,666	-5,665	11	13	6,499	-6,498	3,316	13	0		0
Highway Lighting	2,301	-1,130	86	1,256	3,021	-0,490	86	1,256	0		0
I lighway Lighting	2,301	-1,130	00	1,230	3,021	-1,001	00	1,256			U
Public Rights Of Way	237	-11	13	238	198	-11	13	199	-39	Underspend due to vacant posts, recruitment process underway	-38
Tublic Rights Of Way	231	-11	13	230	190	-11	13	199	-39	Oridersperia due to vacant posis, recruitment process underway	-30
Highways & Transportation Total	49,454	-31,491	8,328	26,291	48,345	-29,980	8,328	26,694	402		220
riigiiways & rraiisportation rotai	45,454	-51,431	0,320	20,291	40,343	-29,900	0,320	20,034	402		220
Property											
Renewable Energy Fund	0	0	0	0	55	-55	0	0	0		0
Carbon Reduction Programme	271	0	0	271	271	0	0	271	0		0
Building Maintenance Operational	22,765	-24,459	567	-1,126	23,528	-25,068	567	-972	154	Under recovery of surplus target.	201
Building Maintenance Business Unit	2,029	-2,248	-505	-725	1,676	-1,896	-505	-725	0	orider recovery or surplus target.	16
Strategic Asset Management Business	2,029	-2,240	-505	-125	1,070	-1,090	-505	-125	<u> </u>		10
Unit	655	-80	-437	139	634	-118	-437	80	-59	Vacant posts	-37
Corporate Property Maintenance	2,395	0	0	2,395	2,395	0	0	2,395	-0	vacan poolo	0
Building Services Schools SLA	319	-319	0	2,333	368	-368	0	-0	-0		0
Pumping Stations	319	0	0	39	39	-300	0	39	0		0
Property Design	1,879	-2.239	142	-218	1,784	-2,144	142	-218	-0		0
Design Framework	1,079	-2,239	0	0	95	-2,144	0	0	0		0
Building Cleaning	3,544	-3,522	249	271	3,494	-3,472	249	270	-0		0
Operational Depots	359	-5,522	-331	-39	323	-3,472	-331	-39	0		0
Administrative Buildings	3,076	-650	-2,379	47	3,096	-670	-2,379	47	0		0
Administrative buildings	3,076	-030	-2,319	41	3,090	-070	-2,519	4/	U		U

Page 17

Asset Transfers	0	0	0	0	1	0	0	1	1		
Commercial Properties	1	-167	158	-8	-1	-172	158	-15	-7		
ndustrial Premises	399	-1,290	555	-336	369	-1,349	555	-425	-89	Based on very high occupancy levels which may be variable	
County Farms	70	-315	380	134	70	-317	380	133	-1	Dated on very high occupancy levels which may be variable	
_ivestock Markets	38	-179	8	-132	67	-208	8	-133	-0		
LIVESTOCK WAINOLE	30	173	· ·	102	07	200		-100			
Property Total	37,839	-35,534	-1,593	712	38,265	-35,962	-1,593	710	-2		
Public Protection											
PP Management support	98	-8	82	172	94	-15	82	161	-11	Offsetting overspends elsewhere in Housing	
PP Business Support unit	141	0	49	190	120	0	49	169	-21	Offsetting overspends elsewhere in Housing	_
Public Health	282	-11	32	303	295	-17	32	310	7	Onsetting overspends eisewhere in Housing	
Noise Control	157	0	7	164	154	-1	7	161	-3		
Noise Control	157	U		104	154	-1	- /	161	-3	Underskieuement of income offset by an underspand in Other	
Air Pollution	07	22		7.4	O.F	10	0	96	42	Underachievement of income - offset by an underspend in Other	
Other Pollution	97 41	-33 0	9	74 55	95 29	-19 0	9 14	86	12 -12	Pollution Offsetting overspands in Air Pollution	
Vater - Drinking Quality	41	-4	2	41	46	-4		43	3	Offsetting overspends in Air Pollution	
Pog Wardens	92	-4 -17	20	96	107		20	104	9		
Public Health Services Management	92		-	96 81	90	-23	20 82		_		
	369	-97 -310	82 59	118	372	-97 -307	59	74 124	- <del>7</del>		
icensing	309	-310	59	116	3/2	-307	59	124			
Food Safety & Communicable Diseases	0.47	0	45	204	204	0	45	244	40	General underspends covering the overspend in Dog Wardens and	
	347	0	15	361	331	-2	15	344	-18	Licensing	
Occupational Health	126	0	5	131	125	0	5	131	-0		
Stray Horses Animal Welfare	5	0	0	5	18	0	0	18	13	Overspend due to a call out incident relating to Pigs	
Animai Welfare Diseases Of Animals	71	-76	5	-1	70	-49	5	26	27	Underachievement of licence fee income	
	33	-2	4	36	31	-4	4	32	-4 -8		
Animal Safety	188	-0	19	206	180	-0	19	199	-8		
Frading Standards Services Management	117	-48	100	169	116	-48	100	160	-0		
Metrology	117	-14	4	109	116 113	-40	4	169 116	7		
netrology	119	-14	-	103	113	-2	7	110			
ood & Agricultural Standards & Licensing	119	-38	6	87	103	-38	6	71	-16	Underspend covering overspends elsewhere in Trading Standards	
Civil Law	212	-5	10	218	184	-2	10	192	-26	Underspend due to vacant post early part of the year	
air Trading	137	-14	6	129	135	-14	6	127	-2		
	_				_					Overspend in analyst fees covered by underspends elsewhere in	
Safety	65	-19	4	51	72	-16	4	60	10	Trading Standards	
Financial Investigator	18	-18	0	0	10	-10	0	0	0		
									_		
Public Protection Total	2,970	-712	535	2,794	2,891	-667	535	2,760	-34		
Community Safety Service											
CCTV	34	0	19	53	26	0	19	45	-8		
Community Safety-Revenue	29	0	74	104	35	-9	74	101	-2		
Community Safety Service Total	64	0	93	157	62	-9	93	146	-10		
TOTAL FOR ENVIRONMENTAL AND											
PUBLIC PROTECTION	116,727	-75,569	9,008	50,166	115,799	-74,333	9,008	50,474	307		

### Capital Programme 2017/18

Capital Budget Monitoring - Report for February 2018 - Main Variances

	Wor	king Bu	dget	Fo	recaste	ed	_ <
EPARTMENT/SCHEMES	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000	Variance for Year £'000
NVIRONMENT	16,793	-5,201	11,592	14,185	-5,692	8,493	-3,099
Coastal Protection Works	407	0	407	137	0	137	-270
Murray Street Car Park, Llanelli	198	0	198	98	0	98	-100
Bridge Strengthening & Replacement	739	0	739	515	0	515	-224
Towy Valley Path - Abergwili to Nantgaredig	1,061	-763	298	411	-411	0	-298
Carmarthen Western Link Road	392	-110	282	295	-119	176	-106
St Davids Park	1,185	0	1,185	70	0	70	-1,115
Rural Estates Capital Schemes	570	0	570	302	0	302	-268
Capital maintenance	3,295	0	3,295	2,789	0	2,789	-506
East Gate Development	241	0	241	99	0	99	-142
Other Projects with Minor Variances	8,705	-4,328	4,377	9,469	-5,162	4,307	-70
OTAL	16,793	-5,201	11,592	14,185	-5,692	8,493	-3,099

Variance for	Comment
3,099	
-270	Scheme delayed due to change in contract specification. Budget required for future years.
-100	Expenditure profile being planned in accordance with whole of life care plan. Funding required for future year maintenance.
-224	Land acquisitions having a delay on structural works.
-298	Land acquisitions still in negotiations, potential CPO. Slipping the County council and external grant element of funding towards land purchase.
-106	Scheme currently behind schedule due to land issues. Land purchase currently at CPO stage.
1,115	Works delayed due to planning and additional works on asbestos related matters.
-268	Delay in design & procurement of works due to lack of available resource - buildings will be occupied over winter months.
-506	Re-tender required on a particular scheme due to change of specification and certain projects delayed due to capacity issues.
-142	Savings on scheme due to external funding secured in prior year.
-70	Additional local transport grant secured to increase external funding actual based on budget.
3,099	

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### Appendix E

### Environment

### Capital Budget Monitoring - Scrutiny Report for February 2018 - Detailed Variances

		Wor	king Bu	dget	Forecasted				
Scheme	Target Date for Completion	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000		
Coastal Protection Works	Mar-19	407	0	407	137	0	137		
Fleet Replacement	Ongoing	933	0	933	933	0	933		
Technical	Ongoing	198	0	198	98	0	98		
Bridge Strengthening & Replacement	Ongoing	739	0	739	515	0	515		
Road Safety Improvement Schemes	Ongoing	251	0	251	225	0	225		
Street Scene Infrastructure	Ongoing	750	0	750	750	0	750		
TG - Llandysul By Pass	Completed	0	0	0	23	-23	0		
TG & Regional Transport Plan Grant Projects	Ongoing	573	-543	30	573	-543	30		
Public Lighting Works	Ongoing	903	0	903	903	0	903		
RTC Grant - Road Safety Projects	Ongoing	446	-446	0	446	-446	0		
Local Gov't Borrowing Initiative (LGBI) - Safety Improvements / Functionality	Completed	2	0	2	2	0	2		
Trebeddrod Reservoir, Furnace, Llanelli	Completed	1	0	1	1	0	1		
Local Transport Plan Grant Projects		4,831	-4,102	729	4,926	-4,561	365		
Active Travel Mapping Towy Valley Path - Abergwili to Nantgaredig	Ongoing Ongoing	10 1,061	-10 -763	0 298	10 411	-10 -411	0		
Town Valley Path - Nantgaredig to Efairfach	Ongoing	0	0	0	198	-198	0		
Towy Valley Path - W4A	Ongoing	0	0	0	122	-122	0		

Variance for Year £'000	Comment  Sebagge delayed due to change in contract appoilingtion
-270	Scheme delayed due to change in contract specification. Budget required for future years.
0	
-100	Expenditure profile being planned in accordance with whole of life care plan. Funding required for future year maintenance.
-224	Land acquisitions having a delay on structural works.
-26	
0	
0	
0	
0	
0	
0	
0	
-364	
-298	Land acquisitions still in negotiations, potential CPO. Slipping the County council and external grant element of funding towards land purchase.
0	
0	

### Appendix E

### Environment

### Capital Budget Monitoring - Scrutiny Report for February 2018 - Detailed Variances

age		Wor	king Bu	dget	Fo	orecaste	ed
N N Scheme	Target Date for Completion	Expenditure £'000	Income £'000	Net £'000	Expenditure £'000	Income £'000	Net £'000
Ammanford Economic Regeneration Highway Infrastructure	Ongoing	1,110	-985	125	1,160	-1,035	125
Amman Valley Cycleway Active Travel Projects - Carmarthenshire Walking and Cycling Linkages (Carmarthenshire urban connections)	Ongoing Ongoing	3 260	-3 -235	0 25	14 660	-14 -635	0 25
Cross Hands Economic Link Road Phase 2 Llanelli Rail Station	Ongoing Ongoing	2,312 25	-2,106 0	206 25	2,342	-2,136 0	206
A4138 Hendy Link Road Highway Junction Improvements / Signal Uprades	Ongoing Ongoing	25 25	0	25 25	9	0	9
Carmarthen Western Link Road	Ongoing	392	-110	282	295	-119	176
Parc Howard Improvements	Mar-19	33	0	33	33	0	33
Pantyglyn Retaining Wall, Llanybydder (Principal Road A485)	Mar-19	108	0	108	155	0	155
St Davids Park	Mar-19	1,185	0	1,185	70	0	70
Rural Estates Capital Schemes	Sep-18	570	0	570	302	0	302
Capital maintenance	Ongoing	3,295	0	3,295	2,789	0	2,789
Industrial Redevelopments	Jun-18	935	0	935	910	0	910
East Gate Development	Sep-18	241	0	241	99	0	99
NET BUDGET		16,793	-5,201	11,592	14,185	-5,692	8,493

Variance for Year £'000	Comment
0	
0	
0	
0	
-25	
-25	
-16	
-106	Scheme currently behind schedule due to land issues. Land purchase currently at CPO stage.
0	
47	
-1,115	Works delayed due to planning and additional works on asbestos related matters.
-268	Delay in design & procurement of works due to lack of available resource - buildings will be occupied over winter months.
-506	Re-tender required on a particular scheme due to change of specification and certain projects delayed due to capacity issues.
-25	
20	
-142	Savings on scheme due to external funding secured in prior year.
-3,099	

### Agenda Item 7

## ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

### 20<sup>TH</sup> APRIL 2018

## 2017/18 WELL-BEING OBJECTIVES PERFORMANCE MONITORING REPORT

### QUARTER 3 – 1<sup>ST</sup> APRIL TO 31<sup>ST</sup> DECEMBER 2017

### To consider and comment on the following issues:

That the Committee scrutinises the 2017/18 Well-being Objectives Performance Monitoring Report for Quarter 3. The report includes:

 Actions and measures in the 2017/18 Well-being Objectives delivery Plan relevant to the Committee's remit.

#### Reasons:

- To ensure that any areas of concern are identified and relevant action taken.
- To enable members to exercise their scrutiny role in relation to performance monitoring.

### To be referred to the Executive Board for decision: NO

### **Executive Board Member Portfolio Holders:**

- Cllr. Hazel Evans (Environment)
- Cllr. Philip Hughes (Public Protection)
- Cllr. Cefin Campbell (Communities and Rural Affairs)

Directorates: Communities / Environment / Chief Executive's	Designations:	Tel Nos. / E-Mail Addresses:
Names of Heads of Service: Wendy Walters	Director of Regeneration & Policy	01267 224112 wswalters@carmarthenshire.gov.uk
Steve Pilliner	Head of Highways & Transport	01267 228150 sgpilliner@carmarthenshire.gov.uk
Jonathan Morgan	Head of Homes and Safer Communities	01267 228960 jmorgan@carmarthenshire.gov.uk
Ainsley Williams	Head of Waste & Environmental Services	01267 224500 aiwilliams@carmarthenshire.gov.uk
Report Author: Jackie Edwards	Business Improvement Manager	01267 228142 jmedwards@carmarthenshire.gov.uk

### **EXECUTIVE SUMMARY**

## ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

### **20<sup>TH</sup> APRIL 2018**

# 2017/18 WELL-BEING OBJECTIVES PERFORMANCE MONITORING REPORT QUARTER 3 – 1<sup>ST</sup> APRIL TO 31<sup>ST</sup> DECEMBER 2017

The attached report sets out the progress agains 2017/18 Well-being Objectives delivery Plan rele December 2017.	
DETAILED REPORT ATTACHED?	YES

### **IMPLICATIONS**

We confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report.

Signed: Wendy Walters Director of Regeneration & Policy

Steve Pilliner Head of Highways & Transport

Jonathan Morgan Head of Homes and Safer Communities

Ainsley Williams Head of Waste & Environmental Services

Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
YES	YES	NONE	NONE	NONE	NONE	NONE

### 1. Policy, Crime & Disorder and Equalities

The Well-being of Future Generations (Wales) Act 2015 requires public bodies :-

- i. to set and publish Well-being Objectives by 31st March 2017 published
- ii. to publish a statement about Well-being Objectives published
- iii. to take all reasonable steps to meet those Objectives

### 2. Legal

In our published Well-being Statement we committed to monitor our Well-being Objective action plans.

### **CONSULTATIONS**

We confirm that the appropriate consultations have taken in place and the outcomes are as detailed below:

Signed: Wendy Walters Director of Regeneration & Policy

Steve Pilliner Head of Highways & Transport

Jonathan Morgan Head of Homes and Safer Communities

Ainsley Williams Head of Waste & Environmental Services

1. Local Member(s) - N/A

2. Community / Town Councils - N/A

3. Relevant Partners - N/A

**4. Staff Side Representatives and other Organisations –** All departments have been consulted and have had the opportunity to provide comments on their performance and progress.

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:

### THESE ARE DETAILED BELOW:

Title of Document	File Ref No. / Locations that the papers are available for public inspection
2017/18 Well-being Objectives delivery plan	http://www.carmarthenshire.gov.wales/media/1212373/ccc-wbo-plan-17-18-final.pdf
Performance Measurement Records	Performance Management Unit, Regeneration & Policy Division
Departmental Business Plans 2016/17	Performance Management Unit, Regeneration & Policy Division
Budget Monitoring Reports	Corporate Services Department





Filtered by:
Organisation - Carmarthenshire County Council
Source document - Well-being Objectives 2017-18

### The table below provides a summary progress against target for the Actions and Measures contained within the selected document

		Total	On target	Off target	Not reported	Not available	Annual / Not started	% on target	Overall % on target				
2. Help children live healthy lifestyles (Childhood Obesity)	Measures	1	0	0	0	0	1	0%	0%				
5. Tackle poverty by doing all we can to prevent it, help people into work and improve the lives of	Actions	3	3	0	0	N/A	0	100%	100%	<u>Per</u>	formar <u>Tar</u>	ice aga get	ainst
6. Create more jobs and growth throughout the county	Measures	2	1	1	0	0	0	50%	50%	70%- 60%- 50%-			
8. Help people live healthy lives	Actions	2	2	0	0	N/A	0	100%	100%	40%-			
(tackling risky behaviour & Adult obesity)	Measures	2	2	0	0	0	0	100%		30%- 20%-			
9. Support good connections with friends, family	Actions	9	8	1	0	N/A	0	89%	67%	10%-			
and safer communities	Measures	3	0	1	0	0	2	0%		0%_	On	Off	Annual / Not
11. A Council wide approach to support Ageing Well in Carmarthenshire	Actions	4	4	0	0	N/A	0	100%	100%		target	target	Started
12. Look after the environment	Actions	13	13	0	0	N/A	0	100%	000/				
now and for the future	Measures	6	4	2	0	0	О	67%	89%				
13. Improve the highway and transport	Actions	17	17	0	0	N/A	0	100%	72%				
infrastructure and connectivity	Measures	8	1	0	0	0	7	12%	,2,3				
Overall Performance	Actions and Measures	70	55	5	0	0	10	79%					

### **Off Target**





Massaura Dagasintian	2016/17 Comparative Data			2017/18 Target and Results				
Measure Description	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year	
Percentage of waste reused, recycled or composted	65.72	64.89	Q3: <b>66.64</b>	Target: <b>64.00</b>	Target: <b>64.00</b>	Target: <b>64.00</b>	Target: <b>64.00</b>	
PAM/030			End Of Year: 66.23	Result: <b>69.16</b>	Result: 66.28	Result: 63.94		
						Calculation: (42332.84÷66209.75) × 100		
Comment	difficulties with the from the new RD	ne refuse derived f F processors in rel	uel (RDF) outle ation to the lev	ets. Howe vel of recy	ver, we a	predominantly as a result re at currently awaiting info we can expect from these once this information is re	rmation new RDF	
Remedial Action	of residual waste		It is expected	that subj		e now re-commenced the exa verification, our Q3 perfo		
Service Head: Ainsley Williams			Performance	status:	Off target		8	
Macauma Dananinkian	Co	2016/17 omparative Data	,	2017/18 Target and Results				
Measure Description	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year	
Percentage of waste sent to landfill	2.37	4.54	Q3: <b>4.56</b>	Target: 10.00	Target: 10.00	Target: <b>10.00</b>	Target:	
PAM/031			End Of Year: 4.73	Result: 8.08	Result: 15.95	Result: 21.40		
						Calculation: (14171.5÷66209.75) × 100		
Comment	exported for reco	very and recycling period was via alte	was experiend rnative landfill	ced in the arrangem ersion per	third qua nents for a formance	ket, a temporary halt of ma irter. The only viable option a temporary period. This sit . However whilst we have r	for uation	
		get, we remain wit	hin the parame	eters of ou	ur statuto	ry national targets.		
Remedial Action	internally set targ	get, we remain wit	e since been s	ourced ar	nd we hav	ry national targets.  The re-commenced the exportation when absolutely necessity.		

Measure Description	2016/17 Comparative Data			2017/18 Target and Results				
weasure bescription	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year	
The percentage of high risk businesses that were liable to a programmed inspection that were inspected, for: i) Trading Standards  PPN/001i	Not ap	plicable	Q3: 48 End Of Year: 100	Target: 5 Result: 13	Target: 25 Result: 33	Target: 50  Result: 43  Calculation: (65÷150) × 100	Target: 100	
Comment	arisen which have		over the last			active urgent enquil rvice is confident of		
Remedial Action	None required - s	ee above commer	nt					
Service Head: Jonathan Morgan			Performance	status: Off	target		$\approx$	





ACTIONS - Theme: 9. Support good consub-theme: D. Promoting & supporting the					
Action	12612	Target date	31/03/2019 (original target 31/03/2018)		
Action promised	We will further develop Money Wise web resource in order to enhance income generation develop product and market it.				
Comment	A marketing process is term income generation		to maximise its uptake in terms of	long	
Remedial Action	Further work will be undertaken when the responsible officer returns from maternity leave, Ju 18				
Service Head: Jonathan Morgan		Performance status: Off targe	et	8	

Measure Description	Co	2016/17 Comparative Data			2017/18 Target and Results			
·	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year	
The average number of calendar days taken to repair all street lamp failures during the year	Not ap	plicable	Q3: <b>3.22</b>	Target: 4.00	Target: 4.00	Target: 4.00	Target: 4.00	
THS/009			End Of Year: 4.26	Result: 8.48	Result: <b>7.38</b>	Result: 7.12		
						Calculation: 22704÷3190		
Comment	The measure is off target due to a period of inclement weather and high winds prohibiting the Mobile Elevated Work Platform from operating safely. Additionally, an external problem in the supply of Low Pressure Sodium lamps where the lead time for orders has increased from approximately 1 week to 6 months during quarter 1. To try to mitigate this issue going forward we have placed bulk orders based on previous lamp usage, to keep a larger quantity in our stores. If we looked at Q3 in isolation the performance for that quarter alone has improved from 8.48 days in Q1 to 6.68 days. However, as the result is reported cumulatively the measure is unlikely to be on target by the end of year.							
Remedial Action		a number of days , therefore should				ew Mobile Elevate	ed Platforms	
Service Head: Stephen G Pilliner	•		Performance	status: Off	target		$\approx$	

### ON TARGET ETC.

Action	12626	Target date 31/03/2018							
Action promised	· · · · · · · · · · · · · · · · · · ·								
Comment	of bus Kilometres in the Couservices. Expenditure has co	work to support a stable core bus network ensuring unty are subsidised. Last year over 1 million passes ontinued on the network to support the movement I Services by working in collaboration with the Wal	of people. The Authority has also developed the						
Service Head:	Stephen G Pilliner	Performance status: On target							
Action	12627	Target date	31/03/2018						
Action promised	We will continue to promote	the all Wales Concessionary Travel Pass							
Comment			Pass by means of information on our website, s holders in Carmarthenshire and last year over 1.4						
Service Head:	Stephen G Pilliner	Performance status: On target							
Action	12630	Target date	31/03/2018						
Action promised	We will help older people co	ntribute to recycling through the 'assisted lift' sche	eme for people unable to take waste to the kerbside						
Comment		ct to appropriate assessments)an assisted lift servi erbside collection point. We currently have 1372 ac							
Service Head: Ainsley Williams Performance status: On target									





		Quarter 3 2017/18				
	Theme: 11. A Council wid Falls Prevention	e approach to support Ageing Well in Carmart	henshire			
Action	12634	Target date	31/03/2018			
Action promised	We will Inspect Highways, to public.	s, footways and lighting infrastructure on a regular basis to identify any defects posing a danger to the				
Comment	Regular highway safety inspections are carried out in accordance with the authority`s policy. Highway inspections are carried out to set frequencies based on the road type and with allowable tolerances. Inspections are recorded digitally and records saved into the Highway management system. The attached report provides a summary of overall performance and identifies the level of compliance (with tolerance included). The overall compliance is 96.5% to the end of December 2017.					
Service Head:	Stephen G Pilliner	Performance status: On target				
	- Theme: 12. Look after the . Renewable Energy	e environment now and for the future				
Action	12663	Target date	31/03/2018			
Action promised	We will reduce energy consu	We will reduce energy consumption (kWh) / carbon emissions (tonnes) in the Council's existing non-domestic building portfolio.				
Comment	This is an on-going activity.	Performance data will be reported at end of Q4.				
Service Head:	ad: Jonathan Fearn Performance status: On target					
Action	12664	Target date	31/03/2018			
Action promised	We will identify and deliver energy efficiency projects within the Council's existing, non-domestic buildings.					
Comment		in Action ID 1265 regarding potential Re:fit Cymru der SALIX invest-to-save programme	programme. In addition, also exploring potential			
Service Head:	Jonathan Fearn	Performance status: On target				
Action	12665	Target date	31/03/2018			
Action promised		y of including the Council's non-domestic buildings prehensively identify energy efficiency opportunities	in the Welsh Government supported Re: fit Cymru S.			
Comment		s been submitted to Welsh Government for £2millic ne Re:fit programme. An invitation to tender is to b				
Service Head:	Jonathan Fearn	Performance status: On target				
Action	12666	Target date	31/03/2018			
Action promised	We will increase the amount of energy generated from renewable technologies (kWh).					
Comment	A market testing exercise to identify potential interested companies for a solar PV installation programme on all suitable properties in the Council's housing stock has been undertaken via a Prior Information Notice in the Official Journal of the European Union (OJEU). Approval to undertake an OJEU solar tender exercise is currently being sought. Opportunities for ground mounted solar PV on the Council's land are also being explored. Generation data will be reported at end of Q4.					
Service Head:	Jonathan Fearn	Performance status: On target				
Action	12667	Target date	31/03/2018			
Action promised	We will introduce SystemsLink energy management software system.					

Energy consumption data is successfully being uploaded onto the system.

Performance status: On target

Service Head: Jonathan Fearn





Action	12671	Target date	31/03/2018		
Action promised	We will finalise Flood Risk Management Plans as part of the strategy for identifying, managing and mitigating flood risk within our communities.				
Comment	Addition of Detailed information for Med to High Policy Areas				
Service Head: Ainsle	y Williams	Performance status: On target			
Action	12672	Target date	31/03/2018		
Action promised	We will undertake the ongoing maintenance of watercourses, drainage systems and flood defence assets. This work will encompass routine maintenance, asset surveys and preventative maintenance works.				
Comment	Ongoing work- Minor Capital Works- asset and watercourse maintainance ongoing  One of our high risk areas has been protected by a flood relief culvert.  Development of AMX Database.  Submission to WAG via NRW of national asset database information				
Service Head: Ainsle	y Williams	Performance status: On target			
Action	12673	Target date	31/03/2018		
Action promised	We will continue to plan, manage and react to incidents of coastal erosion in accordance with the principles set out in our shoreline Management Plan.				
Comment	Tenders Received for Coast defence Scheme at Earth Sculpture Burry Port Expected start on site Feb 2018.  Notification to WAG for change of Policy for Pendine in SMP				
Service Head: Ainsle	v Williams	Performance status: On target			





	Strategy	2016/17					
Measure Description	Co	pmparative Data			2017/1	8 Target and Results	S
ivieasure Description	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
verage time taken to remove dog ouling (calendar days)	Not app	plicable	Q3: <b>1.66</b>	Target: 2.00	Target: 2.00	Target: 2.00	Target: 2.00
.2.2.19			End Of Year: 1.54	Result: 2.48	Result: 2.44	Result: 1.95	
						Calculation: 115÷59	
ervice Head: Ainsley Williams			Performance	status: 0	n target		
Manager Danamintian	Co	2016/17 omparative Data			2017/1	8 Target and Results	5
Measure Description	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
ercentage of streets that are clean	98.6	96.0	Q3: <b>98.5</b>	Target: 92.0	Target: 92.0	Target: <b>92.0</b>	Target: 92.0
AWIJOTO			End Of Year: 98.6	Result: 98.6	Result: 99.0	Result: 98.9	
						Calculation: (3046÷3081) × 100	
ervice Head: Ainsley Williams			Performance	status: 0	n target	,	
Manage Baseda Nasa	Co	2016/17 omparative Data	2017/18 Target and Results				5
Measure Description	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
ercentage of fly tipping incidents leared in 5 days	98.22	96.85	Q3: <b>84.21</b>	Target: <b>95.00</b>	Target: 95.00	Target: <b>95.00</b>	Target: <b>95.00</b>
AM/011			End Of Year: 85.92	Result: <b>96.87</b>	Result: <b>96.75</b>	Result: <b>95.03</b>	
						Calculation:	
						(1186÷1248) × 100	
service Head: Ainsley Williams			Performance	status: 0	ın target		
Service Head: Ainsley Williams	Co	2016/17 omparative Data	Performance	status: O			5
ervice Head: Ainsley Williams  Measure Description	Co Best Quartile			status: O		100	End of Year
Measure Description he Cleanliness Indicator	Best Quartile	omparative Data		Quarter	2017/1 Quarter	100 8 Target and Results	End of Year
	Best Quartile	omparative Data Welsh Median	Our Actual	Quarter 1 Target:	2017/1 Quarter 2 Target:	8 Target and Results  Quarter 3  Target:	End of Year Target:





		ook after the environment i o Waste Strategy	now and for the future		
Action	12674	Target date	31/03/2018		
Action promised			strategy options and recycling infrastructure needs to ensure that we can continue to diversion targets from April 2018.		
Comment	The Business Case for the new arrangements has been approved by Executive Board in January. An implementation plan is beir developed for execution by the end of March.				
Service Hea Williams	d: Ainsley	Performance status: On tar	get		
Action	12675	Target date	31/03/2018		
Action promised			tal to review our waste treatment/disposal arrangements in the immediate term by and disposing of our waste up to the end of March 2018.		
Comment			ingency arrangements in response to the failure in the RDF market. We will continue um to long term treatment/disposal arrangements.		
Service Hea Williams	ıd: Ainsley	Performance status: On tar	get		
Action	12676	Target date	31/03/2018		
Action promised	We shall explore potential additional sources of income for the service by assessing and reviewing the potential to expand the kerbside green waste the potential to offer a trade waste recycling service.				
Comment			in March. Advertisement of the scheme has commenced, the sign up commenced Febnave been made for the next season with an improved uptake in customers expected.		
Service Hea Williams	d: Ainsley	Performance status: On tar	get		
Action	12677	Target date	31/03/2018		
Action promised			recycling participation rates to maximise landfill diversion and increase recycling. vise and encourage householders to participate in our recycling schemes.		
Comment	We have undertaken a pre monitoring, door knocking and post monitoring phase of approximately 2,000 properties in order to assest participation in our schemes. An improvement was recorded across these households. We will continue with these awareness raising exercises periodically throughout the year. In addition we undertook a multi agency engagement approach for the recycling scheme in the Tyisha ward to promote Kerbside recycling, commercial services, littering and fly tipping issues. This arrpoach will be adopted in other areas of the Authority going forward.				
Service Hea Williams	id: Ainsley	Performance status: On tar	get		
Action	12678	Target date	28/02/2018 (original target 31/03/2018)		
Action promised	We will review current arrangements for re-use and assess wider potential for increasing re-use percentages.				
Comment	The department is still currently reviewing the bulky waste collection service in order to maximise the material collected for re-use.				
Service Head: Ainsley Williams		Performance status: On tar	get		





	ACTIONS - Theme: 13. Improve the highway and transport infrastructure and connectivity Sub-theme: A. Road Maintenance & Infrastructure						
Action	12679	Target date	31/03/2018				
Action promised	We will continue to invest in	strategic transport infrastructure links to support e	conomic development.				
Comment	detailed planning consent ap Contract awarded for Wind S	n Q3. Contract awarded for Cross Hands ELR Phase 2 with pre- commencement conditions attached to pproved enabling site work to commence in early 2018. Street / Tirydail Lane Junction scheme with site works due to commence in February 2018. Two warded for Tywi Valley Path to fully utilise WG LTF grant with site works due to commence in February					
Service Head	: Stephen G Pilliner	Performance status: On target					
Action	12681	Target date	31/03/2018				
Action promised	We will update Highways Assinfrastructure.	set Management Plan to provide a strategy for man	aging and maintaining the county's highways				
Comment	A draft HAMP has been deve remains on target.	loped and is currently being reviewed by the manaq	gement team. Completion of final HAMP document				
Service Head	: Stephen G Pilliner	Performance status: On target					
Action	12682	Target date	31/03/2018				
Action promised	We will develop, maintain ar ensure the most effective us	nd deliver a 3 year capital maintenance programme e of limited funding.	of Highway Maintenance on a prioritised basis to				
Comment	There is one scheme remain with the approved budgeted	ing for completion in this years prioritised programmer investment fully committed.	me. This is programmed for delivery in March 2018				
Service Head	: Stephen G Pilliner	Performance status: On target					
Action	12683	Target date	31/03/2018				
Action promised	We will develop, maintain and deliver a 3 year capital maintenance programme of highway support, bridge strengthening and replacement schemes. Prioritising delivery of schemes within the confines of resources available.						
Comment	Henllan Bridge, Ffarmers - construction works substantially complete. Pontnewydd Relief, Carway and Ffrwd Farm, Pinged - construction works completed. Doethie Bridge, Rhandirmwyn - scheme delayed due to private land owner issues. Design work on two highway support schemes on-going. Design work on four bridge replacement schemes on-going. The % complete is based on committed financial sum to date relative to allowable budget.						
Service Head	: Stephen G Pilliner	Performance status: On target					
Action	12684	Target date	31/03/2018				
Action promised	We will Improve the notification of our planned and reactive highway maintenance works to facilitate better coordination and communication with the public, businesses and tourists.						
Comment	as work is delivered. Design	ed to enable Streetworks notifications submission b (client) and operational teams have received trainin tual start & end dates of roadworks schemes. Major	ng in the use of systems and are able to notify new				
Service Head	: Stephen G Pilliner	Performance status: On target					
Action	12685	Target date	31/03/2018				
Action promised	We will review our Highways	defect reporting and repair system to ensure the s	ystem is efficient and effective.				
Comment		The review of highways management systems is on-going. Improvements to defect reporting and recording are a key objective and introducing mobile recoding for works teams is key to this review. The pilot is progressing this and a business case will inform any linvestment in this area.					
Service Head	: Stephen G Pilliner	Performance status: On target					
Action	12686	Target date	31/03/2018				
Action promised	We will review and align the register of all public highway	highway network databases to consolidate our high	nway records and create a consistent and accurate				
Comment	The review of records has commenced with a working project team meeting regularly to undertake the review and update records/databases. To date there have been 13 working sessions and 126 individual anomalies corrected. The estimated time to complete the review for the entire network is April 2021. The work being undertaken is considered high value and progress within the year will not complete the entire network however will be a significant improvement to records. The reported target reflects the in year progress. The working group is now well established and will review high priority anomalies as they arise throughout the year and on an on-going basis. The collaborative approach within the newly formed division is evident on this project.						
Service Head	: Stephen G Pilliner	Performance status: On target					





Co	2016/17 omparative Data		2017/18 Target and Results			
Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
92.4	85.5	Q3: <b>81.1</b>	Target: 79.0	Target: 79.0	Target: <b>79.0</b>	Target: <b>79.0</b>
		End Of Year: 81.4	Result: 79.0	Result: 79.0	Result: <b>79.9</b>	
					Calculation: (44062÷55155) × 100	
			92.4 85.5 Q3: 81.1 End Of Year:	92.4 85.5 Q3: Target: 81.1 79.0 End Of Year: Result:	Best Quartile         Weish Median         Our Actual         1         2           92.4         85.5         Q3: Target: Target: 79.0         Target: 79.0           81.1         79.0         79.0           End Of Year: Result: Result:         Result:	92.4 85.5 Q3: Target: Target: 79.0 79.0  End Of Year: 81.4 79.0 79.0 Calculation: (44062÷55155) ×

ACTIONS - Them Sub-theme: B. Pass	ne: 13. Improve the high enger Transport	way and transport infrastructure an	d connectivity		
Action	12687	Target date	31/03/2018		
Action promised		e the "Trawscymru" Carmarthen - Abery low the continued provision of the servi	stwyth service on behalf of the Welsh Government and ce in 2017/18.		
Comment	We continue to manage th	e T1 and T1c services on behalf of Welsl	h Government, including the free weekend travel intilative		
Service Head: Stephen G Pilliner		Performance status: On target			
Action	12688	Target date	31/03/2018		
Action promised		munity, Ceredigion and Pembrokeshire oes & Key strategic Services.	county councils to help sustain the delivery of the Bwcabus		
Comment	The Authority continues to	support and develop the BWCABUS sch	eme as part of the LINC project		
Service Head: Steph	en G Pilliner	Performance status: On target			
Action	12689	Target date	31/03/2018		
Action promised		We will review the provision of the "Country Cars" scheme with partner organisations and to look at opportunities to share resources with non-emergency health transport.			
Comment	We are continuing to work continuing and developing		scheme and to look at the most effective means of		
Service Head: Steph	en G Pilliner	Performance status: On target			
Action	12690	Target date	31/03/2018		
Action promised		t the delivery of the Modernising Educat out in our home to school transport pol	ion Programme – redesigning networks to facilitate the icy.		
Comment		nool transport in accordance with the ME mplications of future developments	P programme and work as part of the MEP team to		
Service Head: Steph	en G Pilliner	Performance status: On target			
Action	12691	Target date	31/03/2018		
Action promised	We will continue to review the Authority's home to school and college transport policy and to manage demand to ensure maximum efficiency.				
Comment	The Authority continues to review the home to school transport and is successfully managing costs by effective demand management and network reviews. We are currently working on the arrangements for the intake of learners for the 2018/1 academic year.				
Service Head: Steph	Service Head: Stephen G Pilliner Performance status: On target				





ACTIONS - Theme: 13. Improve the highway and transport infrastructure and connectivity Sub-theme: C. Cycleways						
Action	12692 Target date 31/03/2018					
Action promised	We will begin construction of the Towy Valley Cycle way and continue to develop the full scheme.					
	Works will be commencing on Section W1 (adjacent to Abergwili Museum) early February with further work on the `fishermans car park` section at Whitemill being undertaken concurrently. These will be completed by end of financial year. The w4 section at Nantgaredig is also due to commence this financial year utilising EU RCDF monies.  In terms of planning - All consents have been obtained for the Western section, further ecological work is being undertaken to progress the Eastern section planning application, as well as on going land negotiations and necessary design packages.					
Service Head: Stephen G Pilliner		Performance status: On target				

ACTIONS - Theme: 13. Improve the highway and transport infrastructure and connectivity						
Sub-theme: D. Ro		hway and transport infrastructure and conne	ectivity			
Action	12693	Target date	31/03/2018			
Action promised		Implement the Carmarthenshire road safety strategy to meet the national 2020 casualty reduction targets & continue to deliver the actions outlined in the Road Safety Strategy.				
Comment	Carmarthenshire Road Safety Strategy: The Council's Road Safety Unit is working collaboratively with a range of public safety agencies in Carmarthenshire to deliver the Carmarthenshire Road Safety Strategy. Various education, engineering and enforcement initiatives are being delivered by the Road Safety Unit and its partner agencies in 2017/18 in fulfilment of the key aims of the strategy:  Rural roa safety (Route Treatment Programme – B 4297, Halfway to Talyclun, B 4297 Tycroes to Gorslas)  Working to protect young persons and motorcyclists (road user groups at highest risk of sustaining injury),  R ducing inappropriate and illegal road user behaviour including speeding, drink and drug driving, and careless and dangerous driving  Protecting pedestrians and cyclists,  mproving our knowledge and understanding of casualty data to solve road safety problems £140,000 is be spent in 2017/18 on targeted road safety education programmes as follows:  Pass Plus Cymru  Older driver training  Young driver training  Kerbcraft  Motorcycyle Training  National Standards Cycle Training Delivery of these educations programmes is underway					
Service Head: Ste	ephen G Pilliner	Performance status: On target				
Action	12694	Target date	31/03/2018			
Action promised	We will continue to review the availability of safe walking routes to school and develop a mapping project to provide greater clarity to applicants.					
Comment	Home to School Walking Technical Assessments In Q2, undertake four home to school walking technical / safety assessment in accordance with the Welsh Governments Learner Travel Statutory Provision and Operational Guidance 2014, Chapter 5 R Assessment of Walked Routes to School.					
	In Q 4, the Traffic Manager and Road Safety will receive training to map the walked routes deemed safe onto the Highways Assets digitised mapping system.					
Service Head: Ste	ephen G Pilliner	Performance status: On target				

ACTIONS - Theme: 13. Improve the highway and transport infrastructure and connectivity Sub-theme: E. Modernising our vehicle Fleet						
Action	12695	Target date	31/03/2018			
Action promised	We will complete our investment into vehicle replacements during the year, The value of investment will be £1.8 million at the end of 2017/18 in accordance with our strategic fleet replacement programme. The more efficient vehicles contribute to reducing CO2 emissions.					
Comment	The vehicle replacement programme continues to progress. Recent procurement exercises include fleet for the waste division and social care. We also await further service reviews and anticipate procurement decisions to be made in the next quarter.					
Service Head: Step	hen G Pilliner	Performance status: On target				
Action	12696	Target date	31/03/2018			
Action promised	We will reduce the size of o	our operational vehicle fleet by 1% over the year				
Comment	Service operational vehicle numbers are continuously being reviewed. A fleet review within the waste division is shortly being carried out with a view to reduce numbers. Fleet usage by all divisions remains to be monitored and the aim of a 1% reduction within the time frame is on target.					
Service Head: Step	Service Head: Stephen G Pilliner Performance status: On target					



### Scrutiny measures & actions full monitoring report Environmental and Public Protection scrutiny -Quarter 3 2017/18



		kle poverty by doing all we e lives of those living in pov	can to prevent it, help people into work and improve the lives of verty			
Action	12563	Target date	31/03/2018 (original target 31/03/2018)			
Action promised	We will develop for	We will develop further partnership arrangements in respect to financial exploitation				
Comment	authorities. We a	lso have two new financial inst	ned to the Financial Exploitation Scheme, 16 English authorities, 16 Welsh citutions, Santander, and TSB. The scheme will create a financial safeguarding helping to protect vulnerable people from financial harm.			
Service Head Morgan	ervice Head: Jonathan lorgan Performance status: On target					
Action	12564	Target date	31/03/2018			
Action promised	We will promote f	financial literacy through the F	inancial Exploitation Safeguarding Scheme (FESS)			
Comment			enabling them to utilise the Money Wise financial literacy facility. This will aid the ing their prospects of achieving long term employment.			
Service Head Morgan	l: Jonathan	Performance status: On tar	get			
Action	12565	Target date	31/03/2018			
Action promised	We will increase t	the number of vulnerable and	disadvantaged people protected through Financial Exploitation Safeguarding Scheme			
Comment	Work in progress, database is still being cleansed to achieve accurate management information for Financial Exploitation Safeguarding Scheme. The newly configured database will allow us to capture the necessary data, however there is still an ongoing retrospective cleansing task on past enquiries. The end result will show evidence of the number of vulnerable and disadvantaged people we have been able to protect. It is envisaged that this information will be available by the end of financial year. The vulnerable and disadvantaged obviously continue to be protected by the service under the scheme.					
Service Head Morgan	l: Jonathan	Performance status: On tar	get			

	omparative Data	2016/17 Comparative Data			2017/18 Target and Results			
Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year		
Not ap	plicable	Q3: <b>52</b>	Target: 10	Target: 28	Target: 55	Target: 100		
		End Of Year: 100	Result: 13	Result: 28	Result: 60			
					Calculation: (102÷170) × 100			
			Not applicable Q3: 52 End Of Year:	Not applicable  Q3: Target: 52 10  End Of Year: Result:	Not applicable  Q3: Target: Target: 52 10 28  End Of Year: Result: Result:	Not applicable		

Service fields. Strictlining gar							
Theme: 8. Help people live healthy l Sub-theme: A. Eat and breathe heal		sky behaviour &	Adult obesity	<b>/</b> )			
Maggura Description	2016/17 Comparative Data			2017/18 Target and Results			
Measure Description	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
Percentage of food establishments that meet food hygiene standards	96.52	95.04	Q3: <b>96.71</b>	Target: <b>93.00</b>	Target: 93.00	Target: <b>93.00</b>	Target: 93.00
PAM/023			End Of Year: 97.50	Result: <b>97.78</b>	Result: <b>98.09</b>	Result: <b>97.78</b>	
						Calculation: (1935÷1979) × 100	
Service Head: Jonathan Morgan			Performance status: On target				
Massauma Danaminkiam	2016/17 Comparative Data			2017/18 Target and Results			
Measure Description	Best Quartile	Welsh Median	Our Actual	Quarter 1	Quarter 2	Quarter 3	End of Year
The percentage of high risk businesses that were liable to a programmed inspection that were inspected, for: ii)	Not ap	plicable	Q3: <b>63</b>	Target: 15	Target: 35	Target: <b>60</b>	Target: 100
Food Hygiene			End Of Year: 100	Result: 21	Result: 46	Result: <b>69</b>	
PPN/001ii						Calculation: 20 (353÷514) × 100	e 37
Service Head: Jonathan Morgan			Performance	status: C	n target		



### Scrutiny measures & actions full monitoring report Environmental and Public Protection scrutiny -Quarter 3 2017/18



ACTIONS - Theme: 8. Help people live healthy lives (tackling risky behaviour & Adult obesity)							
Sub-theme: A. Eat and	breathe healthily						
Action	12599	Target date	31/03/2018				
Action promised	We will continue to monitor sampling programme	We will continue to monitor air quality (nitrogen dioxide) for the residents of and visitors to the County implementing a sampling programme					
Comment	Monitoring of Nitrogen Dioxide throughout the County is ongoing on a monthly basis and will meet 100% by the year end. Data capture across all sites is very good and results are being assessed and reported.						
Service Head: Jonathan	Morgan	Performance status: On target					
Action	12936	Target date	31/03/2018				
Action promised	We will continue to monitor water quality for the residents of and visitors to the County implementing a sampling programme						
Comment	All bathing water sampling has been completed. Private drinking water programme is continuing and on target.						
Service Head: Jonathan	Morgan	Performance status: On target					

Service He	ad: Jonathan Morgan	Performance status: On target	
	IS - Theme: 9. Support goo e: C. Community Cohesion	d connections with friends, family and s	safer communities
Action	12609	Target date	31/07/2017
Action promised	We will implement the new C	ommunity Cohesion National Delivery Plan 2	017/18.
Comment	Community Cohesion Co-ordi safety partnerships and strate Campbell, CCC Executive Boa and West Wales Community (Cohesion Co-ordinator netwo inclusion and integration acro Forum. The Co-ordinator sub draft Enabling Gypsies and Tr and Engagement Strategy wh Co-ordinator attended a Black Network held an event to cele communities during the integ Groups in Carmarthenshire, F Strategic Migration Partnersh Programme in Carmarthenshi delivered an input on Family employment, visas and reside communities in preventing howorkshop at Cardiff City Synataxi drivers in Carmarthenshi modern slavery. The Co-ordinary be shared regionally. The Safeguarding Board's Training Strains and Straining	nator sits on the Fair and Safe Communities egic equality groups across Ceredigion, Pemird Member for Communities and Rural Affair Cohesion Steering Group met to review and rk meeting with the Welsh Government. Objuss marginalised groups. The Co-ordinator at mitted cohesion observations as part of CCC avellers Action Plan. The Co-ordinator work in the case of the Co-ordinator work as Asian Minority Ethnic Regional meeting, where the Black History Month. Objective 3: Supration process. The Co-ordinator attended a Yowys, Ceredigion and Pembrokeshire. The Copy Cordinator attended a Powys, Ceredigion and Pembrokeshire. The Copy is a Supration process. The Co-ordinator attended a Home Office Syria Sir Gar ran two community events Reunification at a Carmarthenshire Information and the Co-ordinator attended a Home Office stillity and extremism and managing consequence have been trained and the course include nator contributed to Ceredigion CC's Anti-Slage co-ordinator attended a meeting of the Dog Subgroup received a lunch and learn session or critical and major incidents and ter	and integration across marginalised groups. The Regional Thematic Group. The Co-ordinator also sits on community brokeshire and Powys. The Co-ordinator met with Cllr Cefin rs to brief on the Community Cohesion Programme. The Mid plan work. The Co-ordinator attended a Regional Community ective 2: Work at a local level to break down barriers to itended a meeting of the Gypsy and Traveller Accommodation 's' response to the Welsh Government's consultation on their ed on Ceredigion CC's Gypsy and Traveller Communications tor attended the national conference of Disability Wales. The nere an action plan was worked up. Llanelli Multi Cultural poporting migrants, refugees and asylum seekers and settled not contributed to meetings of the Syrian Refugee Task Co-ordinator represented the region at a meeting of the Wales Gar are a community group who support the Syrian Refugee, on ein Carmarthen and one in Llanelli. The Co-ordinator ion Session for Syrian families. The other inputs included selfice Community Sponsorship Event. Objective 4: Supporting uences. The Co-ordinator attended an Anti-Semitism rithenshire taxi drivers' safeguarding course. The majority of s safeguarding, child sexual exploitation, domestic abuse and overy Policy that has been adopted by full council. This policy fed Powys Regional Anti-Slavery Group. The Regional on on Modern Slavery delivered by BAWSO. The Co-ordinator asion monitoring with Powys and Pembrokeshire County
Service He	ad: Anthony Maynard	Performance status: On target	

ACTIONS - Theme: 9. Support good connections with friends, family and safer communities Sub-theme: D. Promoting & supporting the health & wellbeing of neighbours						
Action	12613	Target date	31/03/2018 (original target 31/03/2018)			
Action promised	We will Implemen	We will Implement proceeds of crime across regulatory services to protect people				
Comment	On-going Trading Standards and Animal Health cases currently proceeding through the Court system. Further, more recent cases have also been identified for possible Proceeds Of Crime Act (POCA). Several Other Authorities have also recently signed a memorandum of understanding in order for Carmarthenshire Trading Standards to conduct their financial investigations.					
Service Head: Jonathan Morgan		Performance status: On tar	get			



### Scrutiny measures & actions full monitoring report Environmental and Public Protection scrutiny -Quarter 3 2017/18



		Qualter 3 20177 10	<u> </u>
	- Theme: 9. Support good E. Support Safer Commun	connections with friends, family and safer ities	communities
Action	12614	Target date	31/03/2018
Action promised	We will maintain and strive t	o reduce further, the low levels of crime that are	already amongst the lowest in England and Wales
Comment	disrupt rogue traders and on successful in preventing frau has already prevented a constictims of domestic abuse of group. Free domestic abuse logical motion sensors and a door book of the prevention visits have promoting "Steal and be Ban enforcement day of action was	line scams to protect vulnerable people. The new d and protecting victims from losing money to frasiderable amount of money from being stolen fro ntinue to be supported to feel safe as part of a skits continue to be offered to victims by trained prace are included in the kit to help keep a victim been conducted by specialist officers at a number and engagement with retail stores and stores.	er of retail establishments across Carmarthenshire re security staff. An intelligence gathering and If December in partnership with South Wales Police
Service Hea	d: Wendy S Walters	Performance status: On target	
Action	12615	Target date	31/03/2018
Action promised	We will improve the confiden crime levels	ce of local communities that we are tackling the	issues that matter most to them and impacting on
Comment	vulnerable people by raising with the council and Dyfed Preport their concerns and whactivities to promote Hate Crbetween Scarlets and Bath RAMulti agency Force Day of event focussed on the following by the following the follo	awareness of child sexual exploitation as well as buys Police, drivers are learning how to spot sign of to contact. Officers across Carmarthenshire we time Awareness week in October including an awareness week in October including an awareness week in October including an awareness violent Crime, Protecting Vulnerable Proactive initiatives were implemented including to active initiatives were implemented including to any order to child Sexual Exploitation to door exporting such incidents and concerns. In Ammania to town centre to raise awareness of the dangers inlight Paul's campaign.  Jumber of issues, including seasonal ones, throug to give Thieves an Early Christmas Present' and 'Control of the control of	cluded free training to taxi drivers to help protect all other aspects of safeguarding. In a joint initiative his that vulnerable people may be at risk, know how to be reinvolved in a number of partnership engagement areness event at the European Rugby Cup match manford, Llanelli and Carmarthen town centres. The bersons, Reduction of Anti-social behaviour & Community argeted road safety patrols enforcing the Christmas obtation officers, a safeguarding/crime car to provide to identify drug offences and offenders, licensing checks staff and licensees to heighten their awareness of the ford, Paul Pugh, a victim of an unprovoked violent of alcohol-related violence and PCSOs distributed the the issue of press releases. These included crime Car Security at Christmas' - 'Don't Drink and Drive' and against women was covered in November with a
Service Hea	d: Wendy S Walters	Performance status: On target	
Action	12616	Target date	31/03/2018
Action promised	We will reduce anti-social be	naviour by working in partnership to tackle local	problems
Comment	social behaviour (ASB) worki approach "OP BANG" was im during the Halloween and Gu and through local media and reduction teams and Council have been held to address re	ng in partnership with other agencies to tackle a plemented across the Carmarthenshire and Sout y Fawkes period. "OP BANG" involved education also joint enforcement patrols and diversionary Youth support workers. During October, Novembreat ASB issues, adopting a problem solving app	ms (NPT) have continued to monitor incidents of anti- nd resolve local issues. A multi-agency partnership h Wales region to reduce ASB and associated risks and awareness messages being delivered at schools activities involving local NPT officers and also Fire Arsor per & December 2017, further multi-agency meetings broach to identify working solutions to resolve ongoing dealth officers, local schools, Youth Support workers,
Service Hea	d: Wendy S Walters	Performance status: On target	
Action	12617	Target date	31/03/2018
Action promised	We will reduce the incidences		
Comment	locations and licensed premis such premises are closely mo- licensing enforcement visits I Police during the Autumn Ru- focus was implemented aime security regulations and help meetings have been held acr	ses where there are concerns relating to alcohol a poritored and a joint plan of action agreed which i nave been conducted in all the main towns within gby Internationals and also on a number of week d very much on door supervisor checks being un reduce incidents of alcohol related violence. To	uncil licensing department, continues to tackle problem and substance related crime and disorder. Incidents at s delivered in partnership. A number of joint proactive in Carmarthenshire by Council Licensing officers and sends in the lead up to the Christmas period. A themed addertaken by SIA officers to ensure compliance with support this activity, further `Behave or Be Banned` is are seeking to prevent potentially violent individuals after for our local communities.
Service Hea	d: Wendy S Walters	Performance status: On target	
Action	12618	Target date	31/03/2018
Action promised	We will Reduce drug and alco	phol misuse.	
	Work continues on the devel	opment of an information sharing protocol for no	n fatal poisonings, along with a flowchart of the

Comment	pathway. This work is being progressed by the Area Planning Board`s Adult Treatment/Harm Reduction Group and overseen by the regional Drug Related Death (DRD) Group. The DRD group continues to meet to monitor activity and take appropriate action against the recommendations contained in the key learning report produced for the Area Planning Board  A draft Service user Involvement Framework has been produced for the Area Planning Board. This will be supported by an in-depth action to show how policy will be implemented.  A Task and Finish Group is being established to tackle the issue of discarded needles in Llanelli. This group will look to raise awareness and promote the safe disposal of needles.					
Service Hea	vice Head: Wendy S Walters Performance status: On target					
Action	12619	Target date	31/03/2018			
Action promised	We will respond to the Wales Audit Office Community Safety in Wales Report and its recommendations for Welsh Government, Police Crime Commissioner's and Local Authorities					
Comment	Following the Wales Audit Office 'Community Safety in Wales' report in October 2016, the Welsh Government undertook a wider review of community safety partnership working in Wales. The Welsh Government's 'Working Together for Safer Communities' review was published on 12th December and will be considered by the 'Fair and Safe Communities' group at its next meeting.					
Service Hea	d: Wendy S Walters	Performance status: On target				

### ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

### 20th APRIL 2018

### CARMARTHENSHIRE PARKING STRATEGY

### Purpose:

To consider the updated Carmarthenshire Parking Strategy.

#### Reasons:

The Parking Strategy has been reviewed and developed as an action arising from the Scrutiny Committee Task and Finish Group review of parking. Scrutiny Committee's comments are invited prior to further consideration by Executive Board.

To be referred to the Executive Board for decision: YES

**EXECUTIVE BOARD MEMBER PORTFOLIO HOLDER:-** Cllr. Hazel Evans (Environment)

**Directorate** Name of Head of Service: **Designations:** Tel Nos. Stephen G Pilliner **Head of Highways and Transport** 01267 228150 SGPilliner@carmarthenhsire.g ov.uk 01267 228136 **Report Author: Transport Strategy and** SCharles@carmarthenshire.g **Simon Charles Infrastructure Manager** ov.uk

### **EXECUTIVE SUMMARY**

### ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

### 20th APRIL 2018

### CARMARTHENSHIRE PARKING STRATEGY

### BRIEF SUMMARY OF PURPOSE OF REPORT.

In July 2016 Executive Board considered an Environmental and Public Protection Scrutiny Committee Task and Finish Group Report on Car Parking Charges. One of the recommendations contained the report was to review and update the existing Parking Strategy. This has been completed and is attached as a detailed report for consideration and comment.

Carmarthenshire is a predominantly rural area and the private motorcar remains the primary means of transport for the many of trips. However, as the towns of Carmarthenshire continue to grow and develop the opportunity to locate land for parking provision within town centres becomes increasingly difficult. It is therefore essential the existing parking stock is managed effectively to maximise use. A car parking strategy can be one of the most useful tools available to local authorities in helping achieve economic, social and environmental objectives.

This Parking Strategy aims to ensure that future changes to parking provision are both forward thinking and support the economic attractiveness and vitality of the diverse areas within Carmarthenshire.

The New Strategy considers matters such as: Parking Policy, Demand and Capacity Performance Data, Comparable Technology, Economic case for charging and Car Park Management

The strategy sets out a number of priorities for parking:

- Prioritise short stay parking in town centres.
- Car park safety.
- Use of technology
- Information
- Inter modal integration
- Parking Standards
- Free parking days
- Provision of spaces for mobility impaired in car parks
- Coach Parking
- Cycle and motorcycle facilities

DETAILED REPORT ATTACHED?	YES
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### **IMPLICATIONS**

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report:

Signed: S. G. Pilliner Head of Transportation and Highways

Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
YES	YES	YES	NONE	NONE	NONE	NONE

### 1. Policy, Crime & Disorder and Equalities

Priority 9 of the report reinforces the Councils commitment to providing appropriate parking facilities for mobility impaired in car parks.

### 2. Legal

Provision and enforcement of car parking are subject to statutory order making processes to implement Traffic Regulation Orders (TRO's) as set out in the Road Traffic Regulation Act (1984) and the Traffic Management Act (2004).

The Powers to introduce moving traffic offences are subject to the legal requirements set out within the Traffic Management Act (2004).

### 3. Finance

Financial implications relating to the prioritisation of short and long stay parking are already included in the approved future budget commitments.

Any additional investment in infrastructure will be subject to Capital Bids.

The Environment Department is currently carrying a budget pressure as car parking charges have not been increased since 2014.

### **CONSULTATIONS**

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below

Signed: S. G. Pilliner Head of Transportation and Highways

- 1.Local Member(s) N/A
- 2.Community / Town Council N/A
- 3.Relevant Partners N/A
- 4.Staff Side Representatives and other Organisations N/A

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:

Title of Document	File Ref No.	Locations that the papers are available for public inspection
Integrated Parking		http://www.carmarthenshire.gov.wales/media/467
Strategy		4/integratedcarparkingstrategy.pdf
<b>Executive Board Report</b>		http://democracy.carmarthenshire.gov.wales/ieLis
		tDocuments.aspx?Cld=131&Mld=556&Ver=4
ENVIRONMENTAL &		
PUBLIC PROTECTION		
SCRUTINY COMMITTEE		
TASK & FINISH GROUP		
FINAL REPORT		



# Carmarthenshire Parking Strategy

FEBRUARY 2018

Project No: CS/091670 Doc Ref: CS/091670 Rev: P01

Carmarthenshire County Council Issue Date: February 2018

Carmarthenshire Parking Strategy



### Contents

1.	Introduction	1
2.	Background Information	3
3.	Parking Policy	5
4.	Current Parking Demand and Capacity	6
5.	Comparison with Comparable Towns	S
6.	PCN Data	11
7.	Technology	14
8.	Economic Case for Car Park Management	18
9.	Internal Consultation	20
10	Parking Strategy Proposals	22

### 1. Introduction

As a predominantly rural area the private motorcar will remain the primary means of transport for the majority of trips across the County. However, as the towns of Carmarthenshire County Council (CCC) continue to grow and develop the opportunity to locate land for parking provision within town centres becomes increasingly difficult. It is therefore essential the existing parking stock is managed effectively to maximise use.

A car parking strategy can be one of the most useful tools available to local authorities in helping them achieve their economic, social and environmental objectives.

This Parking Strategy will ensure that future changes to parking provision are both forward thinking and support the economic attractiveness and vitality of the diverse areas within Carmarthenshire. In particular, a parking strategy can:

- Support the local economy (e.g. by making it easy for shoppers and tourists to visit Carmarthenshire's market towns) and facilitate development growth (e.g. by enabling the planned housing and employment growth in Carmarthenshire);
- Provide access to key services and facilities for special needs groups and the mobility impaired (e.g. by providing appropriate Blue Badge car parking spaces);
- Improve journey time reliability for road users (e.g. by designing and managing on-street parking facilities to reduce traffic conflicts and delays);
- Encourage sustainable travel modes and help reduce reliance on the private car (e.g. by setting parking charges at appropriate levels);
- Improve the efficiency of the council's parking service;
- Enhance the built and natural environment (e.g. by reducing the amount of land required for parking and by improving the look of street scenes through the enforcement of parking contraventions);
- Make Carmarthenshire a safer place (e.g. by ensuring that car parks are 'safer by design)';
- Raise revenue for the council to sustain highways and transport services (e.g. by using surplus parking revenues to subsidise non-commercial bus services)
- Reduce wasteful competition between towns in the wider sub-region (e.g. by setting car
  parking charges and standards that are broadly consistent with neighbouring authorities).

It should be clear from the above that car parking covers a variety of areas and a parking strategy needs to address them all. In essence, a parking strategy needs to form an integral part of a sustainable local transport system which aims to support economic, social and environmental objectives.

Having stated the above, there can be significant issues in trying to adopt a parking strategy that supports a sustainable local transport system as there are often inherent tensions between economic, social and environmental objectives.

This car parking strategy therefore strikes a balance between supporting economic growth and being an effective demand management tool to encourage the use of sustainable transport alternatives.

### 2. Background Information

CCC's existing Parking Strategy 'Integrated Parking Strategy for Carmarthenshire' was produced in 2005. The original Strategy attempted to strike a balance between the needs of individuals (whether they rely on private or public transport) local economies and business communities with the needs of the environment. Developed through extensive internal and external consultation exercises the key aims of the 2005 Strategy were to;

- To be consistent with national and regional parking objectives and with the Strategic Transport Policy in the Council's Unitary Development Plan;
- To contribute to other corporate objectives including the Corporate Strategy, Community Plan and the Local Transport Plan;
- To facilitate parking provision and management that maximises the use of existing parking stock;
- To ensure that parking facilities are safe, accessible and convenient and that they comply with the Disability Discrimination Act 1995;
- To promote more sustainable travel choices through parking provision and pricing at the same time as maintaining economic viability in the County.

The 2005 Strategy went on to identify key priorities for actions to achieve the key aims listed above:

- To prioritise short-stay parking in town centre car parks this maximises the number of vehicles that can use the space in one day and thus the economic benefit to the local business community. This needs to be matched with long stay parking provision at the periphery of town centres;
- To **improve car park safety** all car users become pedestrians once they have parked their cars and the environment within car parks needs to be user friendly and accessible;
- To **improve car park information** this helps both regular users and visitors by indicating where car-parking provision is and for interactive displays how many vacant spaces remain. This leads to more efficient use of parking stock;
- To **provide more facilities for mobility impaired** including appropriate levels of parking provision within car parks and through the encouragement of shop mobility schemes within town centres:
- To provide Park and Ride on the periphery of Carmarthen and Llanelli as an effective means of reducing congestion at the same time as providing a pool of parking to cater for daily and seasonal peaks in demand;
- To improve integration with public transport services providing car parking facilities
  adjacent to main bus and rail interchange points will encourage greater use of bus and rail
  by commuters and visitors to urban areas;

- To apply maximum parking standards to new development thus ensuring that nonresidential developments contribute to, and do not detract from, the parking strategy, through over or under provision of parking;
- To provide coach and other parking This will help to attract more coach visitors to Carmarthenshire and the space allocated can be used by lorries or caravans during off peak periods; and
- To provide motor cycle and cycle parking facilities in car parks This will help to
  encourage more cycling and motorcycling, both of which are more sustainable forms of
  transport.

### 3. Parking Policy

A review of existing local, regional and national policy and guidance relating to parking, transportation and land use planning was carried out.

- Maximum car parking standards should be used at local and regional level as a means of controlling demand. Ensure that new developments provide lower levels of parking than have generally been achieved in the past. Minimum parking standards are no longer appropriate;
- It is acknowledged that parking provision in rural areas is a major challenge for local authorities. Good design and consultation with stakeholders is important to ensuring that parking does not undermine both the ability to provide public transport and the incentive to walk or cycle;
- Consider the requirements of the Active Travel Act by encouraging the implementation of specific measures to develop safe cycling, including new or improved routes, and secure parking and changing facilities in major developments and at transport interchanges;
- Consider parking issues on a joint basis with neighbouring authorities to achieve a common approach to the provision of vehicle parking facilities at new developments; and
- Integrate park and ride provision into the parking strategy by utilising sites identified within
  the LTP to improve the attractiveness of public transport to reduce overall dependence on
  the private motorcar and to reduce the impact of transport on greenhouse gas emissions.

It is acknowledged that this Strategy needs to reflect the Wales Transport Strategy, Carmarthenshire County Council Local Development Plan, the South West Wales Regional Transport Plan, the Future Generations Act and the Active Travel Act, and in doing so, it is important that the objectives of the new strategy reflect the following broad principles outlined in those documents;

- Encourage safer, healthier and more sustainable travel;
- Improve the sustainability of transport by improving the range and quality of, and awareness about, transport options including those which improve health and well-being;
- Improve the efficiency and reliability of the movement of people and freight within and beyond south west Wales to support the regional economy;
- Improve integration between policies, service provision and modes of transport in south west Wales; and
- Implement measures which make a positive contribution to improving air quality and reducing the adverse impact on health and climate change including reducing carbon emissions.

Page 52 5

### 4. Current Parking Demand and Capacity

Ticket sales information was analysed across all County Council controlled car parks in Ammanford, Carmarthen and Llanelli for Fridays in August and December 2016. This analysis provides a snap shot of demand within the 3 main county towns. The following graphs compare demand with car par capacity.

As evidenced by data in Graphs 4.1 and 4.2 the car parks in Ammanford are operating at over peak capacity in both August and December.

In December the car parks in Carmarthen are operating at close to capacity, as illustrated by Graph 4.4, however, in August, as displayed in Graph 4.3, there appears to be sufficient capacity the cope with demand.

According to the ticket sales information there is spare capacity in Llanelli in both August and December, as evidenced by Graphs 4.5 and 4.6.

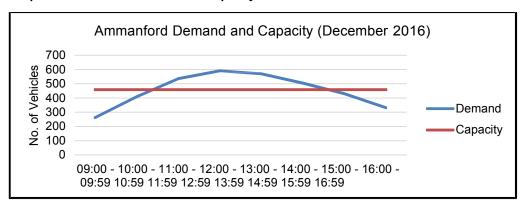
Ammanford Demand and Capacity (August 2016)

September 2000

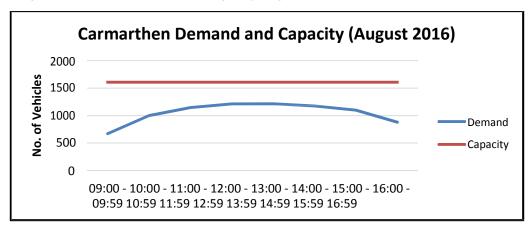
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Graph 4.1: Ammanford Demand & Capacity August 2016

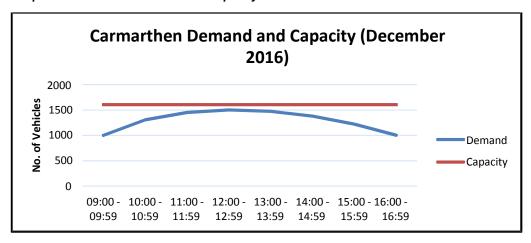




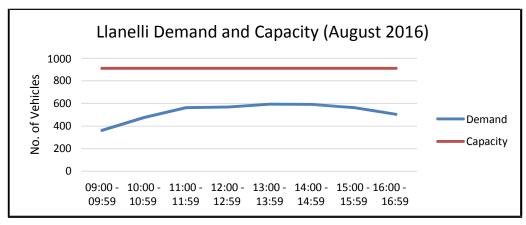
Graph 4.3: Carmarthen Demand & Capacity August 2016



Graph 4.4: Carmarthen Demand & Capacity December 2016



Graph 4.5: Llanelli Demand & Capacity August 2016



Llanelli Demand and Capacity (December 2016) 1000 800 No. of Vehicles 600 Demand 400 Capacity 200 09:00 - 10:00 - 11:00 - 12:00 - 13:00 - 14:00 - 15:00 - 16:00 -09:59 10:59 11:59 12:59 13:59 14:59 15:59 16:59

Graph 4.6: Llanelli Demand & Capacity December 2016

Further information on ticket sales is available in Appendices B, C and D.

### 5. Comparison with Comparable Towns

Carmarthenshire has a wide variety of towns and locations each with their own characteristics. Their individual parking issues stem from their location, mix of land uses, and transport facilities. In managing demand CCC will have regard to the function / type and unique qualities of each area. These considerations will help to determine the most appropriate approach to parking management and to promote each area.

Car park charging needs to strike a balance between influencing travel behaviour and encouraging people into the town centre. The charging regime in an area needs to reflect the product, in terms of employment, retail, health and leisure facilities, available at that location.

From the evidence presented in Table 5.1 it is clear that the charging regime across Carmarthenshire is competitive when compared to other towns with similar demographics and a similar function. It is suggested that parking ticket sales and footfall data are continually reviewed and that consultation be undertaken on potential future changes to parking charges.

Table 5.1 provides a comparison of car parking pricing strategies in comparable urban and rural towns across Wales.

Towns / Council Owned	Local Authority	Short Stay			Long Stay				Coaches	Other Prices /		
Car Park	Local Authority	1hr	2hr	3hr	4hr	1hr	2hr	3hr	4hr	All Day	(All Day)	Concessions
Abergavenny, Chepstow and Monmouth	Monmouthshire County Council	£1.50	£3.00	£4.50	£6.00		£1.00	£1.50	£2.00	£4.00		Overstay: £5.00
Builth Wells, Crickhowell, Hay-on-Wye, Brecon, Knighton, Rhayader, Welshpool, Llanidloes, Machynlleth	Powys County Council	£1.00	£1.50			£0.70	£1.30	£2.50	£3.20		£5.30 (All Day) £6.30 (Overnight)	Blue Badge: Free
Haverfordwest <sup>1</sup>	Pembrokeshire County Council	£0.50	£0.60		£1.00	£0.50	£0.60		£1.00	£1.15		24hr: £1.15
Neath <sup>2</sup>	Neath Port Talbot County Borough Council					£1.00	£1.50	£2	£2.50	£3		Sunday: £1
Swansea	City and County of Swansea	£1.20	£2.40	£3.50		£1.20	£2.40	£3.50	£4.50	£7.00	£10.00 (All Day) £5.00 (3hrs)	Blue Badge: Concession
Caernarfon	Gwynedd Council	£1.00	£2.00	£3.00	£4.00				£2.00	£5.00	£3.50 (4hrs) £5.50 (All Day)	Blue Badge: Free
Bridgend	Bridgend County Borough Council	£0.70	£1.50	£2.50	£6.00	£0.70		£1.50		£3.00		
Conwy	Conwy County Borough Council					£1.00	£2.00		£3.00	£4.50		6pm-8pm: £0.50
	AVERAGES	£0.97	£1.82	£3.38	£4.25	£0.90*	£1.30*	£2.20*	£2.60*	£4.10*		
											,	
Carmarthen	Carmarthenshire County Council	£0.50p *	£1.60	£2.20	£3.40					£2.30		
Llanelli	Carmarthenshire County Council	£1.20	£1.60	£1.80	£2.00					£2.20		
Ammanford, Llandeilo, Llandovery, Newcastle Emlyn. St Clears	Carmarthenshire County Council	£0.70			£1.00					£1.50		

<sup>&</sup>lt;sup>1</sup> Average cost of short stay and long stay car parking across Haverfordwest (not combined).

<sup>&</sup>lt;sup>2</sup> Average cost across all Neath car parks listed on NPTCBC website.

<sup>\*</sup>St. Peters Car Park offers 1 hour car parking at 0.50p

### 6. PCN Data

Analysis was undertaken to evaluate Penalty Charge Notice (PCN) data for both August and December 2016.

Table 6.1: PCN Offences August 2016

		August 2016				
	Total PCN's	Top 3 Locations (number of offences)	Top 3 Offences (number of offences)			
Ammanford	50	Margaret Street _ (13) Park Street _ (7) Wind Street Car Park _ (7)	Parked in P&D CP without a ticket _ (25)  Parked in restricted St. during prescribed hrs _ (5)  Parked on Clearway where parking is prohibited _ (6)			
Carmarthen	273	St. Peters Car Park _ (44) John Street Car Park _ (40) Lammas Street _ (16)	Parked in P&D CP without a ticket _ (72)  Parked in restricted St. during prescribed hrs _ (41)  Parking in residents of shared use parking place _ (31)			
Llandeilo	36	Rhosmaen Street _ (12)  New Road _ (4)  Crescent Rd _ (4)	Parked in restricted St. during prescribed hrs _ (9) Parked in a loading place during restricted hours _ (9) Parking in residents of shared use parking place _ (5)			
Llandovery	38	Castle Car Park _ (19) Orchard Street _ (4) Queen Street _ (4)	Parked in P&D CP without a ticket _ (11)  Parked in restricted St. during prescribed hrs _ (8)  Parking in residents of shared use parking place _ (7)			
Llanelli	331	Church Street Car Park _ (42) East Gate Car Park _ (39) Upper Inkerman St & Lloyd Street _ (18 each)	Parking in residents of shared use parking place _ (81) Parked in P&D CP without a ticket _ (69) Parked in restricted St. during prescribed hrs _ (48)			
Newcastle Emlyn	9	Mart Car Park _ (5) College Street _ (2) Bridge Street _ (2)	Parked in P&D CP without a ticket _ (5) Parked for longer than permitted _ (2) Parked in a designated disabled persons place & Parked lowered to meet the level of c/way _ (1 each)			
St. Clears	3	Pentre Road _ (2) Station Road _ (1)	Parked in restricted St. during prescribed hrs _ (2) Parked for longer than permitted _ (1)			

Page 59

Table 6.2: PCN Offences December 2016

December 2016					
	Total PCN's	Top 3 Locations (number of offences)	Top 3 Offences (number of offences)		
Ammanford	34	Margaret Street _ (12) Hall Street Car Park _ (6) Rear of Quay Street & Wind Street _ (3) each	Parked in P&D CP without a ticket _ (15) No loading/unloading in restricted street & Parking in residents of shared use parking place & Parking in disabled parking space without _ (3 each)		
Carmarthen	330	John Street Car Park _ (36) St. Peters Car Park _ (34) Friars Car Park _ (25)	Parked in P&D CP without a ticket _ (84)  Parked in restricted St. during prescribed hrs _ (49)  Parking in residents of shared use parking place _ (41)		
Llandeilo	17	New Road _ (4) Rhosmaen Street _ (4) Crescent Road & Carmarthen Street _ (3) each	Parking in residents of shared use parking place _ (5) Parked in restricted St. during prescribed hrs _ (6) No loading/unloading in restricted street _ (3)		
Llandovery	19	Castle Street Car Park _ (8) Garden Lane _ (3) Stone Street _ (3)	Parked in restricted St. during prescribed hrs _ (8) Parked in a restricted area of car park _ (3) Parked beyond the parking bays _ (3)		
Llanelli	164	Church Street Car Park _ (34) Murray Street MSCP _ (16) Lloyd Street _ (9)	Parked in P&D CP without a ticket _ (45) Parking in residents of shared use parking place _ (31) Parked for longer than permitted _ (18)		
Newcastle Emlyn	13	College Street _ (3) Sycamore Street _ (3) Mart Car Park _ (2)	Parked in restricted St. during prescribed hrs _ (5)  Parked for longer than permitted _ (2)  Parked beyond the parking bays _ (2)		
St. Clears	1	St. Clears Car Park _ (1)	Parked beyond the parking bays _ (1)		

Across the County, in August and December there were a total of 1,322 PCN's issued. Just over half of these, 56%, were for offences that are down to driver behaviour or poor parking choices; e.g; parking in loading bays, parking in disabled bays or parking in a restricted street. Education is needed to mitigate this behaviour, but little can be done in terms of physical interventions to control this behaviour.

The remaining 44% of PCN's were issued for behaviour that could be better controlled, e.g; staying beyond the time permitted in a pay and display ticket could be removed if parkers were able to pay at the end of their stay. Parking without a P&D ticket could be reduced by the introduction of barriers that issued a ticket on arrival.

New technology has a key role to play in reducing the number of PCN's issued for parking violations were parkers are regularly breaking parking rules.

### 7. Technology

### Car Park charging methods

CCC is committed to making sure it considers the full range of demand management tools and technological innovations. Some may be more suitable or timely than others and there may be a combination of approaches that are complementary to each other.

Technology will play an increasing role in facilitating parking for both the user and the provider. By 2020 70% of new cars will have internet access, society is more connected than ever. Car parks are becoming smarter and a new range technological management products are enabling car park providers to manage their assets in more efficient ways.

The following are potential interventions which CCC may consider in the future along with other innovations, as they become available.

### Pay by Phone

This is a system where payment is provided via phone (automated telephone line) or via an application downloaded on to a smart phone. Telephone payment systems are beneficial in that they offer an alternative to cash payment for the user. Telephone payment also offers a reduced operating cost to Councils as there is no cash collection needed at meters (if operated as the only payment method).

Payment by phone can be used as the only method of payment or it can be operated alongside more traditional methods such as pay and display. If operated as a single payment option, it should be ensured that the area has good mobile phone signal for payment by users and enforcement officers, who are required to check telephone payments.

Benefits include removing the need to carry change to pay for parking. The technology can also be used to provide reminder messages by text to advise of an approaching end of period and to extend parking time remotely up to the maximum permitted.

### **Contactless Payment Technology**

This involves converting existing 'chip and pin' card payment facilities to contactless 'wave and pay' facilities. This enables faster payment to be made without the need for a mobile connection.

The main benefit of this is that it will serve to improve payment reliability and customer experience.

### **Automatic Number Plate Recognition (ANPR)**

ANPR technology is a ticketless operation. Vehicles are observed on entry to the car park and the registration number identified. Payment is required at a meter, using the vehicle registration number, before returning to the car. The technology can work without the need for barriers as the vehicle registration details are recorded.

This system works best in busy car parks as the high installation costs render the system ineffective in smaller car parks.

Once installed ANPR technology can offer a wide range of Intelligent Transportation System services, ranging from occupancy and real-time user statistics.

This technology is permissible in privately controlled car parks in Wales, however, Welsh Local Authorities, do not yet have the power to enforce parking violations.

#### In Car Communications and Sensor Technology

This technology can assist in managing parking resources before arrival at the destination and it can reduce congestion resulting from searching for parking spaces. As technology develops the facility to book and pay for a parking space before arrival may become an option.

In car technology is also developing which utilises GPS to identify vacant parking spaces. This allows drivers to be directed straight to an empty space, thereby, reducing circulation time. The system works by using technology embedded in the road and which sends a signal to system users.

Although this represents another potential demand management tool, deployment of this technology is better suited to busy car parks where demand for spaces is high.

### Pay on Foot

This form of charging requires a barrier on all entries and exits. A ticket is issued to the user on entry to the car park (tickets are not issued if the car park is full acting as a means of demand management), and payment is required at a meter before returning to the car. The validated paid ticket is then inserted into the machine on exit to release the barrier.

Installation of barriers is costly and will increase the costs of implementation. The extra cost is unlikely to bring any extra benefits to the users compared to pay and display or payment via phone or app. Barrier control may help to reduce the need for enforcement; however, maintenance costs for the barrier entry system are likely to be high.

Payment by foot systems work by knowing the exact number of spaces, capturing vehicles movements so that the number of spaces available is known and this information controls users into and out of the car park. This method of charge collection is better suited to large multi-storey car parks.

### Pay and Display

Pay and display is the traditional method of collecting car parking charges, where users purchase a ticket for a set time once they have parked and display this within their vehicle.

This method offers a simple, easily understood method of payment for users which is economical to install and maintain. Battery operated pay and display machines are cheaper to install as mains connection is not required.

No barrier control is required, however, enforcement of pay and display is resource intensive and will require the input of Civil Parking Enforcement officers. Pay and display meters are also required to be emptied on a regular basis.

There are a range of pay and display machines available which allow different methods of payment:

- Coin payments only (with no change given);
- Coin, cash and card payment; and
- Card only usually used in conjunction with payment via phone (automated telephone line) or via an application downloaded on to a smart phone.

### **Electric Vehicle Charge Points**

There are currently over 110,000 electric vehicles on the UK roads and as the government has announced that diesel and petrol cars will be banned from 2040 this number will rise dramatically in the next 30 years.

Data provided by Zap Map show that there are 4,934 public charging points installed in the UK across 7,616 locations which provides 14,105 connectors. The total number of connectors has increased from 9,125 in February 2016 to nearly 12,000 by Jan 2017. In November 2017, 3.1% (430) of the 14,105 connectors were available in Wales.

Local authorities can purchase a range of vehicle charging infrastructure solutions through the ESPO 636 Vehicle Charging Infrastructure framework. There are a variety of options to consider depending on the speed of charge (between 30 mins and 12 hours for a full charge), electricity supply available, type of vehicle to be charged and number of vehicles to charge at any one time.

Table 7.1 highlights the existing electric charging facilities in Carmarthenshire.

Table 7.1: Existing Electric Charging Facilities

Location	Address	Type of charge available	Payment required			
Public Electric Charging						
Murray Street Car Park	Murray Street, Llanelli, Carmarthenshire, SA15 1DJ	2 x 7kW 32A Type 2 Mennekes	No			
Nant-Y-Ci Park and Ride	A40, Carmarthen, Carmarthenshire, SA31 3SA	1 x 50kW 125A JEVS (CHAdeMO)	Yes			
Mart Car Park	New Road, Newcastle Emlyn. SA38 9BA	2 x 7kW 32A Type 2 Mennekes	No			
St Peters Car Park	St Peter's Street, Carmarthen SA31 1LN	2 x 7kW 32A Type 2 Mennekes	No			
	Private Electric	Charging				
FRF Toyota Carmarthen	Morfa Lane, Carmarthen Carmarthenshire, SA31 3AX	6 x 3kW 16A Type 2 Mennekes	No			
Renault	Pembrey Road, Kidwelly,	2 x 3kW 16A Type 2 Mennekes	Eligible			
Dealership: Gravells	Carmarthenshire, SA17 4TF	1 x 7kW 32A Type 2 Mennekes	Customers			
The Brown's	King Street, Carmarthen, Carmarthenshire, SA33 4RY	2 x 11kW 16A Tesla Type 2	N/A			
J & J Motors Nissan	Crosshands Business Park, Llanelli, Carmarthenshire, SA14 6RB	2 x 7kW 32A Type 2 Mennekes	Eligible customers			
Dinefwr Park & Castle (National Trust)	Llandeilo, Carmarthenshire, SA19 6RT	1 x 3kW 13A 3-Square pin 1 x 7kW 32A Type 2 Mennekes	Yes			
Salem Memorial Hall	Salem, Llandeilo, Carmarthenshire, SA19 7LU	1 x 7kW 32A Type 2 Mennekes	No			
Parc-Y-Scarlets	Pemberton Retail Park, Llanelli, Carmarthenshire, SA14 9UZ	2 x 11kW 16A Tesla Type 2	N/A			
The Plash Inn	Llanfallteg, Whitland, Carmarthenshire, SA34 0UN	1 x 7kW 32A Type 2 Mennekes	No			

Payment methods vary, but most networks require an account to be set up before use. Some networks prefer motorists to use a Radio Frequency Identification (RFID) card and others a smartphone app, while some allow access using either. A large number of EV charge points are free to use, while others are accessible with set charges. These tend to be a connection fee, price per time, price per energy consumed, or a combination of the above.

The following is a summary of potential installation costs and charge times;

•	Fast – 7 kW	Charge time – 4-6 hours	Potential Cost £2,500
•	Fast 22kW	Charge time – 1-2 hours	Potential Cost £3,000
•	Rapid	Charge time 20-30 mins	Potential Cost £20,000

Installation costs are typically around £5,000 for the fast 7kW chargers and around £15,000 for a rapid charger, however connection costs to the grid can vary depending on local infrastructure.

## 8. Economic Case for Car Park Management

Car parking policy should be seen as an integral part of the overall transportation strategy for an area. It should complement the goals and objectives of key policy documents. In addition, the parking strategy needs to consider the parking regime of other comparable towns. Car park management needs to be carefully co-ordinated to prevent leakages to other towns in other areas.

Parking demand is mainly influenced by the type, quality and function of the town centre facilities and amenities. In villages and small towns, the parking policy is often based on providing enough spaces to accommodate demand. In larger towns, the overall transport objectives of reducing congestion, harmful emissions and accidents whilst promoting public transport to safeguard accessibility are all key objectives.

In 2010 Transport Research Laboratory (TRL) undertook a review of parking measures and policies across the UK. The research underlined the importance of parking and pricing, and confirmed that parking policies should strive to use parking facilities as efficiently as possible through linking optimal parking to supply and price. It suggested that too much supply was as harmful as too little, whilst prices that are too low are as harmful as those that are too high.

The TRL report confirmed that there are two roles for parking:

- 1. To balance supply and demand, and
- To use parking to meet other policy objectives such as traffic management goals to accessibility for businesses and shoppers.

#### The Cost of Parking

Access for car users is not the only problem. There is also the issue of the cost of parking. Both local authorities and private companies have to cover their costs in relation to parking. Maintenance, management and long-term investment in the quality of the car park are all serious considerations that must be taken into account. While a disproportionate amount of media attention is devoted to pricing and enforcement, the quality of the car park is also important. Furthermore, it must be recognised that car parks attract business rates that must be paid. Consequently, neither on-street nor off-street parking is free. The cost needs to be covered by someone, somewhere, somehow.

#### **What Customers Want**

Research complete by MRUK (2015), which assessed the impact of car parking charges on behalf of Welsh Government, as well as research complete by the Association of Town & City Management (2014) on innovative practices in parking provision identified that individuals make their parking decision on multiple considerations.

Table 8.1: Research on what customers want

Ranking	ATCM (2014) Research	MRUK (2015) Research
1	Location	Availability of spaces
2	Personal safety	Restrictions on parking (i.e. how long people can park for)
3	Safe environment	Proximity of parking to intended destination
4	Tariffs	Traffic flow
5	Ease of access	Signage
6	No/little queuing	Overall retail offering
7	Number of spaces	Out of town retail offering
8	Effective surveillance	Out of town parking charges
9	Size of parking space	Price of car parking
10	Appropriate lighting	Security of car park

The research highlights that within the top ten considerations of parking, the cost of car parking ranks lower than multiple other key factors which individuals base their decision on when choosing which car park to use.

### Why Charging is Necessary and The Benefits of Charges

Car parking plays a critical role in the successful operation of town centres. For the future vitality of town centres throughout Carmarthenshire, it is important that CCC find the correct balance between parking demand and capacity. Too little parking will result in increased illegal parking and congestion, while too much parking will detract from the Council's sustainable transport policies, encourage additional traffic and reduce the availability of land that could potentially be utilised for more economically attractive activities.

In addition, it is vital to ensure that parking is made available in the right locations. Business people, shoppers, commuters, tourists and students all have different needs and it is crucial that parking is designed to cater for their different characteristics, so that they are accommodated in the right location.

### 9. Internal Consultation

There are a number of initiatives and strategies that CCC could implement in an attempt to provide the right mix and balance of parking. The original strategy attempted to strike a balance between the needs of individuals (whether they rely on private or public transport) local economies and business communities with the needs of the environment. Developed through extensive internal and external consultation exercises the key aims of the 2005 Strategy were to;

- To be consistent with national and regional parking objectives and with the Strategic Transport Policy in the Council's Unitary Development Plan.
- To contribute to other corporate objectives including the Corporate Strategy, Community Plan and the Local Transport Plan.
- To facilitate parking provision and management that maximises the use of existing parking stock.
- To ensure that parking facilities are safe, accessible and convenient and that they comply with the Disability Discrimination Act 1995.
- To promote more sustainable travel choices through parking provision and pricing at the same time as maintaining economic viability in the County.

These aims were facilitated by the 9 priorities listed on the table 9.1 below.

While a Scrutiny Report in 2016 proposed a further series of Alternative Parking Options / Approaches, as listed in table 9.1.

Table 9.1: Parking Priorities 2005 compared to Alternative Parking Options 2016

Options / Approaches
Increasing the number of free parking days
Pay on Exit Schemes
Shop and Drop Initiatives
Pay by Phone/Cashless Payment System

Further information on the initiatives listed on this table is available in Appendices E and F.

An internal consultation event was undertaken within the County Council Planning, Regeneration and Transport Planning teams in order to establish a common set of priorities in relation to parking.

A series of potential priorities were presented to the group. Table 9.2 summaries those priorities that were agreed for inclusion in the emerging strategy, while chapter 10 provides more detail on the implementation of each.

Table 9.2: Priority Measures

Priority Measure	Ranking
Prioritise short stay parking in town centre car parks	1
Car Park Safety	2
Use of Technology	3
Car Park Information	4
Inter Modal Integration	5
Park and Ride & Park and Share	6
Parking Standards at New Developments	7
Free Parking Days	8
Facilities for Mobility Impaired	9
Coach and Other Parking	10
Cycle and Motorcycle Facilities in Public Car Parks	11

Page 68 21

### 10. Parking Strategy Proposals

### Priority 1: Prioritise short stay parking in town centre car parks

In areas where there is a need to support shoppers and encourage increased retail activity, consideration will be given to prioritising short stay parking. Recognising the long stay function our car parks provide, in order to stimulate footfall and economic activity, restricting the time that people are allowed to park before they have to vacate a space, or pay an increased charge, will help to keep spaces turning over and increase availability to shoppers throughout the day.

Greater utilisation of town centre car parks by short stay parkers, will result in more efficient use of parking spaces and thereby maximise the potential number of vehicles that can be accommodated within available space.

Controlling the length of time people can park can be used in conjunction with pricing policies to promote a greater turnover of short stay spaces and to encourage longer stay parking in car parks on the periphery of the town centre.

### Proposal:

- Where appropriate prioritise short stay parking in town centre area car parks through pricing and / or allocation of short stay parking spaces.
- Undertake a review of town centre car parks to ensure the appropriate mix of short and long stay parking provision.
- Provide attractive long stay parking in car parks at the periphery of the town centres that encourages long stay parking through availability and relative pricing.
- Promote increased accessibility with public transport and Active Travel modes to develop transport hubs that connect long stay car parks to town centres and employment opportunities.
- Develop appropriate parking facilities to cater for increased residential accommodation in town centres.
- Where appropriate provide rapid electric charging facilities and spaces to short term parking for electric vehicles.
- Develop and promote park and ride services where appropriate.

### **Priority 2:** Car Park Safety

Research complete by MRUK (2015), which assessed the impact of car parking charges on behalf of Welsh Government, states that personal safety ranks second in the top 10 factors that influence an individual's decision to park at a given location.

A car park that is perceived to be safe and secure will attract more activity than one that is thought to be less secure.

Town centres are the hub of the community and every effort will be made to ensure that shoppers, commuters, residents and visitors are made to feel as safe as possible. Considerate design and layout, good quality lighting, a clean environment, visible CCTV and a good turnover of vehicles are all factors that can contribute to improving the car park environment.

Once motorists leave their parked car they become pedestrians, who can be vulnerable within a car park environment, through interaction with motor vehicles and other pedestrians.

Improvements to pedestrian circulation routes combined with general security measures can significantly increase the safety of pedestrians and vehicles within a car park.

### Proposal:

- Carry out site appraisals to identify areas in public car parks where pedestrians are vulnerable and investigate appropriate safety improvements, such as CCTV, lighting and circulation routes.
- Pursue Safer Car Parking status in public car parks where appropriate and advertise car parks where awards have been achieved.
- Provide safe and secure pedestrian routes between and the town centre and car parks, including those on the periphery of the town.
- Retain Safer Car Park status for every town centre.

### **Priority 3: Use of Technology**

Carmarthenshire County Council is committed to ensuring that it considers a full range of demand management tools and technological innovations to enhance the visitor experience. Some technology may be more suitable, or timely, than others and a combination of measures that are complementary to each other will be needed.

Technology will play an increasing role in facilitating parking for both the user and the provider. By 2020 70% of cars will have internet access, society is more connected than ever. Car parks are becoming smarter and a new range technological management products are enabling car park providers to manage their assets in more efficient ways.

ANPR technology offers many advantages to both the car provider and the motorist. The provider can benefit from improved car park management and occupancy statistics, while the user benefits from increased flexibility and advice in finding the most appropriate parking location and available space.

Where the implementation of ANPR technology is not appropriate the Council will investigate the introduction and promotion of cashless payment opportunities by such as contactless payment and Apps that allow users to reserve and pay for parking prior to arrival.

Pay on Foot car park management requires the installation of barrier control that issues a ticket on arrival at the car park. The motorist then pays for parking before returning to the car. This system allows the motorists greater flexibility over the duration of their stay. This method of control is better suited to large multi storey car parks, and needs to be considered in terms of site permeability, user experience and potential impact on queuing traffic in sensitive town centre locations.

### Proposal:

- That the Council pursues the potential change in legislation with Welsh
  Government and subject to clarification and affordability, proceeds with a phased
  programme of introducing an ANPR Pay on Exit system across appropriate car
  parks.
- Cashless payment options are considered where appropriate to facilitate 'contactless' payment.
- Where possible, parking Apps that allow users to pre-book and pay for parking prior to arrival will be considered.

### **Priority 4: Car Park Information**

Communication and transparency plays a key role in the successful operation of car parks. Wayfinding and directing motorists to the most appropriate car park location will reduce congestion and improve the overall town centre experience, as well as ensuring effective utilisation of car parking capacity

Websites and Apps are replacing the traditional forms of information provision and action will be taken to that where appropriate full use of these as key communication tools is fully explored. The County Council website will be regularly updated and provide improved information to promote car park facilities such as; electric charging points, cycle parking and public transport connections.

Techniques in signage are evolving, the use of images and visual cues can provide drivers with clear succinct information about the location of parking facilities at their destination, while real time information can be used to advise on the availability of spaces.

An area of growing potential is the inclusion of real time information into GPS systems such as smart phones and satellite navigation tools, which allow drivers to continually access information on the move.

### Proposal:

- Provide appropriate clear and consistent signing information to all public car parks.
- As a minimum, signing to include the name of the car park, number of spaces available and the duration of stay, where practical, will be provided.
- Where appropriate, interactive signage will be used to identify available spaces or to direct motorists to alternative parking locations.
- Increase the use of iconography on the County Council website to promote car park facilities such as; electric charging points, public transport connectivity, cycle parking, opening times and tariffs.
- Embrace technological developments in relation to smart phones and satellite navigation systems to provide information on parking availability and facilities, to enhance the customer experience.
- Promote the Council sponsored <a href="www.sharecymru.com">www.sharecymru.com</a> car sharing website.

#### Priority 5: Inter Modal Integration

The delivery of a successful parking strategy requires a long term holistic approach. The needs of motorists cannot be considered in isolation. Integration between different modes of transport is vital to ensure increased use of sustainable transport.

Consideration of the interchange facilities between car, bus and rail services as well as Active Travel modes, particularly at the larger rural stations, could encourage increased public transport commuting in larger towns. Existing car parks adjacent to railways station present a significant opportunity to promote intermodal commuting, increased promotion of these facilities is required to maximise utilisation.

The Active Travel Act now requires Local Authorities to develop and promote walking and cycling opportunities across Active Travel towns. To encourage multi modal trips safe and secure cycle parking will be provided at key transport interchanges.

#### Proposal:

- Develop enhanced interchange facilities and wayfinding within the Active Travel towns to promote increased use of public transport services.
- In conjunction with Network Rail, investigate the potential for providing safe and convenient parking at rural railway stations to encourage commuting where possible.
- Explore potential for improved integration at Llanelli Railway Station, especially in relation to the town centre and the Wellness Village.
- Liaise with neighbouring local authorities to promote similar parking arrangements at transport interchanges and encourage the use of public transport for intercounty travel, especially for work purposes.
- In conjunction with bus operators, investigate potential for providing safe and convenient car parking areas adjacent to main bus routes and stopping points on the periphery of town centres to encourage transfer onto the bus service.

#### Priority 6: Park and Ride & Park and Share

Park and Ride is an effective system for intercepting and reducing traffic congestion before it arrives in the town centre.

Carmarthenshire currently operates one Park and Ride service, at Nant –Y-Ci. The service runs every 30 minutes from 07:00 to 19:00, Monday to Saturday. Parking is free at Nant-Y-Ci while a day return to Carmarthen town centre currently costs £1.00.

Additional Park and Ride facilities in other locations may be considered following the successful completion of relevant WelTAG 2 assessments, 5 Case Model assessments, demand analysis and identification of the capital and revenue monies to deliver and run

A successful Park and Ride operation can do much to increase the overall town centre experience. It can remove long stay parking from town centres and thereby increase short stay parking provision. It can reduce town centre congestion and increase public transport use.

To increase the attractiveness of Park and Ride additional facilities may be provided to enhance the overall customer experience. The provision of safe and secure cycle parking will encourage increased Active Travel, parking and charging facilities for electric vehicles will help reduce carbon emissions and improved connectivity with the public transport network can help reduce congestion.

Park and Share has a vital role to play in the overall delivery of an integrated transport strategy. The County Council provides dedicated Park and Share facilities at Nant-Y-Ci.

#### Proposal:

- In addition to the Park and Ride service, encourage Park and Share, by promoting www.sharecymru.com and by providing spaces to those wishing to complete their journeys as a car share.
- To facilitate increased use of electric vehicles appropriate charging facilities and parking spaces will be provided for electric vehicles.
- Consider developing Rail Park and Ride, by better utilising and promoting car parks adjacent to railway station.
- Consideration will be given to developing facilities to accommodate limited daytime parking for campervans and caravans within Park and Ride sites.

Page 74

#### Priority 7: Parking Standards at New Developments

The application of maximum standards is in accordance with national and regional guidelines to encourage lower levels of parking provision and greater use of more sustainable modes of transport. The parking standards seek to ensure a transparent and consistent approach to the provision of parking whilst providing a framework for considering the accessibility and sustainability aspects of new development when lower provision is sought by a developer.

CCC will consider the relevance of national maximum parking standards in relation to new developments

The parking standards will inform observations made by CCC's Highways Authority on applications received for planning permission.

It is appropriate to consider the levels of parking proposed by new developments in conjunction with the parking provision strategy of the Council as a whole, thereby allowing private development and public car parking to jointly cater for the level of provision required.

In 2017 5% of all new vehicles sold in the UK were battery powered. This figure is set to increase as a growing number of major manufactures are announcing plans to move away from the production of fossil fuel powered vehicles, Carmarthenshire County recognises this trend and will need to reflect this in future policy development and application.

#### Proposal:

- Parking standards will be applied to new non-residential development in accordance with Council approved parking standards; coupled with contributions towards improvements to sustainable transport facilities at new developments located in areas with good public transport services.
- Consider increases to optimum standards where non-residential in-town development parking facilities will be available to the public and can be considered to contribute to the parking requirements of the town as a whole.
- Consideration should be given to parking spaces at new developments for electric vehicles with associated infrastructure.

#### Priority 8: Free Parking Days

Free parking days are to be provided by the County Council as an incentive to boost trade in the retail, hospitality and business sectors. This initiative is designed to support town centre events that are organised and promoted to benefit the whole town and to increase footfall.

Events should promote town centre facilities and amenities and to attract new and increased footfall. The event days must support the whole town and not be specific to one sector or organisation.

As this proposal to designed to encourage increased economic activity and to increase footfall in town centres, those events that are planned during recognised 'quiet days' will be looked on more favourably.

In return for planning and facilitating an event the County Council will provide free parking for 5 days in line with predetermined guidance.

During the events monitoring should take place to record footfall and parking activity so that attendance and the impact of the event can be evaluated and compared.

#### Proposal:

- On receipt of an appropriate application request the County Council will consider providing up to five days free town centre parking. An exclusion period for free parking days extends from 1st December until 31st December.
- Events must comply with predetermined guidance to ensure relevant marketing and monitoring take place, and council support acknowledged in all material.

Page 76

#### Priority 9: Facilities for Mobility Impaired

The County Council is committed to providing sufficient and appropriate parking facilities for all users within public car parks. It is also committed to providing a suitable mix of appropriate parking facilities for the mobility impaired.

#### Proposal:

- Provide appropriate level of disabled parking provision within public car parks in accordance with current parking guidelines.
- Provide on-street disabled parking bays at appropriate town centre locations, where practical.
- That the accessibility of on-street parking bays designated for blue badge holders be reviewed and standardised according to the legislative requirements, where feasibly possible
- Promote the provision of safe and convenient disabled access to and from public car parks.

#### Priority 10: Coach and Other Parking

It is acknowledged that the coach industry provides a significant economic boost for town centres, and the market for organised coach trips, and cruise liner day trips, is growing. Carmarthen is already a recognised destination on the coach market circuit and there is significant potential to promote these opportunities in other areas.

The provision of appropriately sited formal and informal coach parks promotes increased use of sustainable transport helps to attract additional organised trips. Facilities need to be provided so that the coach drivers have the opportunity to stop and rest over before preparing for the return journey.

The facility can also be used by other forms of transport, when not required by coaches.

#### Proposal:

- Review demand for, and provide visitor coach parking, where appropriate, at locations adjacent to the larger towns of the county.
- Evaluate demand and utilisation at existing coach park facilities and consider how to make best use of existing facilities.
- Consider and review level of charge to be applied to coach parking areas on a demand basis, such that the attraction of the facility is not compromised.
- Consider utilisation of coach parking areas to accommodate other forms of transport, such as lorries, caravans and camper vans for the provision of safe and convenient, limited day time, stop over facilities.

Page 78

#### Priority 11: Cycle and Motorcycle Facilities in Public Car Parks

The provision of designated cycle and motorbike parking facilities within car parks will not only encourage the use of forms of private transport less onerous than the car on parking stock but will also portray the image that these forms of transport are valued as highly as the private motorcar.

To ensure a fully equitable parking system we will look to provide motorcyclists with dedicated parking spaces where appropriate along with the appropriate pay and display infrastructure that can be utilised by motorcyclists.

#### Proposal:

- Further develop safe and secure motorcycle parking within town centre car parks, Park and Ride sites and at locations, or on routes, of particular attraction to motorcyclists.
- Introduce infrastructure that will allow motorcyclists to utilise pay and display facilities.
- To encourage increased use of Active Travel, promote the provision of safe and secure
  cycle parking facilities within town centres, at railways stations and other key transport
  hubs, in accordance with the Active Travel Design Guide.

## Agenda Item 9

# ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE 20th APRIL 2018

#### **DRAFT NEW CORPORATE STRATEGY 2018-23**

#### Purpose:

The Draft New Corporate Strategy 2018-23 document together with the relevant Wellbeing Objective detailed action plans for this Scrutiny Committee.

#### To consider and comment on the following issues:

- The introduction of a New Corporate Strategy to:-
  - replace the current Corporate Strategy published in 2015
  - include our Well-being Objectives and Improvement Objectives and to incorporate key projects and programmes set out in *Moving Forward in* Carmarthenshire the next 5 years
- To keep the same set of Well-being Objectives for 2018/19 and an additional one on Building a Better Council and Making Better Use of Resources

•

#### Reasons:

In January 2018, the new Administration published its plan – *Moving Forward in Carmarthenshire: the next 5 Years.* It required that a new Corporate Strategy should be developed to reflect its plans and programmes, in line with the Well-being Future Generations Act (WbFG).

To be referred to the Executive Board for decision: YES - 4th June 2018

#### **Executive Board Member Portfolio Holders:**

- Cllr. Hazel Evans (Environment)
- Cllr. Philip Hughes (Public Protection)
- Cllr. Cefin Campbell (Communities and Rural Affairs)

Directorates:	Designations:	Tel Nos. / E-Mail Addresses:
Regeneration & Policy /		
Communities / Environment		
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#### **EXECUTIVE SUMMARY**

# ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE 20th APRIL 2018

#### DRAFT NEW CORPORATE STRATEGY 2018-23

- The Draft New Corporate Strategy 2018-23 document together with the relevant Well-being Objective (WBO) detailed action plans for this Scrutiny Committee
- The following sections within the document are relevant to Environment & Public Protection Scrutiny:
  - Introduction
  - WBO 8. Help people live healthy lives (tackling risky behaviour and obesity)
  - o WBO 9. Support good connections with friends, family and safer communities
  - WBO 12. Looking after the present and future cultural and natural conditions of the environment
  - WBO 13. Improving the highway and transport infrastructure and connectivity
  - Appendices

Please Note: The detailed action plans for **all** the WBOs will be available as document links within the final published document

This new Corporate Strategy consolidates the following plans into one document:-

- 1. The 2015-20 Corporate Strategy
- 2. The Improvement Objectives, as required by the Local Government Measure 2009.
- 3. It includes our Well-being Objectives as required by the Well-being of Future Generations (Wales) Act 2015. Our Well-being Objectives do not have to change every year, or be deliverable within one year. It is perfectly legitimate to set objectives which span more than one year
- 4. Carmarthenshire County Council's Executive Board key projects and programmes for the next 5 years, as set out in 'Moving Forward in Carmarthenshire: the next 5 years'

The New Corporate Strategy is framed by our Well-being Objectives.

As part of budget consultation in December 2017, we consulted on our Well-being objectives. Over 600 responses were received, with agreement that all should remain.

DETAILED REPORT ATTACHED?	YES



#### **IMPLICATIONS**

We confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report.

Signed: **Wendy Walters Director of Regeneration & Policy** 

> Jonathan Morgan **Acting Head of Homes & Safer Communities**

Steve Pilliner **Head of Highways & Transport** 

Llinos Quelch **Head of Planning** 

**Ainsley Williams Head of Waste & Environmental Services** 

Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
YES	YES	YES	YES	YES	YES	YES

#### 1. Policy, Crime & Disorder and Equalities

Our key strategic policies are addressed throughout our Well-being Objectives Crime and disorder is identified and addressed through the Well-being Objective 9: Supporting good connections with friends, family and communities Equality implications are addressed within the Well-being Objective 15: Building a Better Council and Making Better Use of Resources

#### 2. Legal

#### The law states that:-

- a) We must carry out sustainable development, improving the economic, social, environmental and cultural well-being of Wales. The sustainable development principle is
  - '... the public body must act in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs.'
- b) We must demonstrate 5 ways of working: Long term, integrated, involving, collaborative and preventative
- c) We must work towards achieving all of the 7 national well-being goals in the Act. Together they provide a shared vision for public bodies to work towards.
  - 1. A prosperous Wales
  - 2. A resilient Wales
  - 3. A healthier Wales
  - 4. A more equal Wales
  - 5. A Wales of cohesive communities
  - 6. A Wales of vibrant culture and thriving Welsh Language
  - 7. A globally responsible Wales



www.carmarthenshire.gov.wales

#### 3. Finance

We need to continue to strengthen the links between Strategic and Financial Planning.

The Act requires the publication of a statement detailing how a public body proposes to ensure that resources are allocated annually for the purpose of taking such steps to meet the well-being objectives. Para 53 SPSF 1

#### **4. ICT**

ICT implications are being taken forward within our Digital Transformation Strategy and feature within the Well-being Objective 15: Building a Better Council and Making Better Use of Resources

#### 5. Risk Management Issues

Our key strategic risks are identified and addressed within Service Business Plans that underpin our Well-being Objectives

#### 6. Physical Assets

The key strategic Asset Management Plan incorporates our Well-being Objectives, Capital prioritisation takes into account the Objectives.

#### 7. Staffing Implications

People Management Strategy issues are identified in Well-being Objective 15: Building a Better Council and Making Better Use of Resources



### **CONSULTATIONS**

We confirm that the appropriate consultations have taken in place and the outcomes are as detailed below:

Signed: Wendy Walters Director of Regeneration & Policy

Jonathan Morgan Acting Head of Homes & Safer Communities

Steve Pilliner Head of Highways & Transport

Llinos Quelch Head of Planning

Ainsley Williams Head of Waste & Environmental Services

- 1. Local Member(s)
- 2. Community / Town Council
- 3. Relevant Partners
- **4. Staff Side Representatives and other Organisations** All Departments have been consulted and have had the opportunity to provide comments

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:

#### THESE ARE DETAILED BELOW:

Title of Document	File Ref No.	Locations that the papers are available for public inspection
Well-being of Future Generations (Wales ) Act 2015	ı	The Essentials Guide
Shared purpose: shared future Statutory guidance on the Well-being of Future Generations (Wales ) Act 2015	1	SPSF 1 Core guidance SPSF 2 Individual Role (public bodies)
Local Government Measure (2009)	ı	Local Government Measure (2009)
Corporate Strategy 2015-2020	•	Corporate Strategy 2015-2020
Moving forward in Carmarthenshire: the next 5 years		Moving forward in Carmarthenshire: the next 5 years
Well-being Objectives 2017-18	-	Well-being Objectives 2017-18



## Moving Forward in Carmarthenshire

The Council's New Corporate Strategy 2018-2023

June 2018





## **Contents**

		Page				
	Introduction					
	Carmarthenshire's Well-being Objectives					
	<ol> <li>Help to give every child the best start in life and improve their early life experiences</li> </ol>	8				
<b>-</b> -	2. Help children live healthy lifestyles	9				
Start Well	3. Continue to improve learner attainment for all	10				
	<ol> <li>Reduce the number of young adults that are Not in Education, Employment or Training</li> </ol>	11				
	5. Tackle poverty by doing all we can to prevent it, help people into work and improve the lives of those living in poverty	14				
е <b>=</b>	6. Create more jobs and growth throughout the county	15				
Live	7. Increase the availability of rented and affordable homes	16				
	8. Help people live healthy lives (tackling risky behaviour and obesity)	17				
	9. Support good connections with friends, family and safer communities	22				
Age Well	<ol> <li>Support the growing numbers of older people to maintain dignity and independence in their later years</li> </ol>	25				
	11. A Council wide approach to support Ageing Well in Carmarthenshire	26				
e & Iment	12. Look after the environment now and for the future	28				
, Safe	13. Improve the highway and transport infrastructure and connectivity	32				
lealthy ous Er	14. Promote Welsh Language and Culture	35				
In A Healthy, Safe & Prosperous Environment	15. Building a Better Council and Making Better Use of Resources	38				
		20.42				
	Appendices	39-49				

## Moving Forward in Carmarthenshire: the next 5 years

In January 2018, Carmarthenshire County Council's Executive Board presented its key aspirations for the next 5 years – 'Moving Forward in Carmarthenshire: the next 5 years'. This plan identified a number of key projects and programmes that the Council will strive to deliver over the next five years. It seeks to continuously improve economic, environmental, social and cultural well-being in the County.

Given this direction, the Council needs to publish a New Corporate Strategy that consolidates and aligns our existing plans.

## The Challenges facing the Council

Following a period of engagement and consultation, the Carmarthenshire Well-being Assessment was published in March 2017. The assessment looked at the state of economic, social, environmental and cultural wellbeing in Carmarthenshire through different life stages and provides a summary of the key findings.

A copy of the Carmarthenshire Well-being Assessment (2017) can be found on: <a href="https://www.thecarmarthenshirewewant.wales">www.thecarmarthenshirewewant.wales</a>. A precis of the Assessment's Executive Summary is outlined in **Appendix 5** 

As the Council plans for the future we must take account of a number of challenges that we face. Most of these challenges are driven by factors outside of the Council's control but they are factors that we have to consider as we develop and, in some instances, change the way that we work and do things.

- 1. Acting in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs (WbFG principle) TBC
- 2. Increasing demand and complexity for services
- 3. Increasing expectations of provision at the same time as managing decreasing budget
- 4. Challenging economic climate and local economy
- 5. Increasing need to strengthen the digital infrastructure and support digital inclusion for individual residents as well as public, private and third sector organisations looking to develop economic prosperity and agile working
- 6. Changing demographic profile of the county and in particular its ageing population
- 7. Increasing risks to ensure children and young people are protected from harm
- 8. Adapting to environmental change
- 9. Increasing deprivation and poverty with growing inequities between communities
- 10. Increasing legislation and regulation from Welsh Government
- 11. Managing the workforce risks associated with the pace of change required by the organisation.
- 12. Developing a dynamic economy in the context of Brexit TBC



### The Council's Core Values

In delivering this strategy it is important that we maintain our core values in everything we do:-



Customers First – we put the needs of our citizens at the heart of everything that we do Listening – we listen to learn, understand and improve now and in the future **Excellence** – we constantly strive for excellence, delivering the highest quality possible every time by being creative, adopting innovative ways of working and taking measured risks Integrity – we act with integrity and do the right things at all times **Taking Responsibility** – we all take personal ownership and accountability for our actions

## **Bringing Plans together**

Page 90

This New Corporate Strategy consolidates the following plans into one document:-

- 1. It supersedes the 2015-20 Corporate Strategy
- 2. It incorporates our Improvement Objectives as required by the Local Government Measure 2009 (See Appendix 1).
- 3. It includes our Well-being Objectives as required by the Well-being of Future Generations (Wales) Act 2015. For the first time in Wales, there is a shared vision and set of goals for all public bodies to work towards, our Well-being Objectives are set to maximise our contribution to these (See Appendix 1).
- 4. It includes Carmarthenshire County Council's Executive Board key projects and programmes for the next 5 years as set out in 'Moving Forward in Carmarthenshire: the next 5 years'.

## New Corporate Strategy 2018-2023

This document includes our Well-being Objectives and Key Improvement Objective priorities which deliver key projects and programmes within 'Moving Forward in Carmarthenshire: the next 5 years'

The above document replaces the Corporate Strategy 2015-20

The above document replaces the separate Well-being Objective document which included our Key Improvement Objective Priorities

The above document shows how we will deliver Key projects and programmes within the 'Moving Forward in Carmarthenshire: the next 5 years'

#### **Reviewing our Well-being Objectives**

The Council's new administration reaffirmed the Well-being Objectives in August 2017 but also introduced the additional Objective of *Promoting Welsh Language and Culture*.

As part of budget consultation in December 2017, we again consulted on our Well-being objectives. We had over 600+ responses - support was high and has increased for all.

#### **Priorities**

'Moving Forward in Carmarthenshire: the next 5 years' makes it clear that regeneration is the Council's number one priority. Our 15 Well-being Objectives cover the broad range of Council Services to ensure economic, environmental, social and cultural well-being.

The allocation of resources to deliver these objectives is outlined in *Appendix 2*.

#### The Council's Vision can be summed up as follows:-

'Life is for living, let's start, live and age well in a healthy, safe and prosperous environment'

## Life is for living, let's start, live and age well in a healthy, safe and prosperous environment

Start Well	l	Live Well		Age Well	P	Healthy, Safe & Prosperous Environment	
		Well-beir	ng Ob	ojectives			
1. Help to give every child the best start in life and improve their early life experiences  2. Help children live healthy		5. Tackle poverty by doing all we can to prevent it, helping people into work & improving the lives of those living in poverty  6. Creating more jobs and growth		10. Support the growing numbers of older people to maintain dignity & independence in their later years		12. Looking after the environment now and for the future	
lifestyles		throughout the county				13. Improving the highway and transport	
3. Continue to improve learner attainment for all		7. Increase the availability of rented and affordable homes				infrastructure and connectivity	
4. Reduce the number of young adults that are Not in Education,		8. Help people live healthy lives (tackling risky behaviour & obesity)		11. A Council wide approach to supporting Ageing Well in Carmarthenshire		14. Promoting Welsh language	
Employment or Training		9. Supporting good connections with friends, family and safer communities				and culture	
	15	5. Building a Better Council a	and Maki	ng Better Use of Res	ources		

## **Start Well**

(Infographics on the following will be ready for publication)

18% (32,846) of Carmarthenshire's population are aged between 0 and 15

there are currently;

751 Children in Need;

97 children on the
Child Protection
Register and 194
Looked After
Children in
Carmarthenshire

12.3% of children in Carmarthenshire are living in workless households

30.7% of 4-5 year olds being overweight or obese

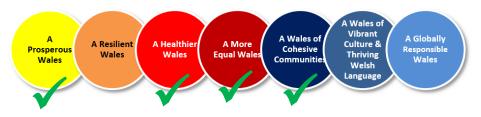
There are 98 Primary
Schools (12,000
pupils) and 14
Secondary schools
(11,000 pupils) in the
County



Start Well - Help to give every child the best start in life and improve their early life experiences

#### So why is this important?

 Giving every child the best start in life is crucial to reducing inequalities across the life course.



- What happens during these early years has lifelong effects on many aspects of health and well-being
   from obesity, heart disease and mental health, to educational achievement and economic status.
- Looked After Children (LAC) are more likely to have been exposed to Adverse Childhood Experiences (ACE's) associated with poor long term outcomes before entering care (Jones, 2011¹).

#### Why this should concern us?

- For every 100 adults in Wales, 47 have suffered at least one adverse childhood experience (ACEs) during their childhood and 14 have suffered 4 or more.
- 12.3% of children in Carmarthenshire are living in workless households, lower than the 2015 figure of 15.3 and just below Wales (13.9%) but above UK (11.6%).
- In Carmarthenshire there are currently; 751 Children in Need; 97 children on the Child Protection Register and 194 Looked After Children. (these are Qtr 3 figs, to be amended at Qtr 4)

#### What do we need to do?

- We need to give every child the best start in life and ensure development throughout early childhood.
- We need to build resilience against adverse experiences.

#### How will we do this?

#### A. We will support families by:

- a. promoting bonding and attachments to support positive good parent-child relationships.
- b. better equipping parents and care-givers with the necessary skills to avoid ACEs arising within the home environment and encourage development of social and emotional wellbeing and resilience in the child.
- c. identifying and intervening where children may already be victims of abuse, neglect or living in an adverse environment.
- d. continuing to provide attachment awareness training in schools to ensure they become attachment awareness schools.
- e. ensuring that our specialist substance misuse team meets the needs of children by:
  - i. Providing specialist advice and support for front line teams
  - ii. Raising awareness of the dangers of substance misuse and support people to make informed decisions to prevent the harm caused by substance misuse.
- B. We will ensure that every child with identified additional learning needs (ALN) in all Carmarthenshire schools will have access to delegated ALN funding and appropriate integrated support services e.g. Educational and Child Psychology, Sensory Impairment support and Advisory Teachers.

We will continue to develop the **Flying Start** programme, promoting early intervention for disadvantaged families with children (0-3) living in specific deprived communities.

We will ensure the Council fully responds and delivers key childcare and play requirements moving towards delivering 30 hours of free education and care for working parents.



More Information - You can see our detailed action plan to achieve this objective here



## Well-being Objective 2 Start Well - Help children live healthy lifestyles

#### So why is this important?

 Projections suggest an increase in trends for childhood obesity going forward with figures



showing males between the ages of 2 – 15 being at greatest risk.

- The <u>Play Sufficiency Assessment</u> identified playing outside as the most popular setting for children but also found that 32% of parents worried so much about their child's safety that it affected their children's opportunity to play.
- Assessment engagement activity with primary school children showed being physically active to be the second most important factor for positive well-being of children aged 6-11, after connections with family and friends.
- Living healthy lives allows children to fulfil their potential and meet education aspirations.
- Habits established early in life remain with people to allow them to play a full part in the economy and society of Carmarthenshire.

#### Why this should concern us?

- Carmarthenshire is the third worst County in Wales for levels of childhood obesity with 30.7% of 4-5 year olds being overweight or obese, almost 5 percentage points higher than the Welsh average of 26.2%.
- Engagement with primary schools identified a strong link between physical activity and opportunities to play in outside spaces, and to feel safe in that environment.
- 10% of people aged 5 to 16 have mental health disorders and 7% under 12 deliberately self-harm.

#### What do we need to do?

- We need to work with partners to ensure children across Carmarthenshire: eat healthily, are physically active and maintain good mental health.
- We need to review if current measures and actions are making any difference.
- We need to measure activity through schools.

#### How will we do this?

- A. We will increase the range of **physical activity** opportunities available for children, and target those at higher risk of inactivity, using activities such as swim sessions (Free, Splash, School, Wave, Skills Clubs), Actif Play and Storytime, Actif Passport to Physical Literacy, Dragon Multi-Skills and Sport, 5x60 and Focus Sport activity developments.
- B. We will address mental health including reducing exposure to adverse childhood experiences.
- C. We will **promote eating healthy**, including through school meals, the *Healthy Schools scheme* and the *School Holiday Enrichment Programme* (previously Holiday Hunger scheme).
- D. We will **increase awareness** of healthy lifestyles including promoting the Public Health Wales' <u>10</u>
  Steps to a healthy weight preventative programme to help beat childhood obesity.
- E. We will continue to develop, promote and deliver the Flying Start Programme.

We shall implement the School Holiday Enrichment (Holiday Hunger) Programme (SHEP), supporting families and children during school vacations to cook healthy meals, particularly aimed at pupils eligible for Free School Meals.

Through the Healthy Schools Scheme we will continue to increase the level of physical activity by developing the Carmarthenshire Outdoor Schools Project





### Start Well - Continue to improve learner attainment for all

#### So why is this important?

 We all want all of our children and young people to have the best possible start in life by



- supporting them to gain the skills and knowledge they need to lead happy, healthy, fulfilling lives.
- We want to improve outcomes for all ages through lifelong learning, to enable them to thrive in 21<sup>st</sup>
   Century living and the world of work.
- Research by *The Institute of Education* suggests that attending a good pre-school and primary school can have more impact on children's academic progress than their gender or family background (Taggart, 2015)
- Our service remains committed to both the principles and priorities as outlined in the Welsh Government's most recent strategic document 'Education in Wales: Our National Mission.'

#### Why this should concern us?

- There is currently a gap nationally (including Carmarthenshire) between the performance of pupils
  eligible for free school meals (eFSM) and those who are not. This aspect of our end of key stage
  performance and achievement continues to challenge and concern us.
- We have schools that need to improve in specific areas as recognised through the National Categorisation system\* (for 2017; 27% of Primary schools are rated 'Amber Support Category' and 1% of Primary schools is rated 'Red Support Category').
  - \*Four levels of 'Support Category' exist Green, Yellow, Amber and Red. All Secondary schools are currently rated in the Green or Yellow Support Category.
- The <u>2015 PISA results</u> (Programme for International Student Assessment), for which Kirsty Williams, Welsh Government Cabinet Secretary for Education, has stated "remains the recognised international benchmark for skills", continue to show Wales adrift from the rest of the UK.

#### What do we need to do?

• We need to continue to improve results further for all learners, placing a focus on those entitled to Free School Meals and vulnerable learners - see also **Tackling Poverty Well-being Objective 5**.

#### How will we do this?

- A. We will ensure a relentless emphasis on **improvement in education outcomes** for all children and young people across all learning phases, with a particular focus on vulnerable learners and those entitled to *Free School Meals*.
- B. We will continue to improve school attendance and learner well-being.
- C. We will provide an excellent school in the right place by:
  - a. Improving the condition, suitability and resource efficiency of our schools network through the *Modernising Education Plan*.
  - b. Developing an engaging, relevant and authentic *Local Curriculum*, within a clear framework of national guidance, which will fully prepare our children and young people for the challenges and opportunities of adult life.
- **D.** We will continue workforce development and succession planning by:
  - a. Developing and supporting a collaborative self-improving school system to ensure high quality leadership and provision for all learners.
  - b. Investing in further developing the skills of our teachers and support staff.
- **E.** We will continue the **development of Welsh in all our services**, thus moving towards ensuring that every pupil is confidently bilingual. Pupils can fulfil their potential in gaining skills to operate as bilingual citizens in their communities, the workplace and beyond.

We will increase the Average Caped 9 points score which is currently regarded as the key measure of achievement at the end of compulsory education.



Page 96

More Information - You can see our **detailed action plan** to achieve this objective here

# Jobs

## Well-being Objective 4

Start Well - Reduce the number of young people that are Not in Education, Employment or Training (NEET)

#### So why is this important?

Prosperous Vales V



- It is essential to maximise the life opportunities of children, ensuring that as many young people as possible are able to progress to school 6<sup>th</sup> forms, Further Education Colleges, apprenticeships, training provision or work.
- It enables young people to contribute positively to their local communities.

#### Why this should concern us?

- The % of Carmarthenshire Year 11 pupils who became NEET in 2016 was 2.1% (40 pupils) although it
  is a reduction on 2015 of 3.5% (69 pupils), while the % of Carmarthenshire Year 13 pupils who
  became NEET was 2% (14 pupils) in 2016 down from 2.8% (21 pupils) in 2015.
- Carmarthenshire ranks 16<sup>th</sup> (of 22) Local Authorities in Wales for Year 11 pupils becoming NEET and above the All-Wales average of 2%.

#### What do we need to do?

- We need to ensure that all children and young people in Carmarthenshire have the best possible opportunities to study, train and gain worthwhile employment locally, regionally or nationally.
- We will ensure that all vulnerable learners including those with a disability or additional learning needs are not excluded from programmes.
- We need to continue to deliver the six elements of the Welsh Government's Youth Engagement and Progression Framework (YEPF) which comprises of:
  - Identifying young people at risk of becoming NEET;
  - Providing brokerage and co-ordinated support for young people;
  - Improve tracking and transition support;
  - Ensuring provision meets the needs of young people;
  - Strengthening employability skills and entrepreneurship;
  - o Ensuring we are accountable for our actions.

#### How will we do this?

- A. We will implement the six Youth Engagement and Progression Framework Actions above.
- B. We will deliver the local elements of the *Cynnydd* and *Cam Nesa European Social Fund* projects (guaranteed funding till 2018-2020) which assists young people in progressing to further education, training and employment during the Post 16 education phase.
- C. We will implement the recommendations of the *Carmarthenshire 11-19 Education Strategic Review*.
- D. We will build on existing partnership relationships with local businesses and the public sector through the *Carmarthenshire Curriculum Review* to focus skills demands and employability of new and existing labour market entrants within Carmarthenshire to ensure that local and regional demands are met.

Also see Well-being Objectives 5+6 Action Plans re Hub and Regional Learning Partnership

We will work with partners to develop further opportunities for apprenticeships within the County. We shall support care leavers where possible to ensure that they are in education, training or employment at 24 months after leaving care.





## **Live Well**

(Infographics on the following will be ready for publication)

59% (110,102) of Carmarthenshire's population are of working age (16-64)

Over 7 in 10 (73%; 78,600) of Carmarthenshire's working age population (16-64) are economically active

We created 280 jobs and accommodated 200 jobs with Regeneration assistance during 2017/18

Over 1 in 3 (35%) of households are living in poverty, according to the Welsh Government definition – households with less than 60% of GB median income

There were over 1.5 million visits to our leisure centres during 2017/18



Start Well/Live Well - Tackle poverty by doing all we can to prevent it, help people into work & improve the lives of those living in poverty

#### So why is this Important?

 Poverty and deprivation have serious detrimental effects across all aspects of well-being.
 It limits the opportunities and



prospects for children and young people, damages the quality of life for families and communities.

- Poverty can be a barrier to full participation in society and is too often an intergenerational experience
  which poses a significant threat to experiencing positive well-being both now and in the future.
- Research shows that children growing up in workless households experience consistently poorer
  outcomes than other children whose parents are always working, in relation to educational
  attainment and cognitive ability. 3,400 (12.3%) of Children are living in workless households.

#### Why this should concern us?

- 35% of households in Carmarthenshire can be defined as living in poverty, (Welsh average 33%).
- 13% of households In Carmarthenshire are living in **severe poverty**, which means they have an income of less than £10,000 a year. Although this has fallen by 3% from the previous year.
- Of the 28,223 households living in poverty across Carmarthenshire, 33% (15,869) are rural.

#### What do we need to do?

- We need to prevent poverty There is a strong correlation between being born poor and experiencing
  a lifetime of poverty and many of the triggers of poverty experienced in childhood and later life are
  preventable if identified and addressed in a timely manner. Providing early, targeted and holistic
  interventions can therefore help reduce the likelihood of poverty occurring in our communities.
- We need to *help people into work* work is one of the most fundamental and effective means of tackling poverty in all its forms. Work provides income and opportunities for social, emotional and cerebral development as well as improved health and well-being. Latest figures show that the median income for Carmarthenshire is £23,365 which is below the Welsh figure of £26,580 and a decrease on the median income for Carmarthenshire in the previous year.
- We need to improve the lives of people living in poverty by supporting those in poverty and improving access to help to maintain basic standards of living.

#### How will we do this?

- A. Our children and education services will work to *prevent poverty* through delivering key early intervention programmes such as flying start and team around the family (TAF). In addition services such as housing will take a more proactive, preventative approach to addressing key triggers of poverty to prevent escalation of issues such as homelessness and fuel poverty.
- B. We will help people into work by building their confidence and skills through the dedicated Communities 4 Work programme and targeted support for those who are furthest from the labour market e.g. those who are Not in Employment, Education or Training (NEET).
- C. We will improve the lives of those living in poverty through promoting and supporting greater financial literacy via services such as trading standards and housing benefits. We will also deliver initiatives to support key vulnerable groups including the School Holiday Enrichment Programme (SHEP), Toy Box and Hamper appeal.

We will develop a pilot project in the Tyisha ward to develop ways of addressing poverty in the area. We will undertake a comprehensive multi-service community engagement programme with a view to identifying key community and physical regeneration actions the Council, in partnership with other stakeholders, can take to support the community to develop future opportunities and prospects.

Page 100

More Information - You can see our <u>detailed action plan</u> to achieve this objective here



Live Well - Create more jobs and growth throughout the county

#### So why is this important?

 Providing secure and well paid jobs for local people is central to everything we are seeking to achieve.



- Increasing employability is fundamental to tackling poverty, reducing inequalities and has a dramatic impact on our health and ability to function in everyday society.
- With an ageing workforce, feeling stimulated, using skills and social interaction are much more important to positive well-being in work than wage levels or job stability (well-being assessment survey).

#### Why this should concern us?

- Out of Carmarthenshire's 73.4% employed working age workforce @Sep 2017, 58% of the workforce are within the professional/technical/skilled trade occupations well below the Welsh average of 63%, whilst 42% are within the caring/leisure/customer service/machine operative occupations well above the 37% Welsh average.
  - Also see Well-being Objective 4 Reduce the number of young adults that are NEET (Not in Education, Employment or Training)
- We must tackle a GVA (gross value added) gap that is widening between UK GVA & Wales GVA; GVA is the measure of the value of the wages and profits from goods and services produced in an area.

#### What do we need to do?

- We need to build a knowledge-rich, creative economy by maximising employment & training places for local
  people through creating jobs and providing high quality apprenticeships, training and work experience
  opportunities, in order to have an on-going skilled and competent workforce to face the future.
- We need to evolve Carmarthenshire's position in the Swansea Bay City Region (Swansea, Carmarthenshire, Pembrokeshire and Neath Port Talbot) into a confident, ambitious and connected county.
- We need to continue to invest in our local rural, infrastructure, including transportation to attract businesses, tourism/leisure to the county to promote economic growth and activity by building better connections and generating a strong tourism industry (see *Improving the highway & transport* infrastructure and connectivity Well-being Objective 13).
- We need to continue to invest in the strategic regeneration of our 3 principal towns, key strategic employment sites and continue to support business growth.
- We need to support Welsh Governments' Prosperity for All-the National Strategy: Economic Action Plan

#### How will we do this?

- A. Regionally, by co-ordinating and delivering the Swansea Bay City Deal and specifically the Carmarthenshire based projects Yr Egin and the Life Science and Wellness Village
- **B.** Locally, by delivering the Transformational Strategy Area Plans targeting <u>bilingual</u> urban, coastal and rural Carmarthenshire
- **C.** By identifying and addressing the issues facing rural communities
- D. By developing learning, skills, employability and encouraging a spirit of entrepreneurship throughout the county to support new businesses in the county (Regional Skills & Learning Partnership)
- E. By developing Carmarthenshire as a dynamic economy, in the context of BREXIT.
  - We will ensure the County fully benefits from the opportunities that will be created through the £1.3 billion investment through the Swansea Bay City Deal We will establish regeneration initiatives to focus on the development of the rural market towns in the County.



More Information - You can see our detailed action plan to achieve this objective page 101



## Live Well - Increase the availability of rented and affordable homes

#### So why is this important?

 Good quality affordable homes promote health and well-being, meeting the individual needs of



- the residents, building strong sustainable communities and places where people want to live.
- Good quality energy efficient affordable homes are good for the People and the Environment as
  the energy use within the home will be reduced, having a significant effect on reducing the fuel costs
  for the occupying residents. It will also have a significant effect on reducing pollutants in the
  atmosphere and mitigating fuel poverty in our communities.
- It's good for the Social Structure well-placed affordable housing developments allow communities to
  welcome a wide range of families and to create a vibrant, diverse, group of residents.
- It's good for the **Economy** in order to thrive, new businesses need easy access to its workforce. Affordable housing developments ensure that working families will remain in their community.

#### Why this should concern us?

- People told us during our consultation on affordable Housing in 2015 that we need to:
  - Target help where the need is highest, in both urban and rural areas, by delivering more affordable homes for rent.
  - Be more flexible whether by bringing wasted homes back into use, buying existing homes or building new ones.
  - Do whatever it takes by developing innovative and creative ways to deliver more homes.
  - Use our resources in the best possible way to ensure as many new homes as possible.
  - Use the expertise, skills and resources of those we work with.

#### What do we need to do?

- We need to provide additional affordable homes to meet the needs of residents in Carmarthenshire.
- We need to build new council homes across the County.
- We need to actively work with private landlords to encourage them to make their properties
  available at affordable rental levels, including bringing more private sector homes into the
  management of our in-house 'Simple Lettings Agency'.
- We need to work in partnership with Housing Associations in Carmarthenshire to maximize the supply of new build affordable homes.
- We need to actively work with property owners to bring empty homes back into use.
- We need to purchase homes from the private sector and increase the Council Social Housing stock.
- We need to maximize the number of affordable homes delivered through developer contributions from the planning system.
- We need to maximize all funding opportunities for both the Council and Housing Associations.

#### How will we do this?

**A.** We will deliver all of the above through our <u>Affordable Homes Delivery Plan</u> by building new council homes directly through the Housing Revenue Account. By bringing empty homes back into use to increase choice and accessibility of homes in the areas of greatest housing need.

We will develop a wider range of homes through our recently established Housing Company. We will purchase private sector homes to increase the Council's housing stock in the areas of greatest housing need.

We will continue to manage private sector homes, for Private Landlords, through the 'Simple Lettings Agency'.



## Live Well - Help people live healthy lives (tackling risky behaviour and obesity)

#### So why is this important?

Our way of life is changing, people are living longer with a higher quality of life.



- The challenge is to prevent ill health.
- Living healthy lives allows people to fulfil their potential, meet educational aspirations and play a full part in the economy and society of Carmarthenshire.
- Many of the preventive services and interventions required to maintain health, independence and well-being lie outside health and social care.
- Playing a part in providing accessible, inclusive, exciting, sustainable services, which promote and facilitate learning, culture, heritage, information, well-being and leisure.

#### Why this should concern us?

- There is a significant gap in life expectancy and a healthy life expectancy. In Carmarthenshire:-
  - Life expectancy for males is 78.6 years (2014-16) compared to a healthy life expectancy of 65 years (2010-14)
  - Life expectancy for females is 82.2 years (2014-16) compared to a healthy life expectancy of 66 years (2010-14)
  - Healthy life expectancy of both males and females are below the Welsh average of 65.3 and
- 21% of adults are still smoking in Carmarthenshire and 57% of adults are overweight or obese (Welsh Average of 59%) Welsh Health Survey 2016/17

#### What do we need to do?

- We need to work with partners to ensure people across Carmarthenshire:
  - Eat and breathe healthily
  - Are physically active; and
  - Maintain good mental health.
- We need to remove inequalities around opportunities for people to address these 3 key areas

#### How will we do this?

- A. Eat and breathe healthily: We will provide healthy vending and food options as part of their catering provision at our Leisure facilities and continue to ensure that our outdoor recreation facilities i.e. Country Parks, rights of way networks remain well maintained and accessed safely and enjoyed by everyone.
- B. Physical Activity: We will continue investment in the new state of the art Wellness Village in Llanelli; promote in partnership the ethos of getting "more people more active more often" and enable employers in the workplace to support the health and well-being of their workforce through Workplace Health initiatives.
- C. Mental Health: We will continue to work with health and third sector partners to transform mental health services and improve access to information, advice, preventive and crisis services in Carmarthenshire. We will aim for people to experience the positive health benefits of taking inspiration from museum collections to promote creativity, mindfulness and self-confidence and imbed the New Mobile Library Fleet to improve information, digital and health literacy across the county.

We shall invest in the County's leisure centre provision with the development of a new facility in Llanelli as part of the Wellness Village.

We will implement the Cycling Strategy for Carmarthenshire that will focus on 5 key strategic themes: Education, Development & Training; Infrastructure & Facilities; Marketing & Branding; Tourism & Events





## Live Well - Help people live healthy lives (tackling risky behaviour and obesity)

## How will we do this? Our detailed action plan to achieve this objective

(Lemon highlight means that this is not the Action or Measure's main objective)

Ref	Actions and Measures			
	Also see: Objective 1 – Help to give every child the best Objective 2 – Help children live healthy lifestyles and improve their early life experiences	· ·		
Α	Eat and breathe healthily			
1	Review catering provision across the Leisure Division	July 2018		
2	We will continue to monitor air quality (nitrogen dioxide) for the residents of and visitors to the County. This will be carried out by regular assessments and, where necessary, sampling programmes.	March 2019		
3	Monitor private water supplies to ensure safety for the residents in Carmarthenshire. The service will explore the possibility of extending the programme to testing for the presence of radon and remediation as necessary.	March 2019		
4	We shall ensure that a very high percentage of food establishments meet food hygiene standards (PAM/023) (2017/18 Result -TBC%)	TBC%		
5	We shall ensure that all high risk Food businesses that are liable to a programmed inspections are inspected. (PPN/001ii) (2017/18 Result – TBC%)	100%		
6	We will utilise information from the population needs assessment to plan the service at a locality level within the 3 Locality areas, which incorporate the GP clusters.  > TTT - Carmarthen Area > Aman Gwendraeth Area > Llanelli Area This will provide a more detailed understanding of what the populations needs are and will allow planning of health and social care services at Locality Level and will consider the key objectives outlined in our 'model of delivery' section.	April 2021		
7	We will work with community organisations to improve access to the network of footpaths and bridleways across the County. <i>MF5-68</i>	March 2019 Report 6 monthly		
В	Physical Activity			
1	We will support and manage a Workplace health champion to effect change in physical activity levels and general well-being of staff and adults on a sustainable basis.	June 2019		
2	We will ensure a range of targeted physical activity interventions are put in place across the life course to increase the activity levels of those who are inactive or at risk of becoming inactive and increase social and community cohesion. (Action also in Well-being Objective 11)	March 2019		
3	We shall invest in the County's leisure centre provision with the development of a new facility in Llanelli as part of the Wellness Village. <i>MF5-61</i>	March 2019		
4	We will implement the Cycling Strategy for Carmarthenshire that will focus on 5 key strategic themes. 1- Education, Development & Training; 2- Infrastructure and Facilities; 3-Marketing & Branding; 4-Tourism and 5 - Events. (Part of MF5-1- Carmarthen Velodrome) (Action also in Well-being Objective 13)	March 2023		
5	We will review and implement an improved pathway of aquatics provision that enables participants to reach their full potential. (Also in Well-being Objective 2)	March 2019		
6 Pa	We will ensure best use is made of school facilities to support wider community activity. <i>MF5-30</i> (Action also in Well-being Objective 2)	March 2020		

Ref	Actions and Measures			
7	We will develop a new 3G pitch and improved parking facilities in Ammanford and track improvements at Carmarthen leisure centre. <i>MF5-62</i>	Target March 2019		
8	We shall strive to continue to increase the number of visits to leisure centres per 1,000 population (PAM 017) (Also in Well-being Objective 2) (2017/18 Result - TBC)			
9	We shall increase the % of children who can swim 25m aged 11 (3.4.2.1)  (Also in Well-being Objective 2) (2017/18 Result 77.3%)	Tbc %		
10	We shall increase the percentage of people referred to the National Exercise Referral scheme that attend the initial consultation of the programme (3.4.2.6)  (2017/18 Result TBC%)	Tbc %		
11	We shall increase the percentage of people referred to the National Exercise Referral scheme that complete the 16 week programme (3.4.2.7)  (2017/18 Result TBC%)	Tbc %		
С	Mental Health			
1	We will contribute to health led transformation programmes in mental health and redesign of services within learning disability	Dec 2018		
2	We will develop the 'Stordy Digidol' digital project to widen access to our County's collections and cultural services and promote improved mental health. (Action also in Well-being Objective 14)			
3	We will deliver a transformation plan for the existing Museums provision at the County Museum Abergwili, Parc Howard, Kidwelly Industrial Museum (via the KIM Trust) and Museum of Speed, Pendine to improve the provision for residents and visitors whilst also maintaining links with and promoting independent museums within the County. In addition, it is intended to undertake work to further develop Oriel Myrddin. <i>MF5-64</i> (Action also in Well-being Objectives 6 & 14)	March 2022		
4	We will begin the museums transformation plan with the delivery of a £1.2 million redevelopment of the County museum at Abergwili. <i>MF5-65</i> (Action also in Well-being Objectives 6 & 14)	March 2020		
5	Review and re-develop the Council's Theatre Services provision. <i>MF5-66</i> (Action also in Well-being Objectives 6 & 14)	March 2019		
6	We shall improve and develop the infrastructure and facilities at Pembrey Country Park to enable it to become a first class facility for residents and visitors.  MF5-67 (Action also in Well-being Objective 6)	March 2020		
7	We will deliver a £2million programme to re-develop Burry Port Harbour.  MF5-69 (Action also in Well-being Objective 6)	March 2019		
8	We will celebrate and promote Carmarthenshire's rich cultural and sporting achievements and diversity. <i>MF5 70</i> (Action also in Well-being Objective 14)	March 2019 (Annual)		
9	We shall increase the number of library visits per 1,000 population (PAM/016) (2017/18 Result TBC)	ТВС		

Success Measures
Adults who say their general health is Good or Very Good (National Survey for Wales)
Adults who say they have a longstanding illness (National Survey for Wales)
Adult mental well-being score (National Survey for Wales) (National Well-being Indicator)
Adults who have fewer than two healthy lifestyle behaviours (National Survey for Wales) (National Well-being Indicator) (Not smoking, drinking > 14 units or lower, eating at least 5 portions fruit & veg the previous day, having a healthy body mass index, being physically active at least 150 minutes the previous week).



## Age Well

(Infographics on the following will be ready for publication)

Almost 1 in 4 (23%, 42,662) of Carmarthenshire's population are of pensionable age (65+)

Life Expectancy is
78.6 for men and
82.2 for women but a
Healthy Life
Expectancy is 65 for
men and 66 for
women

Carmarthenshire has an ageing population. By 2039, around 1 in 3 (31%; 58,900) of residents will be aged 65 and over

1 in 3 have a limiting illness

48% (close to the National average of 50%) of Carmarthenshire residents feel they live in cohesive communities

Live Well/Age Well - Support good connections with friends, family and safer communities

#### So why is this important?

 Loneliness and social isolation are harmful to our health, with research showing that lacking social connections is as



- damaging to our health as smoking 15 cigarettes a day and is worse for us than well-known risk factors such as obesity and physical inactivity.
- Social networks and friendships not only have an impact on reducing the risk of early death and illnes, but they also help individuals to recover when they do fall ill.
- Social isolation puts individuals at greater risk of cognitive decline with one study concluding that lonely people have a 64% increased chance of developing clinical dementia
- The lack of connectedness is not just an issue of older people with a recent report suggesting that almost two-thirds (65%) of 16-24-year-olds said they feel lonely at least some of the time, and almost a third (32%) feel lonely often or all the time.
- Loneliness amongst young people has been shown to increase the likelihood of poor physical & mental health, the risk of becoming involved in criminal activity and reduce future employment opportunities.

#### Why this should concern us?

- In our well-being survey of 2,500 residents, good relationships and a sense of belonging was the 3<sup>rd</sup> highest thing that mattered.
- The importance of family in positively influencing well-being is evident in findings from primary
  engagement activities delivered as part of Carmarthenshire's Well-being assessment. Family and
  friends were overwhelmingly identified as the most important factor in experiencing positive wellbeing by over 500 adults and children taking part in an exercise.
- 48% (close to the National average of 50%) of Carmarthenshire residents feel they live in cohesive communities. 72% agreed that local people treat each other with respect and consideration, 68% agreed that people from different backgrounds get on well together and 70% feel they belong to their local area. (National Survey for Wales, 2016/17).
- Safety-related issues were highlighted throughout the Carmarthenshire Wellbeing Assessment and feeling safe at home and in the local community impacts on everyone's sense of well-being

#### What do we need to do?

- We need to ensure services respond to the needs of families and communities.
- We need to continue to build greater community cohesion and to support and empower communities to address their safety, collective well-being and the well-being of those within the community, including the building of social bonds within groups and social bridges between groups in our communities.
- We need to encourage promotion of independence, wellbeing, community engagement & social inclusion.
- We need to keep our communities safe when delivering our services.

#### How will we do this?

- A. We will continue to develop and implement how we provide information, advice and assistance across social care services.
- B. We will promote and develop strong connections for people, places and organisations.
- **C.** We will identify the strengths and resources within communities which can contribute to promoting and supporting the health and wellbeing of neighbours.
- **D.** We will continue to support community safety to help increase people's sense of personal security and their feelings of safety in relation to where they live, work and spend their leisure time.

We will implement the new Mid and West Wales Community Cohesion Regional Delivery Plan. Page 108

**(** 

More Information - You can see our **detailed action plan** to achieve this objective



# Live Well/Age Well - Support good connections with friends, family and safer communities

### How will we do this? Our detailed action plan to achieve this objective

(Lemon highlight means that this is not the Action or Measure's main objective)

Ref	Actions and Measures	Date/ Target		
Α	We will continue to develop and implement how we provide information, advice a assistance across social care services	, and the second		
1	We will continue to develop and improve how Children's Services provide information, advice and assistance (IAA) to support families, ensuring information is easily available, accurate, accessible in different formats and progress links to the Dewis Directory of services	March 2019		
2	We will review our disability service to ensure seamless transition and pathways from children to adults	March 2019		
3	We will establish and implement an Information, Advice and Assistance service through the Local Authority Trading Company and ensure compliance with our Statutory Duty under the Social Services and Well-being Act.  MF5-52a (Action also in Well-being Objective 10 & 11)	March 2019 6 monthly		
В	We will promote and develop strong connections for people, places and organisat	tions		
1	<ul> <li>We will implement the new Mid and West Wales Community Cohesion Regional Delivery Plan 2017/19 by ensuring the four principles of the Plan continue to be supported:</li> <li>i. Work at a strategic level to break down barriers to inclusion and integration across marginalised groups.</li> <li>ii. Work at a local level to break down barriers and integration for particular groups and communities.</li> <li>iii. Supporting migrants, refugees and asylum seekers and host communities during the integration process.</li> <li>iv. Tackling discrimination, hostility, tensions and extremism.</li> </ul>	March 2019		
2	We will support community groups and organisations to promote and publicise the rich variety of community event being held in Carmarthenshire from agricultural shows, festivals and carnivals to exhibitions, concerts and performances. <i>MF5-85</i> (Action also in Well-being Objectives 6 & 12)	March 2019		
С	We will identify the strengths and resources within communities which can contri promoting and supporting the health and wellbeing of neighbours	bute to		
1	We will identify the physical resources which can contribute to promoting and supporting the health and wellbeing of their population through a dedicated online information portal such as "Dewis.Cymru".(Action also in Well-being Objectives 10 & 11)	March 2019		
2	We will ensure best use is made of school facilities to support wider community activity. (Action also in Well-being Objectives 2,8 and 11) MF5-30	March 2020		
3	We will modernise our workforce to ensure we meet the Well-being Objectives of our populations outlined at locality levels. (Also in Well-being Objective 10)	April 2019		
4	We will further develop Money Wise web resource in order to enhance income generation develop product and market it.  (To provide evidence on the efficacy of Money Wise, which will make the resour page 109 more marketable to other local authorities in order to generate income.)			

Ref	Actions and Measures	Date/ Target
	(To improve the confidence and capability of residents in Carmarthenshire to deal with personal finances, and reducing vulnerability to financial fraud.) (Action ID 12612) (Action also in Well-being Objective 5)	,
5	We will promote financial literacy and protecting vulnerable people from financial fraud through the Financial Exploitation Safeguarding Scheme (FESS).  (Action also in Well-being Objectives 5 & 11)	March 2019
6	We will Implement proceeds of crime across regulatory services to protect people	March 2019
7	We will develop a range of options which will reward tenants to look after their home.	March 2019
D	With our partners we will continue to support Safer Communities	
1	We will improve the confidence of local communities that we are tackling the issues that matter most to them and impacting on crime levels	March 2019
2	We will reduce the incidences of alcohol-related violence by working in partnership with key stakeholders	March 2019
3	We will reduce drug and alcohol misuse by working in partnership with key stakeholders	March 2019
4	We will ensure our specialist substance misuse team meets the needs of children and adult services by providing expert advice, support and direct input to front line teams. (Action also in Well-being Objective 1)	March 2019
5	We will respond to the Wales Audit Office Community Safety in Wales Report and its recommendations for Welsh Government, Police Crime Commissioner's and Local Authorities	March 2019
6	We will Implement the action plan for the 'Prevent Duty' (to prevent people from being drawn into terrorism) developed with partners at the <b>CONTEST</b> (United Kingdom's counter-terrorism strategy) Board meeting	March 2019
7	We will embed a person centred approach to safeguarding which ensures the service user is heard and central in decision making.  (Action also in Well-being Objective 11)	March 2019
8	We will review third sector contracts to establish compliance with the Social Services Well-being Act and service transformation in mental health and learning disability.	July 2018
9	We shall ensure that the average number of calendar days taken to repair all street lamp failures remains below 4 days (THS/009) (2017/18 Result TBC)	TBC
10	We will maintain and strive to reduce further, the low levels of crime that are already amongst the lowest in England and Wales (5.1.1.2) Action & Measure (2017/18 - Figures TBC)	March 2019
11	We will reduce anti-social behaviour by working in partnership to tackle local problems (5.1.1.3) Action & Measure (2017/18 Figures TBC)	March 2019

### **Success Measures**

**% Say they have a sense of community** (Derived from feeling of belonging; different backgrounds get on, treat with respect'.) (National Survey for Wales) (National Well-being Indicator)

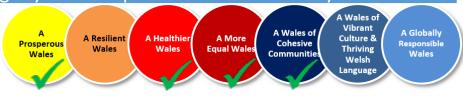
**People feeling safe** (At home, walking in the local area, and travelling) (National Survey for Wales) (National Well-being Indicator)



Age Well - Support the growing numbers of older people to maintain dignity and independence in their later years

### So why is this important?

 Consultations have demonstrated that 'what matters' to individuals is to be



able to be as independent and well as possible for as long as possible.

- 'Being respected as an older person and not being seen as a burden on the local health and social care system'
- Research shows that a vital factor of healthy aging is for older people to feel included and useful.
- Older people contribute to the economy in Carmarthenshire by caring for their grandchildren or other family members. Figures from the Family and Childcare trust report that 2.3 million grandparents say that they look after their grandchildren in order to enable the children's parents to go to work. In the UK as a whole those aged 65 and over contributed £61bn to the economy through employment, informal caring and volunteering.
- The Royal Voluntary Service have described older people as the 'social glue' of communities.

### Why this should concern us?

- The census in 2011 found that 28% of the adult population is over the age of 65, and by 2030 the proportion of older adults will increase to 34%, although age is increasingly redundant as a means to analyse need, evidence does indicate that older people are more likely to need care and support.
- Life expectancy in Carmarthenshire is increasing but this is not matched by disability free life expectancy, we have lower expectancy of disability at 71 for males and 72.2 for females compared to the national average.
- Our frail population demographic is increasing & will require support to remain as independent as possible.
- It is essential that we lay robust foundations to future proof the availability of services that promote and support ongoing well-being and independence for our frail older adult population.

### What do we need to do?

- We need to continue to integrate health and social care at population health level to address the complex needs associated with age related multiple conditions and frailty.
- We need to work with individuals and communities together with the public, private and voluntary sectors to develop and promote innovative and practical ways to make Carmarthenshire a good place to grow older for everyone (see Objective 11 on *Ageing Well*).
- We need to develop service provision on a smaller footprint which are population based, integrated
  across health & social care and seek to reduce demand and growth in the future

#### How will we do this?

- A. We will improve population health which requires efforts to change behaviours and living conditions across communities. It also means that accountability for population health is spread widely across these communities. We will develop a 'social' model of health and care that focuses on physical, mental and social wellbeing rather than ill health. This will be done on a population level.
- B. We will continue to promote our 'offer' across three tiers Tier 1, Help to help yourself; Tier 2 Help when you need it and Tier 3 Ongoing help when you need it.
- C. We will strive to develop 'place based systems of care' that will enable health and care providers to work together for the population they serve. We will modernise our workforce to ensure they are fit for purpose and sustainable into the future. A multi-professional and multi-organisational approach to care is required. (Also see Well-being Objective 9 Support good connections with friends, family and safer communities)
  We shall provide support for carers, and young carers in particular, to enable them to continue providing the invaluable care they offer to family and friends in need



More Information - You can see our **detailed action plan** to achieve this objective here



# Age Well - A Council-wide approach to support Ageing Well in Carmarthenshire

This Well-being Objective now supersedes the Councils Ageing Well Plan 2015-2018

### So why is this important?

 Wider services can make an important contribution in supporting and sustaining the independence of older people



- and reducing the demand on Social Services and Health Care.
- When planning services for older people, we need to listen to what they have told us.
- In deciding what to do, we need to ask ourselves, would this service be ok for me or my relatives? If not, how can we improve?
- Tackling the causes of loneliness and social isolation is a national priority for the Welsh Government.
- Older people's rights must be promoted and protected so they can live free of abuse, neglect, ageism and discrimination and are able to participate fully in their communities and thrive in older age.

### Why this should concern us?

- Older people are a significant asset to Wales, worth over £1bn to the Welsh economy annually. We
  must take forward an asset-based approach which, rather than focusing on the costs of providing
  services for older people, considers instead the cost of not investing in older people. Older people
  provide around £469m worth of volunteering every year, including childcare the value of which is
  around £750m per annum.
- Carmarthenshire has an ageing population and by 2039 around 1 in 3 residents will be aged 65 +.
- Older people who are supported by tailored services and living in inclusive communities, are able to contribute more to the local economy and society.
- When surveyed older people have told us that they want as much support as possible to help them do the things they enjoy and to be able to manage day to day.

### What do we need to do?

- We need to 'join-up' our diverse divisions and departments to support independent living and to help older people live in their communities. Making sure that the impact of all service changes on elderly people are carefully thought through.
- We need to consult in a meaningful way with older people who are often 'experts by experience' and know the services they need to remain active and independent in their communities.
- We need to focus on an outcome based approach to draw out the changes and improvements seen in an individual's life we need to build services around the outcomes older people need.
- We need to examine how we will work with the Public Service Board (PSB) to achieve the Older People's Commissioner for Wales's targets for inclusion in the PSBs Well-Being Plan.

#### How will we do this?

- We will take forward the 5 priority aims of the <u>National</u> Ageing Well in Wales Plan 2014-19
  - A. By developing Age Friendly Communities
  - B. By developing Dementia Supportive Communities
  - C. By working to help prevent falls
  - **D.** By creating opportunities for employment and new skills
  - E. By supporting people who are experiencing loneliness and isolation

We will work with partners to provide more opportunities for vulnerable and older people to socialise in order to reduce loneliness.

More information - You can see our <u>detailed action plan</u> to achieve this objective here

# Healthy, Safe & Prosperous Environment

(Infographics on the following will be ready for publication)

Carmarthenshire has a population of 185,610

47 crimes per 1000 population (8,624 recorded crimes during 2016/17); 79% feel safe in their area

64% of waste from 87,000 households was recycled during 2017/18

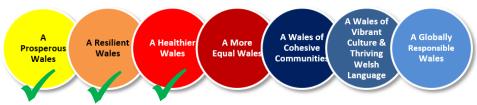
There are over 3,300Km of roads in Carmarthenshire

Carmarthenshire has the highest number of Welsh speakers in Wales at 80,700

# Healthy & Safe Environment - Look after the environment now and in the future

### Why is this important?

 The Natural Environment is a core component of sustainable development. The Environment (Wales) Act 2016 expands the duty



placed on public bodies, requiring them to maintain & enhance biodiversity and promote ecosystem resilience.

- A biodiverse natural environment, with healthy functioning ecosystems, supports social, economic and
  ecological resilience. Carmarthenshire's natural environment is the natural resource on which much of our
  economy is based tourism, farming, forestry, and renewable energy. It is a major factor that attracts people,
  both young and older to live, work and visit the county, bringing inward investment with them.
- The conservation and enhancement of biodiversity is vital in our response to climate change and key ecosystem services such as food, flood management, pollination, clean air and water.
- 60% of the County's people live in rural areas and the remaining 40% live within 400m of natural or seminatural green space.
- The Well-being Needs Assessment survey identified a strong relationship between residents' well-being and their surrounding environment from providing recreational opportunities, to psychological positivity, health benefits and a connection to heritage and culture.
- The 'Resilient Wales' goal set out in the Well-being Future Generations Act requires public bodies to set objectives to achieve a 'biodiverse natural environment with healthy functioning ecosystems'

### Why this should concern us?

- The environment contributes £8.8 billion of goods and services annually to the Welsh economy, 9% of Welsh GDP and 1 in 6 Welsh jobs; with the environment being relatively more important to the Welsh economy than is the case for the other UK nations.
- A biodiverse natural environment, with healthy functioning ecosystems, supports social, economic and ecological resilience, as well as our health and well-being.
- Responses from the Well-being Assessment survey showed that a clean environment is important to wellbeing and that residents are concerned with preserving and enhancing the local environment with repeated references to tipping, littering and recycling.
- Rising sea levels are likely to impact not only the 5,587 properties in Carmarthenshire already at risk of tidal
  and rising river level flooding, but additional properties along the coastal & river communities. A biodiverse
  natural environment will be more resilient to both climate change, and changes in sea level.

### What do we need to do?

- We need to ensure that in delivering all our strategies, plans, projects and programmes for development, economic growth and the attraction of inward investment, we deliver our S6 Environment (Wales) Act duties and actively maintain and protect biodiversity and promote ecosystem resilience.
- We need to sustain and enhance natural & built spaces to encourage healthy living for residents & visitors.
- We need to support resilience within our rural and urban communities.

#### How will we do this?

- A. We will advise the whole Authority and partners on our need to address the environmental requirements of the Environment (Wales) Act 2016.
- **B.** We will monitor delivery of CCC's Environment Act Forward Plan, as required by the Environment (Wales Act 2016), so demonstrating its compliance with the Biodiversity & Resilience of Ecosystems Duty
- C. We will continue to implement and promote the increased use of renewable energy.
- **D.** We will protect our environment and properties through delivering our *Flood & Waste Management Plan*; and protect and manage our coast by delivering the *Shoreline Management Plan*.
- E. We will deliver actions from the 'Towards Zero Waste strategy', to become a high recycling nation by 2025 and a zero waste nation by 2050.

We will finalise Flood Risk Management Plans as part of the strategy for identifying, managing and mitigating flood risk within our communities.

**(7)** 

More Information - You can see our **detailed action plan** to achieve this objective here



# Healthy & Safe Environment - Look after the environment now and in the future

### How will we do this? Our detailed action plan to achieve this objective

(Lemon highlight means that this is not the Action or Measure's main objective)

Ref	Actions and Measures	Date/ Target		
	Address requirements of the Environment (Wales) Act 2016	- raiget		
Α	We will advise the whole Authority and partners on our need to address the environmental requireme			
, ,	Environment (Wales) Act 2016 CCC's Environment Forward Plan was endorsed by CCC's Executive Bo	ard in March		
	2017, and progress in delivering it is monitored using the PIMS  We will continue to deliver the Caeau Mynydd Mawr SAC Marsh Fritillary project,			
1	consistent with SPG, which aims to ensure the management of at least 100ha of	Oct 2021		
_	Marsh Fritillary habitat in perpetuity. (Action ID 12649)	OCI 2021		
	We will develop a tree strategy to improve the environment and mitigate the			
	effects of air and noise pollution in our more populated areas. <i>MF5-23</i>			
	The policy will address the possible impacts of ash-die back.			
2	This strategy will link with the Council's approved Tree Management Procedure, and will apply	March 2019		
	primarily to trees on land owned or managed by CCC, but could equally well apply to other land e.g.			
	land managed by other members of the Pubic Service Board, and Town and Community Councils.  This action will enhance and sustain both our natural and our built spaces.			
	We will review the Council's Rural Buildings Policy. <i>MF5-22</i>			
	Policies in the LDP relating to the re-sue of rural buildings, together with relevant SPG will be			
3	reviewed as part of the LDP review process. The appropriate re-use of these buildings can contribute	March 2019		
	to the circular economy and a reduction in both the creation of waste and the demand for new			
	building materials.			
4	We will implement and monitor the adopted Local Development Plan (LDP) in	March 2010		
4	accordance with the statutory requirements and the content of the agreed	March 2019		
	Monitoring and Implementation Framework.  We will commence the preparation of a Revised LDP in accordance with statutory			
	provisions and seek to agree with the Welsh Government a Delivery Agreement			
	(including timetable and Community Involvement Scheme). Subject to the political			
5	process and subsequently Welsh Government approval the focus during 2018/19	March 2019		
	will be the Candidate sites process, evidence gathering and general engagement			
	and Pre Deposit Consultation. <i>MF5-20</i>			
	Progress in relation to the Revised LDP timetable will be monitored twice yearly.			
	The Planning Division will develop a consistent approach to ensuring that biodiversity is			
6	maintained and enhanced, and that ecosystem resilience is promoted as part of the planning system and also within its Conservation, Minerals and Building Control activities.	March 2019		
	We will adopt and implement a Local Development Order for Llanelli Town Centre			
7	as part of a co-ordinated strategic approach to regeneration within the town centre	March 2019		
	(subject to agreement through the political process post public consultation).			
	We will continue to monitor and where appropriate manage the use of monies			
	raised through developer contribution including s106 agreements. As a	N4====================================		
8	consequence we will ensure monies are appropriately used and that there is an	March 2019		
	efficient turn around in the use of funds. <i>MF5- 21</i> (Action ID 12655)			
	We will develop and implement a comprehensive plan to fully utilise the assets at			
9	the house and park at Parc Howard with the aim of making the venue a Green Flag	March 2019		
9	location and consider other venues across the County that may benefit from	IVIAICII ZUIS		
	becoming a Green Flag location. <i>MF5-19</i>			
	Work with stakeholders to improve sewerage capacity within the County through			
10	the development of appropriate schemes.	March 2019		
	Ensure planned programed improvements are designed and implemented to			
	address capacity issues. Address water supply too. <i>MF5-24</i>	ge 115		

Ref	Actions and Measures Date/ Target		
11	% of all planning applications determined in time (PAM/018) (2017/18 Result – TBC%)	TBC%	
12	% of planning appeals dismissed (PAM/019) (2017/18 Result - TBC%)	TBC%	
В	We monitor delivery of CCC's Environment Act Forward Plan  (As required by the Environment (Wales )Act 2016), so demonstrating its compliance with the Biodiver of Ecosystems Duty	sity & Resilience	
1	Through monitoring the delivery of the Council's Forward Plan, we will evidence how Carmarthenshire County Council is meeting its Biodiversity and Ecosystem Resilience Duty under Section 6 of the Environment (Wales) Act, reporting on outcomes achieved to WG. We will evidence links between this work and the requirements of the Well Being of Future Generations (Wales) Act 2015.	May 2019	
С	We will continue to implement and promote the increased use of renewable energy	' <b>.</b>	
1	We shall reduce energy consumption (kWh) / carbon emissions (tonnes) in the Council's existing non-domestic building portfolio. <i>MF5-13</i>	March 2021	
2	Identify and deliver energy efficiency projects within the Council's existing, non-domestic buildings. (Action ID 12664)	March 2021	
3	We will contribute to delivering the Swansea Bay City Deal programme to develop 'Homes as Power Stations' to help generate sustainable and affordable homes and address fuel poverty for our residents by:  Explore the potential for retro-fit renewable technology on benefit our housing	Dec 2019	
	stock.  • Developing new homes with innovative technologies   MF5-46 (part)	Dec 2019	
	We will protect our environment and properties through delivering our Flood & Was		
D	Management Plan; and protect and manage our coast by delivering the Shoreline Mineral Plan.		
1	We will finalise Flood Risk Management Plans as part of the strategy for identifying, managing and mitigating flood risk within our communities.	March 2019	
E	We will deliver actions from the 'Towards Zero Waste strategy', to become a high renation by 2025 and a zero waste nation by 2050.	ecycling	
1	We will continue to review our waste treatment strategy options and recycling infrastructure needs to ensure that we can continue to meet our statutory recycling targets and landfill diversion targets from April 2018. <i>MF5-16</i>	March 2021	
2	We shall undertake review of green waste routes to ensure the most effective provision for residents. <i>MF5-17</i>	March 2019	
3	We will work with local stakeholders to pilot litter management arrangements across Llanelli with specific attention to the town centre and approach roads, with a view to introducing across the County. <i>MF5-18</i>	March 2019	
4	We will continue to work with CWM Environmental to review our waste treatment/disposal arrangements in the immediate term by securing appropriate arrangements for treating and disposing of our waste.	March 2019	
5	We shall continue to review existing household recycling participation rates to maximise landfill diversion and increase recycling. Undertake a programme of door-stepping to advise and encourage householders to participate in our recycling schemes.	March 2019	
6	We shall explore the potential partnership with local community third sector companies to improve the performance of the council bulky waste and re-use service.	March 2019	
7	We will undertake a public satisfaction survey to assess the public opinion of current services. Also assess the appetite for future service change to deliver enhanced recycling performance for Carmarthenshire.	March 2019	

Ref	Actions and Measures	Date/ Target
8	We will keep the percentage of waste sent to landfill to a minimum level (РАМ/031) (2017/18 Result - ТВС%)	15%
9	We will continue with to re-used, recycled or composted a high percentage of waste (PAM/030). Target set to achieve national waste targets (2017/18 Result - TBC%)	64%
10	We will increase the percentage of fly tipping incidents cleared in 5 days (PAM/011) (2017/18 Result - TBC%)	95.00%
11	We will maintain a high level of streets that are clean (PAM/010) (2017/18 Result - TBC%)	90%
12	We shall maintain a high level of cleanliness of our highways based on the Keep Wales Tidy and Cleanliness Index inspections (STS/005a) (2017/18 Result - TBC%)	67%

Success Measures	
Use of renewable energy	
Rates of recycling (PAM/030)	



# Healthy & Safe Environment - Improve the highway and transport infrastructure and connectivity

A Resilient

### Why is this important?

- Transportation & highways play a key role in sustaining our community and deliver 'Prosperity for All.' A modern, successful economy is reliant upon the safe and efficient movement of people and goods; providing opportunities for people to gain access to employment, education, health, leisure, social and retail services.
- United & connected is one of the four Welsh Governments' aims in its 'Taking Wales Forward' plan.
   Providing integrated and affordable access for businesses, for residents and visitors can stimulate economic development, reductions in deprivation and social exclusion and an increase in well-being.
- Sustaining access to services will deliver improvements in health and wellbeing for all sections of the community e.g. that includes: walking, cycling, passenger and road transport.
- By 2030 South West Wales will be a confident, ambitious and connected City Region.

### Why this should concern us?

- Our survey identified *transportation and highways as important* and in the top 10 priorities for the community was road maintenance, bus services and pavement maintenance.
- In our survey on satisfaction with services and the importance of services *Road Maintenance and Repairs* were identified as one of the highest importance with low satisfaction.
- Our highway network is the second largest in Wales covering 3,343 Kilometres, more than double the Welsh average of 1,566 Kilometres; covering 16 million square metres of carriageway.
- The condition of our roads was ranked 17<sup>th</sup> out of 22 across Wales in 2016/17.
- 18.8% of residents do not have access to a car or van. However, 43.5% of households have one car per household, which may indicate reduced accessibility in areas not well served by public transport.
- Only 55% aged 80 or over have access to a car/van therefore public transport and community based services are important to enable people to continue to live within their communities; it can mean the difference between a person staying independent at home or entering residential care.
- Air quality is emerging as a concern is Llandeilo, Carmarthen and Llanelli.

### What do we need to do?

- We need to develop and support access to services to improve connectivity, reduce congestion and improve competitiveness.
- We need to sustain investment into our public and community transport systems and facilitate travel to and from schools to support our Modernising Education Programme.
- We need to also invest in infrastructure to support more sustainable journeys. For example through cycle ways, footpaths and public transport infrastructure.
- We need to continue to sustain investment in our existing highway infrastructure to improve connectivity;
- We need to maintain our focus on road safety and deliver our road safety strategy priorities.
- We need to ensure our fleet of vehicles is modern, efficient and safe.

### How will we do this?

- **A.** We will develop the highway infrastructure to meet the priorities of our Regeneration Plan. We will develop new highways at Carmarthen West, Cross Hands and Ammanford and continue to develop key active travel sites and the Towy Valley Path.
- B. We will continue the successful integrated public transport network such as Bwcabus/LINC and Traws Cymru.
- C. We will plan to redesign our school transport network to support the Modernising Education Programme.
- **D.** We will continue to support community transport.
- E. We will meet our objectives set out in our Road Safety Strategy.
- **F.** We will continue to modernise our vehicle fleet to improve efficiency and reduce emissions.

W Рஜ்ந் அர்ந்து to invest in strategic transport infrastructure links to support economic development.



More Information - You can see our <u>detailed action plan</u> to achieve this

A Globally

A Wales of

Culture &



# Healthy & Safe Environment - Improve the highway and transport infrastructure and connectivity

### How will we do this? Our detailed action plan to achieve this objective

(Lemon highlight means that this is not the Action or Measure's main objective)

Ref	Actions and Measures	Date/ Target	
Α	We will develop the highway infrastructure to meet the priorities of our Regeneration Plan		
1	We will continue to invest in strategic transport infrastructure links to support economic development.  a. Continuing with the construction of the Carmarthen West Link Road.  b. We will connect the development of Phase 2 of the Cross Hands Economic Link Road.  c. Commencing work on improving the highway infrastructure at Ammanford to improve traffic flow and reduce congestion.  MF5-2 & MF5-3	March 2019	
2	We will establish Carmarthenshire as the Cycling Hub of Wales by delivering key projects the Tywi Valley Cycle Path. <i>MF5-1</i>	March 2019	
3	We will implement the Cycling Strategy for Carmarthenshire that will focus on 5 key strategic themes. 1- Education, Development & Training; 2-Infrastructure and Facilities; 3-Marketing & Branding; 4-Tourism and 5 - Events. (Part of MF5-1- Carmarthen Velodrome) (Action also in Well-being Objective 8)	March 2023	
4	We will develop active travel routes for key settlements	March 2020	
5	We will update <b>Highways Asset Management Plan</b> to provide a strategy for managing and maintaining the county's highways infrastructure.	March 2019	
6	We will develop, maintain and deliver a 3 year capital maintenance programme of <b>Highway Maintenance</b> on a prioritised basis to ensure the most effective use of limited funding. <i>MF5-8</i>	March 2019	
7	We will develop, maintain and deliver a <u>3 year</u> rolling capital maintenance programme of <b>highway bridge strengthening and replacement schemes</b> .  Prioritising delivery of schemes with the resources available	March 2019	
8	We will work towards improving integration of the public transport network including rail services in Carmarthenshire in order to better serve the needs of our residents. <i>MF5-6</i>	March 2021	
9	We will improve the infrastructure for the use of electric vehicles especially in rural areas. <i>MF5-6</i>	March 2021	
10	We will work with Welsh Government to develop the County's highways infrastructure in order to improve air quality particularly in Llandeilo. <i>MF5-4</i>	March 2021	
11	We will consider the feasibility of developing an overnight lorry park/s within the County. <i>MF5-9</i>	March 2019	
12	We will continue to implement the <b>Invest to Save</b> LED dimmable lantern project across the county street lighting infrastructure.	March 2019	
13	The % of A roads in poor condition (PAM/020) (2017/18 Result - TBC%)	4.3%	
14	The % of B roads in poor condition (PAM/021) (2017/18 Result - TBC%)	4.3% Page 119	

Page 119

15	The % of C roads in poor condition (PAM/022) (2017/18 Result - TBC%)	14%	
16	We will minimise the % of principal (A) roads, non-principal (B) roads and non-principal (C) roads that are in overall poor condition (THS/012) (2017/18 Result - TBC%)	11%	
В	We will continue the successful integrated public transport network		
1	We will work with Regional Local Authority Partners to develop plans for a South West Wales Metro.		
2	We will aim for at least 75% of adults aged 60+ to hold a concessionary travel pass (THS/007) (2017/18 result – TBC%)	75%	
•	We will plan to redesign our school transport network to support the Modernisi	ng Education	
С	Programme		
1	We will continue to support the delivery of the Modernising Education  Programme – redesigning networks to facilitate the movement of pupils as set out in our home to school transport policy.  March 2019		
D	We will continue to support community transport.		
1	We will work with the community, Ceredigion and Pembrokeshire County Councils and Welsh Government to help sustain the delivery of the LINC/ Bwcabus integrated transport services & Key strategic Services.  (Action also in Well-being Objective 11)		
E	We will meet our objectives set out in our Road Safety Strategy.		
1	We shall lobby Welsh Government to increase funding to enable the development of Safer Routes in Communities ensuring more communities can have new pavements and walking routes. <i>MF5-7</i> March 2019		
2	We will obtain powers of undertake the enforcement of moving traffic offences by seeking approval from Welsh Government.	March 2019	
3	We will work to reduce the number of people killed and seriously injured on the roads to meet the 40% reduction by 2020 (5.5.2.21) (2017/18 Results TBC)	81	
4	We will work to reduce the number of motorcyclists killed and seriously injured on roads to meet the 25% reduction by 2020 (5.5.2.22) (2017/18 Result TBC)		
5	We will work reduce the number of young people (aged 16-24) killed and seriously injured on roads to meet the 40% reduction by 2020 (5.5.2.23)  (2017/18 Result TBC)		
F	Modernising our vehicle Fleet		
1	We will complete our investment into vehicle replacements during the year in accordance with our strategic fleet replacement programme. <i>MF5-5</i>	March 2019	

### Success Measures

Road conditions (PAM/020, PAM/021 & PAM/022) Road casualties (5.5.2.21)



## Healthy & Safe Environment - Promote Welsh Language and Culture

### So why is this important?

 Carmarthenshire is a stronghold for the Welsh language and is considered to be of high strategic importance in its future.



- There are many advantages to bilingualism, including increased cognitive skills,
- It is a unique selling point. Tourist and hospitality industries throughout Europe are now realising the importance of offering unique experiences. Having two languages and a sense of Welsh history and culture places Carmarthenshire in a strong position.
- Engaging in cultural activity has demonstrable positive impact on starting well, living well and ageing well.

### Why this should concern us?

- According to result of the 2016/17 National Survey for Wales 40% of people in Carmarthenshire said that they spoke Welsh.
- The 2011 Census showed that the number of welsh speakers in Carmarthenshire had reduced to 43.9% compared to 50.1% in 2001.
- The Welsh Government's ambition through the <u>Cymraeg 2050 Welsh language Strategy</u> is to see the number of people able to enjoy speaking and using Welsh reach a **million by 2050**.
- The Welsh Government's <u>Light Springs through the Dark: A Vision for Culture in Wales</u> is reinforcing the importance of culture as a priority.

#### What do we need to do?

- We need to ensure compliance with the <u>Welsh Language Standards</u> under the Welsh Language Measure (Wales) 2011 and monitor progress across the Authority.
- We need to promote the use of the Welsh Language in our communities and work with partners such
  as the Mentrau laith, the Urdd and Mudiad Meithrin to realise the vision and outcomes set out in our
  Welsh Language Promotion Strategy
- We need to promote and support adult learners through our <u>Welsh for Adults</u> provision. Support and
  encourage our children and young people to become confident bilingual citizens, who chose to
  continue with bilingual education throughout their educational pathway and encourage more people to
  learn the Language.
- We need to increase the number of people participating in cultural activity.
- We need to ensure that our collections and our County's heritage assets are protected and accessible for future generations

### How will we do this?

- A. We will implement and monitor the Welsh Language Standards under the Welsh Language Measures 2011 across the Council, to the citizens of Carmarthenshire and other public services
- **B.** We will implement the **Welsh Language Promotion Strategy** which will facilitate the use of Welsh in everything we do across all communities
- C. We will continue the development of Welsh in all our Education services, thus moving towards ensuring that every pupil is confidently bilingual. Pupils can fulfil their potential in gaining skills to operate as bilingual citizens in their communities, the workplace and beyond/worldwide.
- D. We will promote our Welsh Culture & Heritage

To promote the *Strategy for Welsh Language* - We will increase the numbers acquiring basic and further skills in Welsh through the education system and through language transmission in the home. We will also deliver a new archives and storage service for Carmarthenshire.



More Information - You can see our <u>detailed action plan</u> to achieve this objective here 121



# Building a Better Council & Better Use of Resources

(Infographics on the following will be ready for publication)

# Carmarthenshire County Council Employs over 7,700 people

The Council's Budget is \*\*\*\*\* for 2018/19

\*\*% People agreed that the Council asks for their views before setting it's budget

? 'Do it online' payments

1.4 million visits to our website?

## Building a Better Council and Making Better Use of Resources

### So why is this important?

 The general purpose of the Wellbeing of Future Generations Act (Wales) 2015, is to ensure that



the governance arrangements of public bodies for improving the Well-being of Wales take the needs of future generations into account.

• There are increasing demands and expectations yet less resources are available. Under these conditions we need to work even more efficiently and effectively to maintain services and improve where we can, delivering 'more (or even the same) for less'.

### Why this should concern us?

- We need to further improve links between our financial, strategic and business planning. Improving these links was a Proposal for Improvement in Wales Audit Office's Corporate Assessment.
- Further financial pressures are likely to arise from such things as rising energy costs, an increasing number of older people needing services from us, offices, school buildings and highways that require significant investment, and this is in addition to the current uncertainty in the economic outlook as the UK embarks on the process of leaving the European Union.

#### What do we need to do?

- Our Transform, Innovate and Change (TIC) programme will support the achievement of a sustainable financial future by delivering more efficient and effective services.
- We will conduct the work of the Council in an open and accessible way, ensuring we are properly accountable for the decisions we make.
- We intend to invest somewhere in the region of an additional £200 million pounds of capital funding in our corporate priorities over the next five years.
- We will make better use of our resources which will help to minimise the impact on services primarily by making smarter use of our buildings, our people and our spending.

#### How will we do this?

- A. By transforming innovating and changing the way we work and deliver services.
  - Our Transform, Innovate and Change (TIC) programme is aimed at thinking differently, acting differently and therefore delivering differently. The programme takes into account factors such as the potential to deliver financial efficiencies, service improvement, opportunities to work collaboratively with other public sector partners and transformational projects with potential to deliver greater efficiency savings.
- B. We shall follow the 7 Principles of Good Governance set out Chartered Institute of Public Finance and Accountancy (CIPFA)/ Society of Local Authority Chief Executives (SOLACE) -:-
  - **B1. Integrity and Values** (Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law)
  - **B2. Openness and engagement –** (Ensuring openness and comprehensive stakeholder engagement)
  - **B3.** Making a difference (Defining outcomes in terms of sustainable economic, social, & environmental benefits)
  - **B4.** Making sure we achieve what we set out to do Determining the interventions necessary to optimise the achievement of the intended outcomes.
  - **B5.** Valuing our people; engaging, leading and supporting (Developing capacity and the capability of leadership and individuals).
  - **B6.** Managing risks, performance and finance.

(Managing risks and performance through robust internal control and strong public financial management)

**B7.** Good transparency and accountability

(Implementing good practices in transparency, reporting, and audit to deliver effective accountability)

We will further develop the Council's consultation and engagement approaches.

Page 124

More Information - You can see our <u>detailed action plan</u> to achieve this objective here

# Local Government (Wales) Measure 2009 and Well-being of Future Generations Act (Wales) 2015

The Local Government (Wales) Measure 2009 and the Well-being of Future Generations Act (Wales) 2015 are separate but interconnected legal obligations and it makes sense to ensure that these requirements are fully aligned and combined in this New Corporate Strategy.

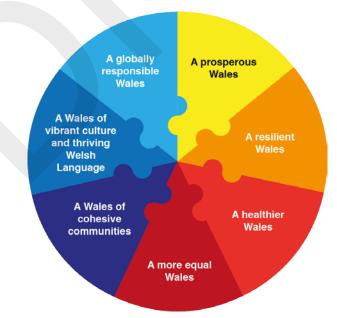
### The Local Government (Wales) Measure 2009

- The Local Government (Wales) Measure 2009 requires the Council to set Improvement Objectives every year. They do not have to change every year, or be deliverable within one year.
- Our Improvement Objectives are essentially the same as our Well-being Objectives as they are based on a thorough evidence-based understanding of the communities we serve and local needs. We compare our Service performance and satisfaction results with all Councils in Wales to make sure we improve where we most need to.
- We have a duty to improve, often delivering 'more (or even the same) for less'.

### Well-being of Future Generations Act (Wales) 2015

This is an Act introduced by the Welsh Government which will change aspects of how we work. The general purpose of the Act, is to ensure that the governance arrangements of public bodies for improving the well-being of Wales, take the needs of future generations into account. The Act is designed to improve the economic, social and environmental well-being of Wales, in accordance with sustainable development principles. The new law states that:-

- a) We <u>must</u> carry out sustainable development, improving the economic, social, environmental and cultural well-being of Wales. The sustainable development principle is
  - '... the public body must act in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs.'
- b) We <u>must</u> demonstrate 5 ways of working:
   Long term, integrated, involving, collaborative and preventative (see **Appendix 1**)
- c) We <u>must</u> work towards achieving all of the 7 national well-being goals in the Act. Together they provide a shared vision for public bodies to work towards.



For the first time in Wales, the Well-being of Future Generations Act, provides a shared vision for all public bodies in Wales to work towards. As a public body subject to the Act we were required to set and publish Well-being Objectives that maximised our Contribution to the Well-being Goals Page 125

## How our Well-being Objectives contribute to the 7 National Well-being Goals

		7 National Well-being Goals							
Carmarthenshire's 2017/18 Well-being Objectives / KIOPs			Prosperity	Resilience	Healthier	More equal	Cohesive Communities	Vibrant culture & Welsh Language	Global responsibility
	1	Help to give every child the best start in life and improve their early life experiences.	✓		<b>✓</b>	<b>/</b>	<b>✓</b>		
_	2	Help children live healthy lifestyles	$\checkmark$		<b>\</b>	<b>✓</b>	<b>✓</b>	$\checkmark$	
Start Well	3	Continue to Improve learner attainment for all	<b>√</b>	<b>V</b>		<b>✓</b>		<b>\</b>	<b>✓</b>
S	4	Reduce the number of young adults that are Not in Education, Employment or Training	<b>✓</b>		<b>/</b>	<b>✓</b>	<b>√</b>		
	5	Tackle poverty by doing all we can to prevent it, help people into work and improve the lives of those living in poverty	<b>✓</b>		<b>*</b>	<b>√</b>	<b>✓</b>		
/ell	6	Create more jobs and growth throughout the county	<b>V</b>		<b>\</b>	<b>√</b>	<b>√</b>	<b>✓</b>	
Live Well	7	Increase the availability of rented and affordable homes	<b>\</b>	<b>√</b>	<b>√</b>	<b>✓</b>	<b>√</b>		
	8	Help people live healthy lives (tackling risky behaviour & obesity)	<b>✓</b>		<b>✓</b>	<b>✓</b>	<b>√</b>	<b>✓</b>	
	9	Support good connections with friends, family and safer communities			<b>√</b>	<b>✓</b>	<b>✓</b>		
Age Well	10	Support the growing numbers of older people to maintain dignity and independence in their later years	✓		<b>✓</b>	✓	<b>✓</b>	<b>✓</b>	
	11	A Council-wide approach to support Ageing Well in the county	<b>√</b>		<b>√</b>	<b>✓</b>	<b>√</b>	<b>✓</b>	
:hy, Safe & Environment	12	Look after the environment now and for the future	✓	<b>√</b>	<b>√</b>				
In a Healthy, Safe & osperous Environme	13	Improve the highway and transport infrastructure and connectivity	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>		
In a Healt Prosperous	14	Promote Welsh Language and Culture	<b>√</b>	<b>√</b>		<b>√</b>	<b>√</b>	<b>√</b>	
Pa	age	Building a Better Council and ☑6king Better Use of Resources	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>	<b>√</b>

### **Financing the Council's Well-being Objectives**

The financial position faced by local authorities has had a consistent theme over recent years, with the level of resources available to public services seeing significant reductions, which means that we have less money to invest in services now than we have in the past. Over the last five years we have had to manage reductions in service budgets of £53m, whilst at the same time the pressures on the budget have been increasing in terms of demand and expectations. So far, we have been able to manage this situation by reducing our spending without any significant impact on the frontline services valued by our communities.

### 1. Help to give every child the best start in life and improve their early life experiences

Our *Flying Start* programme is reliant on grant funding from Welsh Government of nearly £3.8m annually To achieve it we need to ensure we recruit and retain trained Health Visitors.

The *Families First* programme for this area has Welsh Government revenue funding of £1.3m for 2017-18.

To achieve this objective we need to ensure appropriate investment in the early years and through our community resources such as Integrated Children's Centres and Family Centres.

### 2. Help children live healthy lifestyles

In order to deliver against this objective the key points above also apply. School meals in Carmarthenshire follow healthy eating legislation, for which annual core funding is £1.8m. This includes the cost of the Primary School Free Breakfast initiative.

Healthy activities for younger people are supported by existing sports development, and leisure facility programming budgets, supplemented by the Local Authority Partnership Agreement (LAPA) Grant of over £500k (17/18) which we access from the Welsh Government via Sport Wales. This helps pay for activities such as Free Swimming and the Active Young People Programme.

### 3. Continue to improve learner attainment for all

This key objective requires comprehensive support and resourcing from across our services. Carmarthenshire is committed to ensuring a detailed and forward-thinking programme in support of improved attainment for all our children and young people. Schools receive £108.8m of delegated funding as well as approximately £18.5m through Welsh Government grants

In addition, our *Modernising Education/21st Century Schools Programme* will cost £87m to deliver the first tranche of priority projects (Band A), with £43m coming from the Welsh Government. The second tranche of projects (Band B) is projected to cost £129m, with £65m coming from the Welsh Government. To ensure ongoing comprehensive support and challenge for our schools, we require some £6.5m to resource our School Improvement and Additional Learning Needs (ALN) Teams and their valuable provision. A further £3m is needed to continue to provide wider learning and achievement experiences and resources such as museum, gallery and archive services.

### 4. Reduce the number of young adults that are Not in Education, Employment or Training (NEET)

The Youth Support Service has a lead role in delivering this work in school and community settings. Annual core funding for this service is £530k. The service depends on annual external grants including the Welsh Government Youth Support Service (YSS) Grant (£204k) and Families First (£660k). Securing further funding from the Families First successor grant will be essential for this well-being target to be met.

In addition to these funding sources, we have been successful in gaining European Social Funding (ESF) for the Regional *Cynnydd* project which is further supported by match funding. There is a further £700k of ESF for the Regional *Cam Nesa* project which is also supported by £400k of match funding has been awarded. Both of these projects seek to reduce the number of young people becoming NEET in the 2007.

# 5. Tackle poverty by doing all we can to prevent it, help people into work and improve the lives of those living in poverty



It is difficult to estimate the resource implications for delivering initiatives to tackle poverty as this work is delivered across a wide spectrum of services. Some of this work is our core business for example homelessness support (£1m), and other targeted elements are grant funded such as previously mentioned Families First and Flying Start, along with the Pupil Deprivation Grant (£4.8m). In addition, as a result of the diverse nature of poverty and the many different influences that can result in someone experiencing poverty, many of the councils services contribute towards tackling poverty indirectly. For these services tackling poverty is not the ultimate goal but is a result of the work they do to support individuals and communities.

### 6. Create more jobs and growth throughout the county

Carmarthenshire's spend per head of the population on Economic Development is above the Welsh Average in Wales. Regeneration of the economy and jobs is the number one priority of the Council. Our 15 year regeneration plan will create over 5,000 jobs and see over £199 million investment over the next 5 years alone.

As part of the Swansea Bay City Deal we will have two major projects in Carmarthenshire:-

- At the *Creative Digital Cluster at Yr Egin* a total project cost worth £24m (£5m City Deal+£16m Public Sector £3m Private) will be delivered creating 200+ jobs over the next 15 years.
- At the Life Science & Well-being Village project, a total project cost of £200m (£40m City Deal, £32m Public Sector Funding and £127m Private Sector) will create 1800+ jobs over the next 15 years.

  Also see Objective 3 for the 21<sup>ST</sup> Century Schools building programme and Objective 7 Affordable Homes.

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### 7. Increase the availability of rented and affordable homes

Our Affordable Homes Delivery Plan aims to deliver over 1000 homes and invest £60m into our communities. This will be funded through £31m from the HRA, £17m of Social Housing Grant, £11m private finance and £1m Welsh Government grant.

### 8. Help people live healthy lives (tackling risky behaviour and obesity)

This objective will bring together a lot of work done by services and in some cases it is difficult to isolate expenditure under this heading. However Capital expenditure over the next 5 years will be:

- £16m on a new Llanelli leisure centre
- £700k on Rights of Way, £2.5m on the development of open spaces including at Pembrey Country Park
- £5m for the Tywi Valley cycle way and £1.7m on walking and cycling linkages
- In addition to over £600k on safer routes in communities

In Revenue expenditure for 2017/18 we will be investing:-

- £1.4m on children getting 60 minutes of exercise 5 times a week and the exercise referral scheme
- £5.8m running leisure, sports and swimming facilities
- £5.2m on outdoor, countryside and coastal park
- In ensuring cultural well-being across facilities we will be spending £6.8m on delivering services
- For Learning Disability Services £34m and Mental Health services £9.7m and Support Services including Safeguarding and Transport £6.2m
- To support the physically disabled we will be spending £6.4m and £2.5m on supported employment
- We ensure Public Health Services (Food Safety, Air and Water Quality etc.) £2.3m
- Provision of Trading Standards £1m

### 9. Support good connections with friends, family and safer communities

When we ask people what things in life matter to you? They tell us that loved ones, family, friends, neighbours and community matter to them. In Children's Services our range of family support services contribute to this objective and it is difficult to break down the costs of this from some of our other objectives on helping children get the best start in life and improving early life experiences. In total nearly £23m is spent across the Children's Services Division.

Services to support carers and home support services help people to continue to live at home, with their families and in their communities – Also see Objective 10

We are also working to ensure broader community cohesion with a range of initiatives - Link to Objective 13

# 10. Support the growing numbers of older people to maintain dignity and independence in their later years

In terms of Capital expenditure we will be spending £10m on disabled facility grants over the next five years and £7m on the Llanelli Area Review in 2017/18.

We will be spending nearly £55m of our revenue budget in 2018/19 on Older People Services. This will include:

- £3.7m on Commissioning, £8.1m on Local Authority (LA) Residential homes, nearly £20m on Private Sector Residential Homes and £700k on extra care
- On Homecare Services £5.8m LA provision and £10.2M on Private provision
- Meals on Wheels £300k, Direct Payments £600K and grants to voluntary organisations £500k
- £1.7m on care-line service, £2.2m on enablement and £1.1m on Community Support & Day Services Also see Objective 11

### 11. A Council wide approach to supporting Ageing Well in Carmarthenshire

It is difficult to estimate the level of investment in this objective because it cuts across diverse services. This is about making sure that in everything we do, we think about supporting Ageing Well in Carmarthenshire.

Put simply, older people are net contributors to the economy rather than beneficiaries with their contributions to the employment market, volunteering, mentoring and caring sectors. The work Council services deliver to help people live independent lives reduces the need for expensive health and social care interventions - Also see Objective 10

#### 12. Look after the environment now and for the future

This priority can be addressed without the need for large additional investment. We will mainly focus on achieving this objective through the existing work we do within the Rural Conservation Team, advising and educating colleagues with regard to how our existing services can be further improved, so as to help sustain and enhance the natural environment.

With regard to delivery of actions relating to the *Towards Zero Waste Strategy, Flood & Waste Management Plan and Shoreline Management Plan,* these actions are already covered by the relevant budgets. The Waste & Environmental Services division's revenue budget of £20.5m (18/19) aims to fund the collection and disposal of waste which incorporates numerous recycling initiatives, street cleansing, environmental enforcement, grounds and parks maintenance, flood and coastal defence as well as maintaining public conveniences ensuring that we look after the environment now and in the future.

In addition the Welsh Government's *Environment & Sustainable Development Directorate Single revenue grant* (£3.7m in 2017/18) supports the integrated delivery of results and multiple benefits across three priority areas – namely Natural resource management, Waste & resource efficiency and Local environment quality and conservation. Consideration of resource implications for actions in future years will form part of the discussion during 2017/18, in putting together the forward plan for Services.

Page 129



### 13. Improve the highway and transport infrastructure and connectivity

Carmarthenshire's Local Transport Plan sets out our priorities for infrastructure investment. The priorities are aligned to our corporate objectives and set within the objectives of the Swansea Bay City Region. Our current approved capital programme includes over £30m for investment into the highway infrastructure, with around £14m reliant on external grant funding if available, along with developer contributions as new development is commenced.

The Highways and Transport division's revenue budget of £28.6m includes a sum of £8.2m for the highways infrastructure as well as funding for school and public transport, car park maintenance and administration, the upkeep of public lighting for the county and the development of transport strategies to maintain the connectivity of the highways infrastructure for Carmarthenshire.

The introduction of the transformation projects such as those included within the City Deal and integrated transport projects, supported through external funding, will provide opportunities for investment into the infrastructure and transportation services to support the safe movement of people and goods.

### 14. Promote Welsh Language and Culture

This priority can be addressed without the need for large additional investment. We will mainly focus on achieving this objective through the existing work we do within Regeneration & Policy, Leisure & Culture and Education & Children's Services, advising and educating colleagues with regard to how our existing services can be further improved and how we can promote a vibrant culture and ensure the Welsh language is thriving.

Additional support may become available through the Welsh Government's 'Cymraeg 2050 – Welsh Language Strategy' and we will closely monitor any opportunities for Carmarthenshire to access this support.

### 15. Building a Better Council and Making Better Use of Resources

Addressing this priority cuts across all service areas and is both about investment as well as efficiency savings. The Council is committed to financially sustainable delivery models - there are many examples of this across different departments, such as increased Extra Care provision where it better meets service user needs, a move towards agile working, thus reducing the Council's estate costs in the future.

Over a sustained period of budget reductions, the council has sought to maximise the proportion of managerial savings, thus minimising the impact on frontline services. The Council's medium term financial plan includes £11.1 million of "managerial" proposals, or 43% of total budget reduction proposals.

The council has committed to improving ways of working through the work of the "Transformation, Innovation & Change" programme (TIC), which is underpinned by the TIC team (£208k)

### Statements of Intent

### **Well-being Statement**

We welcome our duties under the Well-being of Future Generations Act. We have already addressed much of the new Acts requirements but recognize that we can do more.

- 1. We feel that our Well-being Objectives contribute significantly to the achievement of the National Well-being Goals. Our Well-being Objectives relate to different aspects of life's course and address well-being in a systematic way.
- 2. These Well-being Objectives have been selected with considerable consultation feedback and a basket of different sources of information on need, performance data and regulatory feedback. In developing action plans to achieve these objectives we will involve people (in all their diversity) with an interest in achieving them.
- 3. The steps we take to achieve the Well-being Objectives (our action plans) will look to ensure that long term, preventative, integrated, collaborative and involvement approaches are fully embraced.
- 4. An Executive Board member has a specific responsibility for the overall Act. In addition, each Executive Board portfolio holder will have responsibility for the relevant Well-being Objectives.
- 5. To ensure that we take these action plan steps we will use our in house developed Performance Information Monitoring System dashboard. All the action plans will be monitored and reported on quarterly to Department Management Teams, Corporate Management Team and Executive Board. In addition progress will be reported to Scrutiny Committees. The Council will prepare an Annual report on its Well-being Objectives and revise the objectives if required.
- 6. The content of action plans to achieve the Well-being Objectives are adequately resourced and embedded in Service business plans (see financial breakdown Appendix 2). To achieve these objectives services will 'join-up' and work together, work with partners and fully involve citizens in all their diversity.
- 7. Our Objectives are long term but our action plans will include milestones that will enable monitoring and assurance of progress.
- 8. To ensure that our Well-being Objectives are deliverable and that the expectations of the Act are embraced we will adapt financial planning, asset management, risk assessment, performance management and scrutiny arrangements.

### **Community Covenant**

In delivering these Well-being Objectives we will uphold the principles of the <u>Community Covenant</u>. These are, that the Armed Forces Community:



- Should not face disadvantage compared to other citizens in the provision of public and commercial services; and that
- Special consideration is appropriate in some cases, especially those who have given the most, such as the injured or bereaved.

### **Code of practice: Ethical employment in supply chains**

- Statement to follow
- http://gov.wales/topics/improvingservices/bettervfm/code-of-practice/?lang=en

### The County of Carmarthenshire's Well-being Plan – To be published by May 2018

The Well-being of Future Generations Act puts a well-being duty on specified public bodies across Carmarthenshire to act jointly and establish a statutory **Public Services Board** (PSB). The Carmarthenshire PSB was established in May 2016 and is tasked with improving the economic, social, environmental and cultural well-being of Carmarthenshire. It must do so by undertaking an assessment of well-being in the County and then preparing a county Well-being Plan to outline its local objectives.

- The assessment looks at well-being in Carmarthenshire through different life stages. The key findings can be found at <a href="https://www.thecarmarthenshirewewant.wales">www.thecarmarthenshirewewant.wales</a>
- The PSB must publish a Well-being plan which sets out its local objectives to improving the
  economic, social, environmental and cultural well-being of the County and the steps it proposes
  to take to meet them. The first Carmarthenshire Well-being Plan will be published May 2018

The Well-being Objectives of the Carmarthenshire PSB are not intended to address the core services and provision of the individual partners, rather they are to enhance and add value through collective action. The statutory partners of the PSB (Council, Health Board, Fire & Rescue Service and Natural Resources Wales) each have to publish their own Well-being Objectives

Carmarthenshire PSB's draft Well-being Objectives are:-

- Healthy Habits: people have a good quality of life, and make healthy choices about their lives and environment
- **Early Intervention**: to make sure that people have the right help at the right time; as and when they need it
- **Strong Connections**: strongly connected people, places and organisations that are able to adapt to change
- Prosperous People and Places: to maximise opportunities for people and places in both urban and rural parts of our county

Precis	s of Carmarthens	hire's Well-being of Future Generations Assessment - Executive Summary	WBO Ref No
	A Good Start	Adverse childhood experiences are hugely detrimental, and have effects that can last through life.	1
	Prevention	Poor maternal and infant health can have significant long term impacts for children and families. Prevention is better than cure	1
	Levelling the playing field	Not all children have the same start in life and too many are born into circumstances that make it harder for them to thrive.	1
Start Well	Healthy Habits	Healthy habits learned early can last a lifetime. With one of the highest rates of overweight or obese children in Wales.	2
art	Play	Carmarthenshire's children want to play, particularly in outdoor settings	2
St	Learning Environments	Carmarthenshire's learning environments offer opportunities to nurture children's educational, social and personal development. Consideration needs to be given as to how to facilitate these aspects of well-being for those who cannot or chose not to attend formal school settings.	3
	Forging futures	Gaps in attainment levels of young people from the least and most deprived backgrounds.	3
	Poverty	35% of households and 20% of Carmarthenshire's children are living in poverty	4/5/6
	Making connections	People feel strongly that tolerance and respect is key to positive well-being.	9
	Nurturing networks	Building community networks can act as a support to parents and families and build a sense of belonging and resilience.	9
	Virtual World  Socialising, communicating and playing safely in the 'virtual world' are important to young people.		9
Live Well	Staying on track	Adolescence presents a range of opportunities to develop a sense of identity and independence, some of which have negative implications for well-being. Risks include smoking, alcohol and drugs	9
Live	Strong communities	Fewer people in Carmarthenshire feel they belong to their community however engagement activity identified community togetherness and cohesion as important for positive well-being in Carmarthenshire.	7/9
	Staying connected	Older people want to remain in- dependent for as long as possible & remaining embedded within one's community enhances social, emotional and physical well- being, whilst also helping to build and enhance community resilience.	9
	Caring	Carers improve the well-being of those they care for and also support economic well-being of wider society however their own needs are often misunderstood so it is important we listen and respond to OUT CATERS.	10
=	Ageing well	Carmarthenshire has an ageing population.	11
Age Well	Nature Connectedness	A connection to nature has a positive effect on well-being, physical & psychological health and cooperative behaviour. It also encourages environmentally sustainable attitudes and behaviours.	8/11/ 12
afe & onment	Rurality	Rurality and the significant distances to cover in Carmarthenshire, poses challenges to well-being in terms of connectivity and access to services for example. The recent rise in alternative technologies such as telehealth may provide a potential resource for accessing some services & support.	6/12/ 13
y, s nvir	Climate	Action is required to harness the positive and mitigate the negative and	12/13
alth s Ei	Change	longer-term effects of climate change.	12/13
In A Healthy, Safe & Prosperous Environment	The right time and place	Celebrating the heritage, history, traditions and language of Carmarthenshire is important to residents and in the main opportunities to do so are well-used and enjoyed. However, 1 in 3 cannot access cultural activities and this is particularly pronounced in some areas (e.g. rural) and within some groups (e.g. disabled).	14
		Page 13	_

Page 133

### How we will measure success

The Council, working with local, regional and national partners, will strive to improve the following measures.

We	ell-being Objective	Success Measures
1	Best Start in Life	Children in care who had to move 3 or more times (PAM/029)
2	Children - Healthy Lifestyles	Childhood obesity (Child Measurement Programme NHS)
3	Improve Learner Attainment for all	Educational attainment - Average Capped 9 points score (Year 11 pupils) (ref tbc) (Pupils best 9 results including English/Welsh, Mathematics–Numeracy, Mathematics and Science)  School attendance rates (Primary) (PAM/007) (Secondary) (PAM/008)
		Satisfaction with child's primary school (NSW)
4	Reduce NEETs	Number of leavers Not in Education, Employment or Training (NEETs) (PAM/009) Year 11 & Year 13 (5.1.0.2)
		Educational attainment - Average Capped 9 points score (Year 11 pupils) who are eligible for Free School Meals (ref tbc) (NWBI) (Pupils best 9 results including English/Welsh, Mathematics—Numeracy, Mathematics and Science)
		Households successfully prevented from becoming homeless (PAM/012) (NWBI)
5	Tackle Poverty	Working age population in receipt of out of work benefits (5.6.3.4) (ONS)
		Households in material deprivation (NWBI)
		Households Living in Poverty (CACI's 'PayCheck' Data)
		Adults that are able to keeping up with bills without any difficulties (NSW)
		Employment figures (ONS – Annual Population Survey) (NWBI)
	Creating Jobs and	Average Gross weekly pay (ONS – Annual Survey of hours and earnings)
6	Growth	Number qualified to NVQ Level 4 or above (Stats Wales) (NWBI)
		People moderately or very satisfied with their jobs (NSW) (NWBI)
7	Affordable Homes	Number of affordable homes in the County (7.3.2.24)
		Adults who say their general health is Good or Very Good (NSW)
		Adults who say they have a longstanding illness (NSW)
8	Healthy Lives	Adult mental well-being score (NSW) (NWBI)
		Adults who have fewer than two healthy lifestyle behaviours (NSW) (NWBI) (Not smoking, drinking > 14 units or lower, eating at least 5 portions fruit & veg the previous day, having a healthy body mass index, being physically active at least 150 minutes the previous week).

Well-being Objective		Success Measures			
9	Supporting Good	% Say they have a sense of community (NSW)(NWBI) (Derived from feeling of belonging; different backgrounds get on, treat with respect'.)			
	Connections	People feeling safe (NSW)(NWBI) (At home, walking in the local area, and travelling)			
		The rate of people kept in hospital while waiting for social care (PAM/025)			
10	Independent Lives	Agree there's a good Social Care Service available in the area (NSW)			
		Number of calendar days taken to deliver a Disabled Facilities Grant (PAM/015)			
11	Ageing Well	People who are lonely (NSW)(NWBI)			
12	Healthy and Safe	Use of renewable energy			
	Environment	Rates of recycling (PAM/030)			
12	History O. Turana and	Road conditions (PAM/020, PAM/021 & PAM/022)			
13	Highways & Transport	Road casualties (5.5.2.21)			
		Can speak Welsh (NSW)(NWBI)			
14	Welsh Language & Culture	Pupils receiving a teacher assessment in Welsh (first language) at the end of the Foundation Phase (ref no. tbc)			
14		People attended arts events in Wales in last year (NSW)			
		People visited historic places in Wales in last year (NSW)			
		People visited museums in Wales in last year (NSW)			
		'Do it online' payments			
		People agree that they can access information about the Authority in the way they would like to. (NSW)			
15	Building a Better	People know how to find what services the Council provides (NSW)			
13	Council and Making Better Use of Resources	People agree that they have an opportunity to participate in making decisions about the running of local authority services. (NSW)			
		Staff sickness absence levels (PAM/001)			
		Organisational 'running costs'			
		People agree that the Council asks for their views before setting its budget. (NSW)			

**Key**: PAM – Public Accountability, National Measures; ONS –Office for National Statistics; NSW - National Survey for Wales; NWBI – National Well-being Indicator

One of the fundamental approaches advocated by the Well-being Future Generations Act is a shift in focus from gains in service output to a stronger link between the actions of public bodies and the outcomes that enhance the quality of life of citizens and communities both now and in the future. The Act is founded on Outcome Based Accountability which encourages a focus on the difference that is made, rather than just the inputs and processes that an organisation has. Success in the context of this Act is seeing positive action drive a positive contribution to the achievement of all the well-being goals through individual or collective action. (Paragraph 9 SPF2 – Statutory guidance)

Page 135



We would welcome your feedback – please send your thoughts, views and opinions to:



### **Performance Management**

Regeneration and Policy
Chief Executive's Department
County Hall
Carmarthen
Carmarthenshire SA31 1JP



Tel: 01267 224486

Email: <a href="mailto:performance@carmarthenshire.gov.uk">performance@carmarthenshire.gov.uk</a>



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# ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

# 20th April 2018

# **Environmental & Public Protection Scrutiny Committee Actions Update**

### To consider and comment on the following issues:

 To scrutinise the progress made in relation to actions, requests or referrals recorded during previous meetings of the Committee.

### Reasons:

 To enable members to exercise their scrutiny role in relation to monitoring performance.

To be referred to the Executive Board for decision: NO

**Executive Board Member Portfolio Holder: NOT APPLICABLE** 

Directorate:<br/>Chief Executive'sDesignations:Tel Nos. / E-Mail Addresses:Name of Head of Service:<br/>Linda Rees-JonesHead of Administration & Law01267 224010<br/>Irjones@carmarthenshire.gov.ukReport Author:<br/>Janine OwenDemocratic Services Officer01267 224030<br/>JanineOwen@carmarthenshire.gov.uk

### **EXECUTIVE SUMMARY**

# ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

# 20th April 2018

# **Environmental & Public Protection Scrutiny Committee Actions Update**

During the course of a municipal year, several requests for additional information are made by the Committee in order to assist it in discharging its scrutiny role.
The attached report provides members of the Committee with an update on the progress made in relation to these requests.

DETAILED REPORT ATTACHED? YES



### **IMPLICATIONS**

I confirm that other than those implications which have been agreed with the appropriate Directors / Heads of Service and are referred to in detail below, there are no other implications associated with this report.

Signed:	Linda Rees-Jones Head of Administration & Law					
Policy, Crime & Disorder and Equalities	Legal	Finance	ICT	Risk Management Issues	Staffing Implications	Physical Assets
NONE	NONE	NONE	NONE	NONE	NONE	NONE

### **CONSULTATIONS**

I confirm that the appropriate consultations have taken in place and the outcomes are as detailed below:

Signed: Linda Rees-Jones Head of Administration & Law

- 1. Local Member(s) N/A
- 2. Community / Town Council N/A
- 3. Relevant Partners N/A
- 4. Staff Side Representatives and other Organisations N/A

Section 100D Local Government Act, 1972 – Access to Information List of Background Papers used in the preparation of this report:

### THESE ARE DETAILED BELOW:

Title of Document	File Ref No. / Locations that the papers are available for public inspection
Environmental & Public Protection Scrutiny Committee Reports and Minutes	Meetings from September 2015 onwards: <a href="http://democracy.carmarthenshire.gov.wales/ieListMeetings.aspx?Committeeld=134">http://democracy.carmarthenshire.gov.wales/ieListMeetings.aspx?Committeeld=134</a>





Ref No	Meeting Date	Recommendation / Action / Referral	Description	Progress Update	Member / Officer	Status
E&PP 001-17/18	2nd October 2017	Action	Minute 5 - ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE ANNUAL REPORT 2016/17  Members were reassured that Officers would look into the examples that were raised in relation to the hedgerows not being cut following	This matter will be considered as part of the Task and Finish Project.	Chair of E&PP S. Pilliner J. Owen	Completed - Scoping and Planning Document to be considered by the E&PP Scrutiny Committee 17th November 2017.
E&PP 002-17/18	2nd October 2017	Action	Minute 5 - ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE ANNUAL REPORT 2016/17  Officer to obtain more information from the Councillor	S Watts requested more information from Councillor D. Thomas by e-mail. No response. S Watts sent a further e-mail to Cllr D. Thomas requesting information - 11/04/18	S. Watts	In progress - awaiting information
E&PP 003-17/18	2nd October 2017	Action	Minute 7 - 2017/18 WELL-BEING OBJECTIVES PERFORMANCE MONITORING REPORT The Head of Transportation and Highways stated that the Council currently procure energy from		S Pilliner J. Fearn K. Davies Cllr. H.A.L. Evans	Completed
E&PP 004-17/18	2nd October 2017	Action	Minute 9 - DRAFT - CARMARTHENSHIRE COUNTY COUNCIL'S ANNUAL REPORT FOR 2016/17  In response to request for an update on the plans for a cycle path from Whitland to Llanglydwen and a footpath between Login and Llanglydwen, the Head of Transportation and Highways stated that currently there were no County Council plans to develop this path.  S. Pilliner to make enquiries and provide the Councillor with a response.		S. Pilliner	OUTSTANDING
E&PP 005-17/18 Page	2nd October 2017	Action	Minute 9 - DRAFT - CARMARTHENSHIRE COUNTY COUNCIL'S ANNUAL REPORT FOR 2016/17  Reference page 28 of the report, table with year on year energy consumption, cost and CO2 emissions data. September data to be obtained and forwarded to the Committee	to Members via e-mail.	S Pilliner J. Fearn K. Davies Cllr. H.A.L. Evans	Completed

Ref No	Meeting Date	Recommendation / Action / Referral	Description	Progress Update	Member / Officer	Status
006-1 <b>9</b> 18 142	2nd October 2017	Recommendation	Minute 11 - NON-SUBMISSION REPORT.  The Parking Strategy report be presented to the Committee in December 2017.	Following a meeting with S Piliner and Consultants held on 7/11/17, it has been established that the work to finalise the draft strategy would not be ready until early January.	S. Pilliner	To be presented at the Committee Meeting on 3rd March 2018. [NOTE: Meeting cancelled - report to be presented at the Committee meeting on 20th April 2018]
				Forward Work Plan to be updated to reflect the change.	J. Owen	Completed - FWP updated
E&PP 007-17/18	17th November 2017	Action	Minute 5 - ENVIRONMENTAL HEALTH AND LICENSING SERVICES ANNUAL REPORT 2016/17  In reference to the pollution provided on page 18 of the report, a suggestion was made that it would be beneficial to the Councillors and the public if a list of environmental permit holders were made available on the Council website. The Environmental Protection Manager agreed that this would be beneficial and would seek to publish a list onto the Council website.	Currently working closely with the web team to update the information on the website, the inclusion of permitted businesses will be included as part of the update.	S. Watts/ R. Staines	Completed action - Ongoing work with web team to update information
E&PP 008-17/18	17th November 2017	Action	Minute 5 - ENVIRONMENTAL HEALTH AND LICENSING SERVICES ANNUAL REPORT 2016/17  In light of the vision to increase community involvement, a query was raised as to how the Council was involving communities with regards to emergency planning. The Head of Waste and Environmental Services stated that he was unable to provide the Committee with any specific information on this matter today, however, he would liaise with the Civil Contingency Manager and inform Members	Update note sent to all Scrutiny Committee members. Item completed on 28/11/17.	A. Williams	Completed
E&PP 009-17/18	17th November 2017	Action	Minute 6 - HIGHWAYS NETWORK HIERARCHY  It was asked if the Highways Network Hierarchy could include the protection of green lanes/tracks. The Head of Highways and Transportation acknowledged there were challenges with regard to green lanes but would provide feedback to the Principal Engineer (Network and Asset Management).	Update required	S. Pilliner	OUTSTANDING

Ref No	Meeting Date	Recommendation / Action / Referral	Description	Progress Update	Member / Officer	Status
E&PP 010- 17/18	17th November 2017	Recommendation	Minute 8 - ENVIRONMENTAL & PUBLIC PROTECTION TASK & FINISH GROUP 2017/18 PLANNING AND SCOPING DOCUMENT - to endorse the project aims and scope of the Task and Finish Group; - that the membership of the Task and Finish Group be as follows:-  Councillor Alun Davies Councillor Jeanette Gilasbey Councillor Dorian Philips Councillor Penny Edwards Councillor John James Councillor Andrew James	Task and Finish dates scheduled as follows:- 9th January 2018 (Meeting 1) 12th February 2018 (Meeting 2) 6th March 2018 (Meeting 3) 23rd April 2018 (Meeting 4)	Chair of E&PP J. Owen	Completed. Task and Finish Group Established
E&PP 011- 17/18	17th November 2017	Recommendation	Minute 10 - FORTHCOMING ITEMS - a report on the Council's energy consumption to be brought to the Committee in January 2018 for consideration.	Report currently being developed	J. Fearn K. Davies Cllr. H.A.L.Evans	Completed. Considered at the meeting on 12th February 2018.
E&PP 012- 17/18	11th December 2017	Action	•		Clir. C Campbell K.Thomas	In progress
E&PP 013- 17/18	11th December 2017	Action	Minute 5 - FAIR AND SAFE COMMUNITIES GROUP ANNUAL REPORT 2016/17 [Re: the high number of ATV thefts] the Chair of the Fair and Safe Communities Group stated that some research would be undertaken and information would be forwarded onto Members.	Information will be forwarded to Committee Members as soon as information is obtained.  Information has been provided by the police and will be circulated shortly (10/4/18).	Cllr. C Campbell K.Thomas	In progress

Ref No Meeting Date	Recommendation / Action / Referral	Description	Progress Update	Member / Officer	Status
E&PP 014- 17/18 (continued)	Action	Minute 5 - FAIR AND SAFE COMMUNITIES GROUP ANNUAL REPORT 2016/17 In pursuit to improve the ongoing dog fouling problem, it was suggested that it may be beneficial to carry out a media campaign in order to educate dog owners on what they can do to be a more responsible dog owner. The Head of Waste and Environmental Services stated that this matter had been publicised previously but agreed that a fresh campaign would be beneficial in raising the profile of the issue and provide information how dog owners can help improve the position.	Abergwili School – Day of Action in local community; school children + Enforcement +		Completed. Some areas ongoing

# **Environmental and Public Protection Scrutiny Committee Actions 2017-2018**

Ref No	Mooting Data	Recommendation / Action / Referral	Description	Progress Update	Member / Officer	Status
E&PP 015- 17/18	11th December 2017	Recommendation	Minute 6 - REVENUE BUDGET STRATEGY CONSULTATION 2018/19 to 2020/21 RESOLVED: that the Charging Digests as set out in Appendix C of the report be endorsed.	No update required – due process.	C. Moore R. James	Completed.
E&PP 016- 17/18	15th January 2018	Action	Minute 6 GARDEN WASTE SCHEME The Director of Environment offered to share the initial business case item with members in order to compare with actuals as they come through.	Business case to be forwarded to E&PP Scrutiny Committee Members. Original business case for collections of Kerbside greenwaste, e-mailed to Committee Members 2/2/18	R. Mullen	Completed.
E&PP 017- 17/18	15th January 2018	Action	Minute 8 - AIR QUALITY MANAGEMENT AREA (AQMA) ANNUAL UPDATEsignificant congestion problems caused by the new traffic light system on Sandy Road, LlanelliThe Director of Environment stated that she would ask the Head of Highways and Transportation to discuss the issue further with the local member.	The Head of Highways and Transportation to discuss the matter with the local members affected by this issue.	S. Pilliner	Completed.
E&PP 018- 17/18	15th January 2018	Recommendation	Minute 11 - REFERRAL FROM POLICY AND RESOURCES SCRUTINY COMMITTEE- TOWY VALLEY CYCLE PATH EXPENDITURE Unanimously Resolved - that a report on the expenditure of the proposed Towy Valley Cycle Path be submitted to the next meeting.	Referral accepted. Considered at the E&PP Scrutiny Committee held on 12th February 2018.	S. Pilliner/ R. Mullen	Complete. Considered by E&PP Scrutiny Committee 12/2/18
E&PP 019- 17/18	15th January 2018	Recommendation	Minute 12 FORTHCOMING ITEMS Unanimously Resolved that - an additional Environmental and Public Protection Scrutiny Committee be arranged in February 2018	Additional Scrutiny Meeting arranged and was held on 12th February 2018.	Cllr. J James/ J.Owen	Completed.
E&PP 020- 17/18	12th February 2018	Action	Minute 5 - SERVICE DELIVERY PLAN 2017/18 - ENVIRONMENTAL PROTECTION SERVICES It was asked if the Council could enforce new dog owners to update the microchip information following a change of ownership. The Environmental Protection Manager stated that she would verify with the current legislation and report back to the Members.	After refering to the legislation, the Environmental Protection Manager confirmed to the Cllr by telephone that it is the new dog owners responsibility to update the microchip following a change of ownership.  The Councillor was satisified with the response.	S. Watts	Completed.

Page 145

# **Environmental and Public Protection Scrutiny Committee Actions 2017-2018**

Ref NO	Meeting Date	Recommendation / Action / Referral	Description	Progress Update	Member / Officer	Status
E&P <b>G</b> 21- 17/18 <b>0</b> 14 0	12th February 2018		Minute 6 - 6. HIGHWAY FOOTWAY AND ROAD SAFETY INVESTMENT PROGRAMME UPDATEThe Head of Highways and Transportation stated that he would forward a link to the Active Travel Action Plan to Members for their information.	included in the Presentation on the Towy Valley	S. Pilliner	Completed
E&PP 022- 17/18	12th February 2018			Presentation on the Towy Valley Path to be provided to E&PP Scrutiny Committee Members	S. Pilliner Simon Charles	Presentation arranged to take place - E&PP Scrutiny Committee meeting 20th April 2018.

# ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

# 20<sup>TH</sup> APRIL 2018

# FORTHCOMING ITEMS FOR NEXT MEETING 18<sup>TH</sup> MAY 2018

Discussion Topic	Background
Trading Standards Update (Re-arranged due to the cancellation of the meeting on 2 <sup>nd</sup> March 2018)	A report to provide members with an update on the current position and the future services of Trading Standards.
	A representative from WLGA will be in attendance to provide the Committee with an overview on the Trading Standards regulatory work.
Presentation on the Environmental & Public Protection Scrutiny Committee Site Visit	In order to comply with the E&PP Forward Work Plan, officers from the Environment Directorate arranged for members from the Environmental and Public Protection Committee to attend site visits to view the winter maintenance fleet and the waste facilities.
	Following the site visit which took place on 9 <sup>th</sup> March 2018 a presentation will be provided to the Committee.
Environmental & Public Protection Scrutiny Committee Task & Finish Group Final Report 2017/18	The Task and Finish Groups final report on their review of the current maintenance provision of highway hedges and verges.
Draft Forward Work Programme 2018/19	Environmental & Public Protection Scrutiny Committee's programme of reports throughout 2018/19.
Budget Monitoring 2017/18	This standard quarterly item enables members to undertake their monitoring role of the Environment Department, Public Protection Services and Community Safety Team's revenue and capital budgets.
End of Year Compliments & Complaints Report	This report will provide the Committee an opportunity to scrutinise the complaints and compliments received for the 2017/18 financial year.



# ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

#### 15TH JANUARY 2018

PRESENT: Councillor J.D. James (Chair)

### Councillors:

J.A. Davies, P.M. Edwards, A.L. Fox, T.M. Higgins, T.A.J. Davies, A. Vaughan Owen, J.S. Phillips and D. Thomas.

Councillor K.V. Broom – Substitute for Councillor A. Davies;

Councillor W.T. Evans - Substitute for Councillor S.J.G. Gilasbey;

Councillor J.K. Howell – Substitute for Councillor B.D.J. Phillips;

#### Also in attendance:

Councillor P.M. Hughes, Executive Board Member for Public Protection.

# The following Officers were in attendance:

R. Mullen, Director of Environment;

J. Fearn, Head of Property;

A. Williams, Head of Waste and Environmental Services;

S.E. Watts, Environmental Protection Manager;

K. Davies, Sustainable Development Manager;

D.W. John, Waste Services Manager;

K. Thomas, Community Safety Manager;

R. James, Group Accountant;

N. Evans, Corporate Energy Officer;

J. Owen, Democratic Services Officer.

# Chamber, 3 Spilman Street, Carmarthen - 10:00am - 12:05pm

### 1. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors A. Davies, S.J.G. Gilasbey, A. James, B.D.J. Phillip, A.D.T. Speake and H.A.L. Evans [Executive Board Member for Environment].

#### 2. DECLARATIONS OF PERSONAL INTEREST

Councillor	Minute Item(s)	Nature of Interest
K.V. Broom	8 - Air Quality Management Area	Her husband works for
	(AQMA) Annual Update	National Resources
		Wales
D. Thomas	10 – Environmental and Public Protection Scrutiny Committee	Owns land in which a public footpath crosses
	Actions Update	



# 3. DECLARATIONS OF PROHIBITED PARTY WHIPS

There were no declarations of prohibited party whips.

# 4. PUBLIC QUESTIONS (NONE RECEIVED)

The Chair advised that no public questions had been received.

# 5. FUTURE WASTE TREATMENT AND DISPOSAL ARRANGEMENTS

The Committee received for consideration a report on the future waste treatment and disposal arrangements which included an outline of the progress that has been made throughout the County.

Members noted that the Council's current waste and recycling services were delivered by CWM Environmental. The company was established in 1997 as a Local Authority Waste Disposal Company (LAWDC) for the Council. However, in March 2015 the council's fifteen year contract with CWM ended, and a three-year bridging extension was granted to extend the contract up until March 2018. The Council was now in the latter stages of exploring its options for establishing its future waste management arrangements.

The report provided an overview of the process to date and included a detailed analysis of an options appraisal which was conducted at a strategic level. Members noted that the options appraisal found that there were several advantages to using a Teckal approach for the procurement of the Council's new waste treatment contract. Based on the results of the options appraisal, a business case had been developed for the preferred option. The business case methodology was included within the report.

The Head of Waste and Environmental Services highlighted to the Committee that since the production of the report, the Governance Proposals section had been updated to include the Executive Board Member for Environment within the proposed membership for the Council Shareholder Board. In addition, the proposed membership for the Teckal Company Board had been updated to include 2 x independent non-executive Directors.

As set out in the report, the Waste Services Manager explained the next steps and stated that during the development of the options appraisal and business case, the Council had benefited from external technical, legal and financial advice to that end, the move into the implementation stage for the new Teckal company was recommended.



The following questions/issues were raised on the report:-

- In response to a query, the Head of Waste and Environmental Services stated that Cwm Environmental was actively competing for external contracts with recent contract awards from other Local Authorities including the treatment of waste from Swansea Council's Garden Waste Collection scheme.
- Arising from the above an additional query was raised regarding benchmarking, the Head of Waste and Environmental Services explained that the difficulties of benchmarking against other businesses due to the nature and number of services provided and the existence of cross-unit arrangements in relation to funding. The Director of Environment added that outside contract arrangements effectively reduced organisational risk and looking forward, additional statistical work would be required to determine 'best value' and as a company seek to gain best advantage.
- It was asked if the company would compete fairly with the private sector. The Director of Environment agreed that this was an important factor and reassured the Committee that the business case would incorporate salient aspects in order to protect local businesses and jobs.
- Following a query regarding interim arrangements, the Waste Services
  Manager stated that the new arrangements were planned to start in April
  2018. In addition, the Director of Environment reported that following legal
  advice, and by the nature of a Teckal business there would be no obligation
  to go through a procurement process, thus enabling a speedy process.
- It was commented that none of the profits made by Cwm Environmental had been returned to the Council. The Head of Waste and Environmental Services explained that Cwm Environmental was currently trading as an arm's length company which enabled the Authority to benefit from the profit made through the investment in infrastructure that works towards increasing the Council's recycling performance.
- Reference was made to the Business Case Methodology section of the report. It was commented that whilst it was suggested within the report to proceed with the 'Moderate Business Growth' scenario, it was felt that the 'Ambitions Business Growth' scenario would be the best fit. The Head of Waste and Environmental Services explained that having regard to the regional potential and the given time constraints along with the uncertainty of the waste market the 'Moderate Business Growth' scenario would provide a more suitable basis for a business plan in the short term with an appropriate level of ambition in future years.
- A comment was raised that in previous years, it had been identified that
  waste lorries from both the Council and Cwm Environmental were collecting
  from the same places, which was deemed as a waste of resources. The
  Head of Waste and Environmental Services stated that this scenario would
  often occur as the both the Council and Cwm Environmental were in direct
  competition, this would reduce as a result of future arrangements.



- In response to a query, the Director of Environment stated that she had confidence in the operations delivered and that the public would not be impacted upon during the cross-over period.
- It was asked if the North of the County would see an improvement in waste services following the formation of the new Teckal Company. The Head of Waste and Environmental Services stated that any identified improvements required would be included as part of a forward planning strategy.
- With regard to the news on China's ban on imported plastic, it was asked how this would impact the waste recycling service in the future. The Head of Waste and Environmental Services stated that China would be stopping imports of mixed paper and plastic bottles waste from early next year. The ban would affect all Authorities and that a collaborative approach would be investigated in due course.
- Confirmation was sought regarding the transfer of all employees' contracts.
  The Director of Environment confirmed that with the caveat of taking legal
  advice, TUPE regulations did not apply to this arrangement and that all staff
  terms and conditions would remain the same. Furthermore, any new
  employees would be employed under the Teckal Company's terms and
  conditions.

# **UNANIMOUSLY RESOLVED:**

- 5.1 to receive the future waste treatment and disposal arrangements;
- 5.2 that the outcome of options review for future waste treatment and disposal services be noted;
- 5.3 that the current development of business case for the preferred option be noted;
- 5.4 that the next steps for project delivery be noted.

### 6. GARDEN WASTE SCHEME

The Committee received for consideration a report on the Garden Waste Scheme. The report provided a summary of the position and outcomes from the first year of the separate chargeable Garden Waste service and set out the arrangements and operational delivery for the scheme for 2018-19.

The Committee noted that the garden waste collection service had been well received with approximately 2500 bins requested with 2400 customers signing up in the first year of operation. The majority of customers signed up online and benefited from a cost reduction of 15%.

The report provided a detailed analysis of the first year operation along with the proposal for year two (2018/19).



The following questions/issues were raised on the report:-

- With regard to the potential increase in compost generated across the County, it was asked if there were any figures available on the actual compost generation. The Head of Waste and Environmental Services stated that he didn't have any figures available, however, the new Teckal Company would need to research the market and look to seek future arrangements for the outputs arising from the composting of grass and food waste.
- A comment was raised regarding the lack of provision available for members of the public who were unable to use wheelie bins, this was evident within the analysis of the low number of hessian sacks used. The Head of Waste and Environmental Services acknowledged that the scheme could not be made available to all members of the public where access is difficult and that the hessian sacks do not provide a viable long term solution to this problem. The Council would continue to review alternative options.
- The Director of Environment took this opportunity to remind Members that garden waste service was a discretionary service which the Authority were not obligated to provide, hence the charge for the service.
- Reference was made to the other Authorities which have operated garden waste services for a number of years and their customer base which would equate to 7,400 households in Carmarthenshire. It was asked how the department was going to set out reaching this number of households. The Head of Waste and Environmental Services stated that whilst there would be logistical difficulties he was comfortable with the 7,400 households as a comparator, however, the target for this service would be to breakeven in 2 to 3 years' time with a customer base of approximately 5,000.
- In order to provide more information, the Director of Environment offered to share the initial business case item with members in order to compare with actuals as they come through. The general consensus of the Committee felt that this would be beneficial.
- In response to queries raised regarding charges, the Head of Waste and Environmental Services stated that they were only able to charge for the collection and not for the treatment of waste. Furthermore, the Committee was informed that that charges had increased by 3% due to inflation costs.

# **UNANIMOUSLY RESOLVED that:**

- 6.1 the report on Garden Waste Scheme be received;
- 6.2 the proposals set out within the report be noted.



# 7. REVENUE AND CAPITAL BUDGET MONITORING REPORT 2017/18

The Committee considered the Revenue and Capital Budget Monitoring Report as at 31st October 2017 in relation to the 2017/18 financial year. The report provided members with budget monitoring information for the Environment Service, Public Protection Service and the Community Safety Service and considered the budgetary position. In summary, the revenue budget for the services within the Environment and Public Protection Scrutiny remit were forecasting a £227k overspend.

Whereas, the main variances on capital schemes showed a forecasted net spend of £10,982k compared with a working net budget of £11,651k giving a £-669k variance.

The following issues were raised during consideration of the report:-

- Reference was made to Appendix B. In relation to the underspend within
  the Public Rights of Way department, it was asked when vacant positions
  would be filled. The Director of Environment stated that recruitment and
  backfilling of posts were currently taking place at the same time. However,
  additional work was ongoing with regard to the rationalising services with
  Communities department which was anticipated to be completed by next
  quarter.
- A comment was raised regarding the demand for industrial premises throughout the countryside and that due to the lack of available premises there was currently a heavy reliance on private companies providing such amenities, which was disadvantageous. The Head of Property stated that there was 100% occupancy of all industrial premises within Carmarthenshire and there was a lengthy waiting list. Members were informed that a significant number of industrial units where located within Glanamman and additional units have been built in other areas including Beechwood and Llandeilo. Furthermore, as new funding streams emerge it was hoped to provide additional industrial spaces.

**UNANIMOUSLY RESOLVED that the report be received.** 

# 8. AIR QUALITY MANAGEMENT AREA (AQMA) ANNUAL UPDATE

The Committee considered the Update on Current Air Quality Management Area (AQMA) in Carmarthenshire. The Committee noted that the Environment Act 1995 placed a duty on local authorities to assess and manage air quality in its area.

The report provided the Committee with a detailed update of the levels of NO<sup>2</sup> specifically within the town of Llandeilo and areas of Carmarthen and Llanelli which had experienced increasing levels of NO<sup>2</sup> over the last few years.



The following issues were raised in relation to the report:

- Reference was made to 2.3 of the report. Confirmation was sought in relation to the provision of a by-pass for Llandeilo. The Environmental Protection Manager confirmed that the Welsh Government were hosting a workshop on 16<sup>th</sup> January 2018 in order to find a way forward. The Director of Environment added that Highways Officers had been lobbying hard to ensure that the process was proceeding speedily.
- In order to provide information on the current air quality in an interactive way, it was suggested that social media platforms and text facilities could be utilised to post NO² results. The Environmental Protection Manager acknowledged that whilst this was a good suggestion, due to the method of collection, the data was only collated on a monthly basis and therefore would not available for 'live' or 'current' updates. An additional suggestion was raised whereby working collaboratively with the Public Service Board could generate more innovative outcomes. The Environmental Protection Manager stated that the team had previously worked with Public Health Wales and that there may be scope to work with Swansea University as they had necessary specialist equipment and were currently working with individuals with respiratory problems.
- Strong concern was raised regarding the significant congestion problems caused by the new traffic light system on Sandy Road, Llanelli. The Director of Environment explained that the new traffic signals had been designed to detect approaching traffic flows on each arm of the junction and optimise signal timings to minimise congestion. The Director of Environment stated that she would ask the Head of Highways and Transportation to discuss the issue further with the local member.
- With regard to the ongoing traffic problems on Sandy Road, Llanelli concern was raised that the NO<sup>2</sup> levels in that area could be raised as a result of the congestion. The Environmental Protection Manager confirmed that this was included on the action plan and regular monitoring was ongoing.
- Reference was made to section 3.3 of the report which stated that as part of the Action Planning process, work was being undertaken with a primary school in the Carmarthen area to monitor and assess Air Quality within the school grounds. A query was raised with regard to extending the monitoring work with schools in the Llanelli area. The Environment and Protection Manager stated that arrangements were currently being made to discuss proposals for monitoring Air Quality within the school grounds of a primary school in Llanelli which would mirror the project currently being undertaken in Carmarthen schools.

**UNANIMOUSLY RESOLVED that the report be received.** 



# 9. COUNCIL'S ENERGY CONSUMPTION

The Committee, at its meeting held on the 17<sup>th</sup> November, 2017 resolved to receive a report on the Council's energy consumption [minute 10 refers]. In response to the request the Committee received the report which provided information on the energy consumption in the Council's non-domestic buildings and included details on:-

- Performance Measures
- Energy Efficiency programmes
- New Build Programme
- Opportunities for renewable energy

The Committee thanked Officers for producing a clear and informative report.

The following issues were raised in relation to the report:

- Clarification was sought as to what the targets were. The Head of Property stated that currently no targets had been set by the Welsh Government or internally, however the team was proactive in their work and strived to be ahead of the game and seek ways to further reduce our energy consumption. The Sustainable Development Manager added that any opportunities to improve would be researched and considered. The Corporate Energy Officer added that it was important to remember that energy efficiency measures, although perhaps less glamorous than renewables, were also essential.
- With regard to the amount of electricity and having regard to the current financial austerity, assurance was sought that in the Council were receiving the best possible deal. The Sustainable Development Manager reassured members that all electricity procured through the National Procurement Service (NPS) was from renewable energy sources and that it was the best possible price.
- In response to a query raised in relation to providing renewable energy to old buildings, the Sustainable Development Manager explained that old buildings were a challenge, all basic measures were being carried out in order to realise a reduction in energy. The Corporate Energy Officer mentioned the challenges raised by Listed Building status and but added that by fitting draught exclusion systems and removing fan heaters savings had been made.

**UNANIMOUSLY RESOLVED** that the report be received and noted.



# 10. ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE ACTIONS UPDATE

The Committee received a report detailing the progress achieved in relation to actions, requests or referrals emerging from meetings since 2<sup>nd</sup> October 2017.

**UNANIMOUSLY RESOLVED that the report be received.** 

# 11. REFERRAL FROM POLICY AND RESOURCES SCRUTINY COMMITTEE-TOWY VALLEY CYCLE PATH EXPENDITURE

The Committee was advised that the Policy and Resources Scrutiny Committee, at its meeting on 6<sup>th</sup> December 2017, had following consideration of the Corporate Asset Management Plan and Officer Accommodation Strategy Update, resolved "that the Environment and Public Protection Scrutiny Committee be requested to scrutinise expenditure on the proposed Towy Valley Cycle Path."

In order that the Committee could undertake the request, a report providing detailed information on the expenditure of the proposed Towy Valley Cycle Path was requested to be submitted to the next meeting.

UNANIMOUSLY RESOLVED that a report on the expenditure of the proposed Towy Valley Cycle Path be submitted to the next meeting.

#### 12. FORTHCOMING ITEMS

The Committee considered the list of forthcoming items for the meeting scheduled to take place on the 2<sup>nd</sup> March 2018 and was afforded the opportunity to request for information to be placed in to the reports.

Members noted that due to an administrative error, the Highway Footway and Road Safety Investment Programme Update due to be considered at this meeting would now be brought before the Committee at the next meeting.

Due to the high volume of items scheduled to be considered at the meeting on 2<sup>nd</sup> March 2018 and to ensure that Members to continue to provide an effective scrutiny function, it was proposed that an additional Committee meeting be arranged in February 2018 and that some items on the forthcoming items list be brought forward.

### **UNANIMOUSLY RESOLVED that:-**

- 12.1 the list of forthcoming items to be considered at the next scheduled meeting on the 2<sup>nd</sup> March 2018 be noted;
- 12.2 an additional Environmental and Public Protection Scrutiny Committee be arranged in February 2018.



13.	TO SIGN AS A CORRECT RECORD THE MINUTES OF THE MEETING OF THE
	COMMITTEE HELD ON THE:-

# 13.1. 17TH NOVEMBER 2017

RESOLVED that the minutes of the Environment and Public Protection Scrutiny Committee held on the 17<sup>th</sup> November, 2017 be signed as a correct record.

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RESOLVED that the minutes of the Environment and Public Protection Scrutiny Committee held on the 11<sup>th</sup> December, 2017 be signed as a correct record.

CHAIR	DATE

# ENVIRONMENTAL & PUBLIC PROTECTION SCRUTINY COMMITTEE

# 12TH FEBRUARY 2018

PRESENT: Councillor J.D. James (Chair)

#### Councillors:

J.A. Davies, P.M. Edwards, A.L. Fox, S.J.G. Gilasbey, T.M. Higgins, T.A.J. Davies, A. Vaughan Owen, B.D.J. Phillips, J.S. Phillips and D. Thomas.

#### Also in attendance:

Councillor K.V. Broom – Substitute for Councillor A. Davies; Councillor E. Williams – Substitute for Councillor A.D.T. Speake.

# The following Officers were in attendance:

- R. Mullen, Director of Environment;
- S. Pilliner, Head of Transportation & Highways;
- J. Morgan, Acting Head of Homes & Safer Communities;
- S. Charles, Transport Strategy and Infrastructure Manager;
- B. Jenkins, Strategy and Implementation Manager;
- S.E. Watts, Environmental Protection Manager;
- A. Price, Public Lighting Engineer
- J. Owen, Democratic Services Officer.

# Chamber, County Hall, Carmarthen – 2:00pm - 3:15pm

### 1. APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors A. Davies, A.D.T Speake and P. M. Hughes [Executive Board Member for Public Protection].

### 2. DECLARATIONS OF PERSONAL INTEREST

There were no declarations of personal interest.

#### 3. DECLARATIONS OF PROHIBITED PARTY WHIPS

There were no declarations of prohibited party whips.

# 4. PUBLIC QUESTIONS (NONE RECEIVED)

The Chair advised that no public questions had been received.

# 5. SERVICE DELIVERY PLAN 2017/18 - ENVIRONMENTAL PROTECTION SERVICES

The Committee received a report which contained an Environmental Protection Services Delivery Plan for 2017/18. The Plan included an outline of the Council's service aims and objectives providing links to the corporate objectives and plans.

The Plan provided the scope and demands of the Environmental Protection Services and included a breakdown of resources is provided, including staffing costs, administration, supplies and services, training etc. with comparisons between financial years.

The Committee noted that the Environmental Protection Section was required by the Food Standards Agency and the Health and Safety Executive to produce an annual Service Delivery Plan.

The following questions/issues were raised on the report:-

In relation to Food Hygiene, Safety and Standards Service requests, it was asked, why the number of requests had significantly increased since 2009/10? The Environment Protection Manager informed the Committee that the main reason why the numbers had increased was due to an improvement and unification of the recording process.

In relation to the Control and Investigation of Outbreaks and Food Related Infection Disease section of the report, a query was raised in regarding the Towy Valley Path and how the potential spread of diseases was going to be controlled. The Environmental Protection Manager explained that whilst path users are encouraged to stick to the path and keep dogs on leads, the department would be working closely with various agencies to monitor and reduce any potential risks of the spreading of infectious diseases. The Transport Strategy and Infrastructure Manager added that the potential risk of biosecurity issues were considered as part of the planning process and that whilst little to no risk to biosecurity had been found, mitigating measures such as cattle grids had been included.

With regard to the provision of dog chipping and enforcement, reference was made to the lack of additional funding which would have been utilised to implement legislation, resulting in an increase in demand on the officers. Concern was raised regarding the public perception of this information. The Environmental Protection Manager emphasised that whilst funding had ceased, enforcement continued to be carried out but was more intelligent based.

It was asked if the Council could enforce new dog owners to update the microchip information following a change of ownership. The Environmental Protection Manager stated that she would verify with the current legislation and report back to the Members.

In response to a query regarding to the air quality measures in Llandeilo, the Head of Highways and Transportation announced the Welsh Government had been allocated funds for the delivery of the bypass scheme.



However, changes in legislation meant that it would be necessary to repeat stage 2 of the Transport Appraisal Process in order to determine that the right intervention was being pursued.

UNANIMOUSLY RESOLVED that the Service Delivery Plan 2017/18 Environmental Services be received.

# 6. HIGHWAY FOOTWAY AND ROAD SAFETY INVESTMENT PROGRAMME UPDATE

The Committee considered a Highway Footway and Road Safety Investment Programme Update report which provided Members with an update on the current investment programme in relation to road safety and associated infrastructure.

The report apprised members with information on the following aspects:-

- Local Transport Plan / Local Transport Fund
- Safe Routes in the Community
- Active Travel Act and Local Authority Obligations
- Road Safety Improvement and Footway Improvement Programme
- Local Road Safety Grant (Capital)
- Traffic Management and Accident Prevention Programme

Set out within the report was a summary of funding for road safety related and other infrastructure schemes for 2017/18 and the prioritised programme for road safety, footway and other infrastructure.

The following questions/issues were raised on the report:-

In response to a query regarding the outcomes of the cycle route consultation, the Head of Highways and Transportation stated that under the Active Travel (Wales) Act 2013 sat an Active Travel Action Plan which emphasised the importance of effective consultation in the development of existing route and integrated network maps and included short, medium and long term priorities. The Head of Highways and Transportation stated that he would forward a link to the Active Travel Action Plan to Members for their information.

UNANIMOUSLY RESOLVED that the Highway Footway and Road Safety Investment Programme Update report be received.

# 7. REVIEW OF LED CONVERSION PROJECT

The Committee considered a report which provided the committee with an update on the phasing and progress of the LED lantern conversion program.

Members noted that the report provided the details of the phasing and the savings achieved approaching the end of the second phase of the program.

The following questions/issues were raised on the report:-

In response to a query regarding working with community councils, the Head of Highways and Transportation stated that whilst there were a number Community Councils who were not part of the current scheme.



However, a piece of work was currently being carried out to develop a package in order to discuss further with Community Councils.

A further query was raised regarding the cost to Community Councils for the lighting. The Head of Highways and Transportation stated that recharges would be modified and charged accordingly.

It was raised that there had been some concern amongst community residents regarding the different coloured lighting following which, it was asked if there was a specific timescale for completion. The Head of Highways and Transportation explained that a problem had emerged over the last 6 months regarding sodium lamps however, as soon as more information is available he would update members in the meant time specific timescale would be obtained from the team.

**UNANIMOUSLY RESOLVED** that the LED Conversion Project Update report be received.

#### 8. TOWY VALLEY PATH - EXPENDITURE

Following consideration of a referral from the Policy and Resources Scrutiny Committee, the Committee at its meeting on 15<sup>th</sup> January 2018 [minute 11 refers] requested to receive a report which provided details on the expenditure on Towy Valley Path in order for the Committee to Scrutinise the expenditure.

The Committee considered a report on the Towy Valley Path – Expenditure which provided members with detailed information including:-

- The project introduction and background
- Expenditure to date
- Expenditure profile including the funding breakdown to date
- Future Funding Profile
- Future Benefits

The following questions/issues were raised on the report:-

In response to a query regarding the completion date, the Transport Strategy and Infrastructure Manager stated that in line with the forward work plan, it was anticipated that the project completion date would be the end of March 2019.

A query was raised regarding the inclusive usage of the path and how it would accommodate horse riders and wheel chair users. The Head of Highways and Transportation explained that the team were currently liaising with the British Horse Society and engaging with a range of disabled groups in order to match up aspirations on how the path can best accommodate different user groups.

It was commented that the report had not included the financial aspects for the future maintenance of the path. The Head of Highways and Transportation stated that as part of the project, maintenance would be considered and that it would be included as part of the capital expenditure.



In response to a comment raised regarding negotiating with the farmers, the Transport Strategy and Infrastructure Manager stated that parcels of land had been acquired on the West end of the path and that the some land on the East end of the path was currently going through the planning process.

It was proposed that it would be beneficial for the Committee to receive a presentation on the Towy Valley Path. The Head of Highways and Transportation agreed to provide a presentation to the Committee.

#### **UNANIMOUSLY RESOLVED that:-**

- 8.1 the Towy Valley Path Expenditure report be received;
- 8.2 to arrange for a presentation on the Towy Valley Path be provided to Committee.

#### 9. FORTHCOMING ITEMS

Members noted that since the meeting on the 15<sup>th</sup> January, 2018, there had been a change to the forthcoming items for the next scheduled meeting on the 2<sup>nd</sup> March 2018, due to reports being included on the agenda for this additional meeting.

The Committee considered the revised list of forthcoming items for the meeting scheduled to take place on the 2<sup>nd</sup> March 2018 and was afforded the opportunity to request for information to be placed in to the reports.

UNANIMOUSLY RESOLVED that the revised list of forthcoming items to be considered at the next scheduled meeting on the 2<sup>nd</sup> March 2018 be noted.

CHAIR	DATE



